

NEWS: EUROPE

'Wise men' of the air see turbulence on the horizon

Their report calls for further airline restructuring, writes Lionel Barber

Governments should stop interfering in the airline industry and let management take the required steps to restore profitability, according to the "committee of wise men" report published yesterday.

The 56-page report on the future of the European airline industry was ordered by the European Commission. It calls for further liberalisation and "ultimate privatisation" as a solution to the industry's woes. "There is no way back to previous era of national protectionism," it states.

But the report, entitled "Expanding Horizons", softens its deregulation message on the question of state aid. It argues that state-owned carriers should be allowed one last dip into public coffers to help their restructuring efforts.

Mr Abel Matutes, the outgoing Spanish transport commissioner,

appointed the 12-member committee six months ago. Members included Mr Hermann De Croo, a former Belgian transport minister and panel chairman; Mr Jürgen Weber, chairman of Lufthansa; Mr Pieter Bouw, chairman of KLM; Mr René Valladon, representative of the trade unions; and the Aga Khan, the billionaire businessman.

Although the report's recommendations are non-binding, reaction in Brussels suggested that the committee's calls for liberalisation were bolder than expected. Even Mr Matutes, who otherwise welcomed the report, distanced himself yesterday from its decision to lean towards privatisation.

European airlines employ about 400,000 people, while European air-

ports employ a further 500,000. But the airline sector combines strong growth with poor profitability. State-controlled flag carriers are steadily losing market share to independents, particularly charters, the report says.

Moreover, European airlines' operating costs are about 45 per cent higher than those of their US counterparts, measured per available tonne kilometre (ATK). Total labour costs per ATK are nearly 37 per cent higher, leading to much lower productivity than in the US, according to the study.

These structural weaknesses, combined with tough competition inside the European market, have led to heavy losses since 1990. The report warns that cash-flow gener-

ated by European carriers is becoming increasingly inadequate, with debt-equity ratio possibly reaching 80/20 by 1995.

Yet "Expanding Horizons" makes clear that there should be no question of halting the deregulatory tide. It rejects rolling back the limited liberalisation agreed under the so-called Third Package, in effect since January 1, 1993.

On overcapacity, the panel recommends that airlines themselves must tackle the problem.

But the Treaty of Rome's competition rules "should not unduly inhibit airlines' efforts to solve their problems by means of voluntary agreements".

On pricing, it says the European Commission should as a rule refrain

from intervention: "In present difficult circumstances, the need for increased revenues should be recognised." Turning to back-door public subsidies, capital injections and other forms of state aid, the panel says that these have severely contributed to overcapacity and uncompetitive pricing.

"Significantly, all the cases submitted during the last three years have involved carriers that are state-owned."

"This in itself is a potentially significant distortion of competition between state-owned and privately-owned airlines."

The committee argues that privatisation is the implicit answer to the privileged treatment of state carriers, but it agrees that privatisa-

tion "normally needs restructuring". It calls, therefore, for a transitional period in which member states could have a "one time, last time" opportunity to put carriers on a normal commercial footing. Other conditions for state aid include:

● The submission of a restructuring plan leading to economic and commercial viability within a specified time frame, along with "significant interest" from the private sector.

● A recommendation for restructuring plans to be scrutinised by independent professionals working with the European Commission;

● An undertaking on the part of the governments to refrain from interference in commercial decision-making of carriers, and a ban on

airlines using public money to buy or take over another air-carrier or extend its own capacity beyond normal development.

The committee also recommends the creation of a "single airspace for Europe" and the establishment of a separate utility responsible for monitoring a single air-traffic management system. This would end the current system of European airspace and national air-traffic controls.

In a concession to the aviation industry, the panel argues that value-added tax on air transport should be ended and that proposals for a carbon energy tax should be dropped.

It also recommends that "member states and the EU should ensure the competitiveness of the European aeronautical industry by providing the same level of support available to the US aeronautical industry".

UN to review military role in Bosnia

By Michael Littlejohns at the UN, New York

The military role of the United Nations in Bosnia will have to be reassessed "in the next few weeks" because of the threat by several countries - including Britain - to pull out their troops, Mr Boutros Boutros Ghali, the secretary general, said yesterday.

At his first press conference in New York in many months, Mr Boutros Ghali hinted at a possible need for the troops to use force to prevent the conflict from spreading beyond the borders of former Yugoslavia. However, he repeatedly invoked the Security Council, stressing that it, and not he, must decide how to deal with the crisis.

Mr Boutros Ghali did, however, declare his firm opposition to waiving the arms embargo for Bosnia, as favoured by the US. "That would bring a flood of arms when the important thing was to contain 'the dispute', he said.

He also emphasised that, despite many setbacks, negotiations for a political settlement

needed to be intensified. Mr Thorvald Stoltenberg, the UN negotiator who made a personal report to the Security Council on Monday, had already gone to Moscow for talks on the situation.

Highlighting his difficulties in maintaining the UN force, Mr Boutros Ghali noted that as long ago as last May the council authorised the addition of 8,000 troops for Bosnia. But he had been able so far to find only 1,000.

While acknowledging that UN peacekeeping was in crisis, he was confident that this would be overcome because the UN offered the only solution as long as the US was unwilling to "play the role of policeman of the world".

Meanwhile, in Geneva, the UN refugee agency yesterday said it was making a strong protest to Serbia and Montenegro about the forced mobilisation of registered refugees from Bosnia or Croatia into the Bosnian Serb army.

The UN High Commissioner for Refugees said hundreds of male refugees were being pressed into service in the Bosnian Serb army.

OECD criticises Belgian policies

By David Marsh European Editor

Belgium's economy needs a "fundamental overhaul" to improve growth prospects and resolve uncertainties stemming from its high fiscal deficit, the Organisation for Economic Co-operation and Development said yesterday.

In a bleak assessment of the country's prospects, the Paris-based organisation of industrial countries called on Belgium to give top priority to redressing public finances.

Unless this was achieved, above all through further cuts in social spending and greater flexibility on the labour market, the OECD hinted that the Belgian franc could come under pressure on the foreign exchange.

The OECD said Belgium's fiscal position was suffering from a "snowball effect", with high interest rates causing a self-sustaining rise in public debt as a proportion of gross domestic product. The OECD

gave cautious support to the Belgian authorities' policy of maintaining a firm link between the franc and the D-Mark following the widening of ERM fluctuation bands last August.

A formal Belgian franc devaluation would not solve the country's problems, as it would lead to higher inflation, little gain in competitiveness, and higher interest rate differentials compared with other ERM countries. However, the OECD warned that "sentiment on the foreign exchange markets can change abruptly". Belgium faced the risk that "a policy of high interest rates to defend the currency [could become] ineffective".

The OECD repeated its December forecast that GDP will rise 1 per cent in 1994 after falling 1½ per cent in 1993 - more than the European average. The economy of neighbouring Luxembourg, which has currency parity with Belgium, was seen faring better.

Genial Kohl strikes chord with Clinton

Jurek Martin reflects on the chancellor's highly successful recent visit to Washington

The word from London, according to US correspondents dutifully reporting on British media and political reactions, is that the "special relationship" is in poor health, its latest illness brought on by the US decision to grant a 48-hour visa to Gerry Adams of Sinn Féin.

British eyes may be understandably, if exaggerated, but it also may be compounded by the word from Washington, that another US relationship - with Germany - appears to be blooming. That, at least, is the reasonable interpretation of Chancellor Helmut Kohl's genial performance here over the past two days.

Mr Kohl's mission may well have been designed to play to his domestic audience about to enter a ferocious election year cycle. He seemed to have decided that a young and vigorous President Bill Clinton, fresh from an impressive European tour and now with an July invitation to Germany, is company worth keeping.

As if to give the lie to even the vague suggestion that he was offended when Mr Clinton compared him to a sumo wrestler last month, the chancellor hauled the hefty president off to his favourite Washington restaurant - a trattoria totally unfamiliar with the trendy new wave of light and healthy cuisine (the Clinton appetite, according to the proud restaurateur, was the larger).

More substantively, all Mr Kohl's public comments suggested no daylight between US and German positions on any number of big issues, while tricky bilateral subjects, like aviation and interest rates, were skipped over lightly.

On the Balkans, the chancellor endorsed the president's reluctance to commit ground troops. "After the experience of world war two," he said, "I can only warn that intervention



All smiles at the White House as Chancellor Kohl (left) and President Clinton take time off for the cameras

with ground troops won't solve anything but will only create a more tragic situation."

Like Mr Clinton, he argued it would be wrong to force the Bosnian government to the negotiating table, as France has been demanding. "Violence did not originate in the Moslem camp," he said, using words virtually identical to those of the US administration.

He declined to get involved in the Franco-US dispute. "I've said time and again that Bonn should not be involved as an interpreter. The people we are talking about are grown-ups and they don't need an interpreter."

He had no problems with the use of air support to protect peacekeeping and humanitarian operations, as agreed by Nato last month.

But he was prepared to exert pressure on Croatia, should it send its forces into Bosnia in strength. "I would disapprove very strongly and I would find a way of putting my disapproval into practice," a clear hint that that might embrace the sort of economic sanctions the US has threatened.

He endorsed Mr Clinton's determination to further Russian reform and said Russia would be invited to the next G7 finance ministerial meeting. But, he went on, "real progress can only be made by Russia itself", with western aid best directed at Russian self-help.

He denied, as does Mr Clinton, that Russia had acquired a veto power over Nato's membership. The Partnership for Peace approach made current

sense, though it would be unwise to duck for too long critical decisions on European economic and military integration, a very Clintonian theme. He hinted that the Czech Republic might be first in east European to pass the EU and Nato membership posts.

And, if all this solidarity with the US were not enough, he inserted a couple of sly digs at Britain, too. On aid to the former eastern bloc, he smiled and contrasted the German contribution, equivalent to \$485 per German citizen, to the British (a mere \$10).

The chancellor also went out of his way to praise former President George Bush and James Baker, his secretary of state, both awarded German medals on Sunday night, for

their unstinting backing of German unification. "There were not so many supporters as you might imagine," he said, presumably a reference to Lady Thatcher's now well-known opposition.

Clearly Mr John Major, the British prime minister due here at the end of this month, has a tough act to follow. After all, he can hardly invite the president to one of Washington's Irish bars.

● The US Senate yesterday called on Germany to take a full role in international peacekeeping, Reuter reports. By a 96-1 vote, it approved a non-binding amendment to a State Department bill aimed at influencing a German internal debate on its military role in the world.

Turkish interbank rate at 600% as turmoil persists

By John Murray Brown in Istanbul

Turkey's interbank rate, the rate at which banks lend to each other, reached 600 per cent yesterday as turmoil continued in the money markets.

Government initiatives have failed to halt the turbulence, which began after the devaluation of the lira last week and the resignation on Monday of the central bank governor, Mr Bilent Gültekin.

Several big retail banks increased interest rates yester-

day, with Akbank, the largest privately-owned bank raising rates by 2 percentage points to 90 per cent on one-year deposits. Lending rates are between 120 and 150 per cent.

The crisis has forced the government back to the domestic debt markets, after limiting its short-term borrowing to reduce budget costs during 1993. The treasury has now announced a series of short-term bill issues aimed at absorbing the liquidity largely created by its own growing demand for short-term advances from the central

bank. Those short-term advances were cited by Mr Gültekin as the main reason behind the pressure on the lira, and the subsequent 12 per cent devaluation.

The governor had reportedly sought a 30 per cent devaluation. The government has also unveiled a novel index-linked government debt instrument, which will be half repayable in dollars after three months at a rate of 20,500 to the lira. The dollar closed yesterday at 17,900.

IG Metall raises compromise hope

By Quentin Peel in Bonn

Leaders of Germany's 3.4m-strong IG Metall engineering workers' union yesterday indicated a readiness to compromise in their current pay dispute, as more than 140,000 workers downed tools in brief strikes.

Walter Rösler, deputy leader of the union, gave a clear hint that he would consider flexible deals for individual enterprises, and drop the current union demand for a 5.5 per cent pay rise, in

exchange for measures to ensure greater job security. He still insisted that there must be at least a nominal wage increase, as against the outright pay freeze sought by Gesamtmetall, the engineering employers' federation.

He was speaking as workers across the country downed tools for up to three hours in support of the pay claim, more than double the 60,000 who took part on Monday. However, few observers believe the union would endanger jobs with a full-scale strike.

Italians watch their former rulers 'executed' on TV

Prosecutors act as the avengers in this armchair revolution, reports Robert Graham

Televised recordings of corruption trials have become a new genre of popular entertainment in Italy. On the small screen, the prosecutors have become the surrogate executioners in an armchair revolution. From the comfort of home, Italians are watching the humiliation of those who until recently ruled their lives.

There is no better case in point than the trial in Milan of Mr Sergio Cusani, a financial consultant.

Strictly speaking the trial is to decide whether Mr Cusani is guilty of corruption and of helping to falsify the accounts of the Ferruzzi-Montedison group by concealing illicit contributions to political parties. But since it started in late November, it has broadened into an indictment of a political system that involved a cynical exchange of favours with the world of business.

The burly figure of Mr Antonio Di Pietro, Italy's best known anti-corruption magistrate, has acquired new fame in the black and gold tassled robes of the public prosecutor. Mixing humour and homey metaphors with a sharp temper, he has prodded a string of witnesses into revealing the extraordinary degree of corruption and arrogance that reigned in Italy under the old political parties.

Take the case of witness Lorenzo Panzavolta, former head of Calcestruzzi, Ferruzzi's cement/construction arm, who has already admitted to giving illicit funds to all the big political parties to win contracts.

Mr Panzavolta: "Cusani brought me a document case, the type airline pilots have."

Mr Di Pietro: "What was inside?"

"I didn't look."

Mr Di Pietro throws up his hands. "No? How's it possible

one doesn't know when there's a billion [lire (\$1.6m)] inside?"

"I didn't open it."

"I didn't ask whether you had opened the case - I asked what was inside. It wasn't as if there were chocolates!"

The transfers of huge sums of money are talked about with breathtaking casualness and imprecision. Mr Carlo Sama, the former managing director of Ferruzzi-Montedison who married into the Ferruzzi family, was asked how much the group had given to Bettino Craxi, the former Socialist leader, for the 1992 general elections.

"If memory serves me, Craxi got five to seven billion. You see for Enimont [the 1990 restructuring of the chemicals industry] it was decided to give Craxi seventy billion. But as this amount was all in treasury bills, these had to be cashed.

The IOR [the Vatican bank] was contacted... and I know the operation cost quite a lot."

Mr Di Pietro: "How much?"

Mr Sama: "In the range of eight to ten billion."

Mr Di Pietro: "This was a bank fee?... Couldn't you have gone to another bank?"

Mr Sama: "I don't know. I didn't follow the operation."

Mr Di Pietro: "Let's get this clear. In 1992 you gave Craxi more, why?"

Mr Sama: "Because in 1991 he received less than agreed [because of the IOR cashing operation]."

Mr Di Pietro: "Was this your decision or was it [the extra money] requested?"

Mr Sama: "I don't know. Cusani said it was better to make it up."

Mr Severino Citaristi, Christian Democrat treasurer from 1986 until forced to resign earlier this year, admitted normal contributions could not possibly cover the annual L70bn needed by the Christian Democrats (L80bn in an election year). He claimed his party boss, Mr Arnaldo Forlani, knew what was going on, and on occasions put him in touch with "contributors". In one of the most implausible appearances in court, Mr Forlani said he knew nothing about the party's finances.

Unlike the majority of those involved in the corruption scandals, Mr Cusani refused to plea bargain when arrested last year and opted for an early trial.

Mr Di Pietro has gradually built up a picture of Mr Cusani being a key adviser to the Ferruzzi family as well as being intimately connected both to Mr Craxi and to the Socialist party's finances. Last week, Mr Di Pietro secured the surrender of Mr Mauro Giallombardo, a former private secretary to Mr Craxi, and an official of the Socialist International, who had been wanted on an international warrant for nearly a year.

This brings the case closer to tracing the fate of the L350bn bribe paid in the Enimont affair, a large part of which was allegedly handled by Mr Cusani. Mr Giallombardo admitted he had allowed Mr Cusani to transfer more than L350 to one of his own accounts at a Luxembourg bank but denied the money was for the Socialists. It was for an Arab called Mohammed.

Mr Di Pietro: "Mohammed... are you sure?"

Mr Giallombardo: "I can't remember his first name. If I'm not mistaken he was Kuwaiti or Iraqi from Baghdad; he had two or three first names, all very complicated."

Mr Giallombardo then explained, amid much laughter in court, that L20bn in transfers to his Luxembourg account were for Mohammed.

The Milan magistrates have already had the co-operation of the Luxembourg authorities to inspect this and other accounts relating to Mr Giallombardo and in the name of Mr Cusani's wife.

Tracing the flows will determine whether the money syphoned out of the system through bribes and illicit political contributions went to a large chunk stuck in the hands of middlemen or was diverted for personal enrichment.

Romania reverses economic decline

By Virginia Marsh in Bucharest

Higher output from privatised farms and new enterprises helped reverse Romania's steep five-year economic decline last year. But the slow pace of reform provides a shaky basis for sustained recovery and rising inflation clouds the future, according to figures released yesterday by the national statistics commission.

Consumer price inflation jumped to 296 per cent last year from 199 per cent in 1992, more than four times higher than any other central European country outside former Yugoslavia. The commission blamed high inflation on inefficient state monopolies, price liberalisation and the continuing devaluation of the Leu, the national currency. The Leu closed at an all-time low of 1,480 to the dollar yesterday, down from 460 in January 1993.

Overall GDP grew by 1 per cent, to the equivalent of \$1,099 (\$725) per head, compared with a drop of 15 per cent in 1992. Industrial production rose by 1.3 per cent, but stocks of unsold goods remained equivalent to around one month's production.

Agriculture and private sector growth were the main reasons for the increase in GDP, the commission said. Agricultural production rose by 12.4 per cent while the private sector increased its share of GDP to 30 per cent, up from 26 per cent in 1992. It accounted for around 80 per cent of agricultural output and more than half of retail sales and services.

The commission said high inflation meant that real wages dropped by 15 per cent to around half of 1993 levels.

The government's failure to halt the decline in living standards and speed up reform has sparked off a growing wave of popular discontent around the country in recent weeks and increased pressure on the ruling Party of Social Democracy in Romania (PSDR) to form a broader governing coalition.

Trade unions confirmed yesterday they would go ahead with a one-day strike on Friday, following last week's one-hour strike in which more than 1m workers participated.

They say they will launch a general strike later this month if the government does not agree to accelerate reform and establish a minimum wage at 50 per cent of the average wage. They say they will not support the governing coalition while the PSDR is negotiating with former communists and hardline nationalist parties.

In rural areas, farmers have stepped up their demands for faster implementation of the land law. Fewer than a fifth of farmers have received full titles to the property returned to them under the 1991 law.

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Fed vice-chairman Mullins quits

Chance for Clinton to boost influence on monetary policy

By Michael Prowse
in Washington

Mr David Mullins, vice-chairman of the US Federal Reserve, yesterday announced his resignation with effect from February 14.

His departure gives President Bill Clinton an opportunity to name a second governor to the Fed's seven-member board and so to wield considerable indirect influence on monetary policy.

Last month the White House said Mr George Perry, an economist at the Brookings Institution, a Washington think-tank, was likely to fill the vacancy created by the departure of Mr Wayne Angell, a governor appointed by former President Reagan. Mr Clinton, however, has not yet formally nominated Mr Perry.

The vacancies arise at a sensitive time. On Monday Mr Alan Greenspan, the Fed chairman, indicated that the Fed

was in the process of deciding when to begin raising short-term interest rates, which have stood at 3 per cent since September 1992. Mr Clinton has said he sees no reason for higher rates because inflation is not rising.

Mr Mullins' departure could lead to Mr Perry's nomination as Fed vice-chairman. Mr Clinton could then fill the vacant governorship with one of the candidates considered for Mr Perry's position such as Mr Perry's own, an economist at Princeton University.

Alternatively, Mr Clinton could opt to nominate a heavy-weight administration economist, such as Mr Alan Blinder, deputy to Ms Laura Tyson at the Council of Economic Advisors, as Fed vice-chairman, with Mr Perry filling the vacant governorship as originally planned.

Mr Mullins is leaving to become a partner in Long-Term Capital Manage-



Alan Greenspan testifying before the Joint Economy Committee on Monday. He indicated that the Fed was thinking about raising short-term interest rates

ment, a recently formed investment management firm based in Connecticut. Mr Mullins has been a gover-

nor since May 1990 and vice-chairman since July 1991. Before this he served as an assistant Treasury secretary in

the Bush administration, where he helped devise the federal bail-out of the savings and loan industry.

US purchasing index at highest for five years

By Michael Prowse

in the index.

The US Purchasing Managers' Index rose to its highest level in more than five years last month, boosted by a rise in new orders and providing the first clear sign that the robust economic growth of the fourth quarter carried over into the new year.

Separately the Commerce Department reported a 2.6 per cent increase in construction spending between November and December, further evidence of the positive impact of falls in long-term interest rates last year.

The purchasing index - a guide to the health of manufacturing industry - registered its fifth consecutive monthly increase, rising from 57.1 per cent to 57.7 per cent. This was stronger than expected, as Wall Street analysts feared the arctic weather last month might cause a temporary fall

A sub-index measuring new orders rose to 66.2 per cent, against 65.0 per cent in December, the highest reading since 1988.

The strength of new orders more than offset a slight decline in an index measuring production which was affected by bad weather.

Analysts were disconcerted by a sharp rise in a sub-index measuring inflationary pressures, which rose to 59.8 per cent against 51.3 per cent in December, the highest level since November 1990.

Mr Robert Bretz, for purchasing managers, said the very low level of inventories and the strength of new orders indicated the economic expansion would continue.

Construction spending rose 7.3 per cent during 1993 as a whole. The very cold weather is likely to cause a dip in construction this month.

US to sell Skyhawks to Buenos Aires

By John Barham
in Buenos Aires

Washington has finally agreed to sell Argentina 36 Skyhawk fighter bombers to replace aircraft shot down in the 1982 Falklands conflict, despite British opposition.

London opposed transfer of the aircraft, claiming they represented a threat to the Falklands and would necessitate an expensive upgrading of the islands' air defences.

However, in a statement Washington said the sale was "a demonstration of the excellent ties" with Argentina and its armed forces.

The government of President Carlos Menem has lobbied hard for the aircraft and made the issue a test of its strongly pro-US foreign policy. Mr Guido di Tella, foreign minister, said the sale was a clear sign of US confidence in Argentina.

Argentina's claim to the Falklands is a highly emotional domestic issue. Mr Menem will probably present approval of the Skyhawk sale as a great victory over the British. This should further boost his political prestige ahead of the April 10 elections for a constituent assembly that will rewrite the constitution and let him stand for a second term in 1995.

However, defence analysts play down the Skyhawks' significance. They are 1970s-vintage and are similar to those flown by the air forces of Singapore and New Zealand. They are not superior to the electronics and weapons systems used on more advanced British aircraft based in the Falklands.

Canadians to launch big social security review

By Bernard Simon in Toronto

Canada's new Liberal government has launched a review of the social security system with a view to trimming costs, targeting programmes more effectively to people in real need and bringing more people into the workforce.

Mr Lloyd Axworthy, human resources minister, told parliament he expected to introduce legislation by next Christmas to reform programmes such as unemployment insurance, social welfare and government-funded training schemes.

In addition, the government plans to follow the example of several European countries by examining innovative job-creation proposals such as work-sharing through a shortened work week.

The objective is to find out what really works so people

can work," Mr Axworthy says. Canada has one of the world's most generous social safety systems, ranging from unemployment insurance benefits of up to C\$445 (\$227) a week, to taxpayer-funded, universal healthcare.

But spiralling costs have intensified pressures for reforms. Social security, health care and education now make up about 60 per cent of federal and provincial spending. In particular, existing programmes are criticised for their bias towards "hand-outs" rather than incentives to coax able-bodied welfare recipients back into the workforce.

Mr Axworthy said the government would draw up its proposals after the widest possible consultations, including a series of public conferences, a parliamentary committee, and negotiations with the 10 provinces.

Several of the programmes are administered by the provinces, with financial contributions from Ottawa. These transfer payments have become a growing point of friction, as the federal government has sought to lighten its burden while maintaining uniform standards across the country. Several provinces have already begun to overhaul their own social assistance schemes. Alberta has taken the route of across-the-board spending cuts.

Newfoundland, with a 20 per cent unemployment rate, plans to replace welfare payments with a guaranteed minimum income which can be supplemented with earnings from a job.

New Brunswick has launched a "workfare" project which makes welfare payments conditional on participation in intensive training courses.

Consortia ponder Peru telecoms

By Sally Bowen in Lima

Five internationally-led consortia have expressed interest in the privatisation of Peru's telecommunications industry, the country's biggest sell-off so far. This month's sale will end 25 years of state control of the industry.

The possible bidders are: ● Southwestern Bell of the US with Korea Telecom and Daewoo of South Korea, Mexico's Comumex-Carso Group and Peru's Banco de Credito; ● GTE of the US with Portu-

gal's Radio Marconi and Empresa Brasileira de Telecomunicacoes de Brazil;

● France Telecom and Stet of Italy, which both pre-qualified separately earlier but have now joined forces;

● AT&T of the US and a local partner;

● Telefonica de España, also with Peruvian participation. The eventual purchaser will acquire the state's controlling share in Lima's telephone company, CPT, and 35 per cent of Entel, a state-owned monopoly operating national

long-distance and international services. It is expected that the remaining Entel shares will be sold off later, possibly through the stock exchange.

The level of international interest reflects the industry's growth potential. Peru has the worst telephone provision in Latin America, with only 2.6 lines per 100 inhabitants. Purchase of the system - which comes with a five-year monopoly - will involve the new owner in installing 635,000 new lines in the capital and 559,000 in the rest of the country before the end of the century.

Additional conditions require every Peruvian town with more than 500 inhabitants to be provided with telephone communication, and waiting time for connection to be slashed from the present five years to three days by the year 2000. Investment of \$1bn-\$1.5bn (\$870m-£1bn) is expected.

The five potential bidders which presented their documentation to the government-appointed privatisation committee on Monday will make financial offers on February 28.

President names Caracas cabinet

By Joseph Mann in Caracas

Mr Rafael Caldera, who takes over as Venezuela's president today, has appointed an experienced businessman and banker to the key post of finance minister and named a recognised corruption fighter to the nation's most important security post.

The new finance chief is Mr Julio Soes Rodriguez, for many years a close friend and adviser to the president-elect. Mr Soes is a petroleum engineer and successful entrepreneur who served as ambassador to Washington under the first Caldera administration of 1969-74.

Mr Caldera also signalled a strong commitment to fighting corruption and crime, viewed as leading problems by most Venezuelans, by naming Mr Ramon Escobar Salom, the prosecutor general, to the powerful Interior Ministry, which is second only to the presidency.

Mr Escobar, with a long history in public service, will be in charge of national security and crime control.

Mr Enzo del Bufalo, an economist and former newspaper editor, was named head of the government planning office and Mr Asdrubal Baptista, another economist, was named minister of state for national economic reform.

IMF talks on Brazilian loan

By Stephen Fidler, Latin America Editor

A team from the International Monetary Fund arrives in Brazil tomorrow to begin talks which the government hopes will lead to the granting of the standby loan it needs to go ahead with a bank debt restructuring agreement.

Mr Pedro Malan, the Brazilian central bank president, said in London yesterday he was still hopeful an IMF loan could be arranged, despite the defeat last week of a government plan to increase corporate income tax.

This was in part because there was increased optimism about the current constitutional revision process. The deadline for the revision may now be extended one month to April 15, which could allow important economic measures to be introduced.

This is also the deadline for the deal with international banks covering \$20bn of debt. An IMF deal is needed for the accord. Although a two-thirds majority of banks could waive this condition, the US Treasury has said it will only issue a special series of US Treasury zero-coupon bonds to back the restructuring if an IMF agreement is in place. Mr Malan is expected in Washington today to see the IMF and to negotiate terms on these bonds.

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*International Data Corporation, "Data General's Server in the UNIX Market," October 1992.
**"The CW Guide to Servers," Computerworld (USA), March 22, 1993.
***"Chief of the Drive Aways," PC Week (USA), October 11, 1993.
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NEWS: INTERNATIONAL

New treasurer is poised to announce a higher growth and lower inflation outlook, writes Nikki Tait

Australia gloom lifts faster than expected

Ralph Willis may have waited a political lifetime to get the Australian treasurer's job, but his timing cannot be faulted.

The Australian economy, which looked lacklustre for much of 1993, has sprung into life. Mr Willis made the happiest of public debuts yesterday, announcing a substantial upward revision to the government's numbers.

Australia's gross domestic product, said the treasurer, is now expected to grow at 3.5 per cent in the 1993-94 fiscal year. This contrasts with 2.7 per cent forecast in the budget in August. For 1994-95, the new estimate is 4 per cent, hinted at by Mr Paul Keating, the Australian prime minister, last week.

Inflation is estimated to be 2 per cent for this year, down from a forecast of 3.5 per cent. Meanwhile, the current account deficit should be about \$17bn (£8bn) this year, or about 4 per cent of GDP, compared with the earlier forecast of \$18bn. The December balance of payments data are published today, but if market predictions of a \$1.5bn deficit on the current account are correct, the slight widening from November's \$1.1bn figure will give no one cause for concern.

Even Australia's vexatious unemployment position looks a little brighter, says Mr Willis. While the forecast unemployment rate for June 1994 stays at 10.7 per cent - it was 10.7 per cent in December - the participation rate is adjusted upwards. This suggests that more people have been drawn into the work force and the actual number of jobs is growing at about 1.7 per cent, compared with a previous estimate of 0.7 per cent.

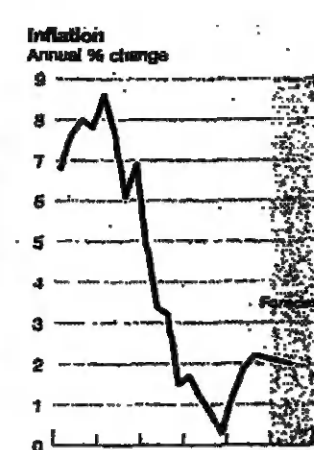
Economists, who generally predicted yesterday's revisions and think Mr Willis may have

erred on the cautious side, have a variety of explanations. First, it seems the weakness in Australia's private sector capital investment may not have been quite as pronounced as everyone feared. New private capital expenditure rose by 3 per cent in the September quarter, according to figures released earlier this month, and total capital expenditure for 1993-94 is now forecast to be \$25.7bn.

If this revised forecast is correct, it would suggest that investment has been flat this year. Previous official estimates suggested a fall of 5 to 6 per cent.

Second, consumer confidence is on the rise. Retail trade rose markedly in November, and retailers talked of encouraging Christmas sales. A round of tax cuts, which affected pay packets in November, has plainly helped, as has greater stability in the jobs market.

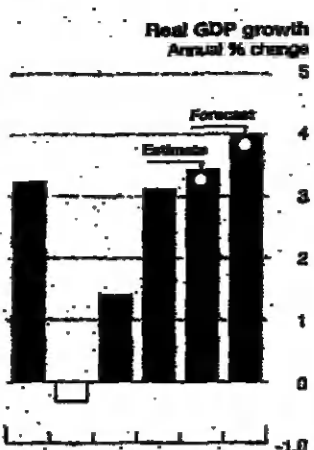
But while the news is encouraging, the treasurer's



Source: Department of Treasury, government sources



Treasurer Ralph Willis. The happiest of public debuts



Source: Department of Treasury, government sources

life is not expected to be head-scratching in the months ahead. In previous cycles, Australia has tended to face a balance of payments crisis once the good times rolled, causing the authorities to slam on the monetary brakes. Some economists think that weak - albeit improving - levels of business investment will cause the same difficulties.

"It's a real supply side problem," says BIS Sharpnel, the

research and forecasting group. "Investment has been down so much that we've barely covered depreciation. There's 10 to 15 per cent spare capacity to be used, but after that, the bottlenecks could

begin." Since Australian companies source a large proportion of their plant and equipment overseas, the pessimists warn of a current account "blow-out" by 1995-96.

Whether this happens or not, the strength of Australia's export performance becomes critical. The optimists hope that enough structural changes have taken place to make a difference. More of Australia's trade is now within Asia, where growth is widely expected to remain buoyant for the next few years.

Some economists, such as Mr Bill Shields, chief economist at Macquarie Bank, also argue that Australia's increasingly deregulated labour market will mean that pay increases - and therefore increases in consumer spending power - will be aligned to productivity advances. In short, if Australians, as consumers, demand more imports, they should, as workers, also be contributing to their companies' sturdiness.

The second problem is unemployment. A figure of 10.7 per cent is way above the average in the 24 industrial nations of the Organisation for Economic Co-operation and Development, and for a Labor party government, which is still close to the trade union movement, this is doubly damaging.

A prime ministerial committee looking into the issue has estimated that if economic growth averages 3.5 per cent for the rest of the decade, unemployment will still be 7 per cent by the year 2000. This would include about 200,000 "long-term" unemployed.

Last, and partly related to this, there is the question of whether there are any "hidden costs" down the road which may push the government's budget deficit reduction strategy off course. The need to act urgently on the unemployment issue, for political reasons, is one possible threat. Also lurking in the background is the as yet unquantified cost of the recent Aboriginal land rights legislation (which should see state and federal governments paying some compensation to the displaced indigenous population).

This leaves economists wondering whether Mr Willis may yet raise indirect taxes further or whether fellow ministers will be under pressure to find more revenue sources, from asset sales, for example.

Still, even on this score, Mr Willis's luck seems to be holding - for the moment.

His predecessor, Mr John Dawkins, encountered scepticism when he outlined a four-year plan, detailing how the government planned to cut the deficit from an expected \$15bn in 1993-94 to \$5.5bn by 1996-97. Now the government is expected within the next week to announce a reduction in the likely deficit for the current year.

NZ economy grows by 4.2% in year

By Terry Hall in Wellington

New Zealand's economy grew 4.2 per cent in the year to September 30, pointing to one of the strongest recoveries the country has seen for many years.

The GDP figure is the highest recorded since March 1985, when rapid growth followed efforts by the National government to prime the economy in the hope of winning the 1984 election.

The latest growth figure, far higher than economists predicted, capped a week of exceptionally positive economic news which has helped fuel the share market to levels approaching those of 1987. Last Thursday, Statistics New Zealand reported a trade surplus of \$231.7bn (£846m) for the year to

December 31, a NZ\$536m improvement on the previous year.

The latest retail figures, released last week, showed a sharp recovery in this long-depressed sector, with an annual rise of 6.6 per cent, on a nominal basis, for November. Retailers say the trend was equally strong in December, with stores extremely busy in Christmas sales.

Statistics from manufacturers showed sales and other income rose 12 per cent in the year to December, with greatest growth recorded by metal industries, machinery, construction and primary foods.

Inflation continues at a low level, and the Reserve Bank is closely monitoring currency movements because of fears that the New Zealand dollar might get too strong and imperil

the 0-2 per cent inflation target. The central bank worries that the country might see negative inflation, ie, inflation running below its zero target.

The positive news on the economy has led to substantial foreign investment in New Zealand and continued appreciation of the NZ dollar, especially against the US and most European currencies.

The New Zealand unit climbed to a 26-month high yesterday, ending a heavy session at US\$0.5714/31 after trading as high as US\$0.5718 from a US\$0.5672/79 start.

However, a 3 cent fall in the value against the Australian dollar has been welcomed by manufacturers, as most of New Zealand's manufactured goods are exported to Australia under the Closer Economic Relations pact.

The trade weighted index continues to hover around 57, the top of the Reserve Bank's "comfort zone". Observers believe the bank is unlikely to intervene soon, as the latest consumer price index showed a rise of 0.2 per cent in the December quarter, bringing annual inflation for the year to 1.4 per cent.

The positive economic statistics are bolstering business activity. The Institute of Economic Research, in its latest quarterly survey, showed business optimism was the highest in the 26 years since the survey of 1,250 business leaders began.

Businessmen were pleased with the steady drop in interest rates, now at their lowest since 1971 and forecast to fall further.

HK raises investment in airport project

By Simon Holberton in Hong Kong

The Hong Kong government yesterday decided to invest an extra HK\$15bn (£1.3bn) in the colony's planned new airport and connecting railway in an attempt to defuse the row with China over financing the project.

China is worried about the level of debt the project has to carry. The extra capital injection takes to HK\$60bn the amount of cash the government is prepared to invest in the HK\$25bn combined project. It means the debt needed to fund the project will fall to about HK\$35bn from the HK\$50bn first envisaged at the beginning of 1992.

It was unclear if China would accept the government's fourth and latest offer, which will be made formally later this week. Relations between Britain and China are at a low point because of their row over Hong Kong's political development.

Having seen the Hong Kong government's readiness to put more money in the project, Beijing may hold out for more. It claimed only last week there had been a secret deal to restrict the project's debt to HK\$5bn.

Mr Chris Patten, Hong Kong's governor, confirmed the new offer after a meeting of his executive council, his top advisory body. But he would not reveal any details except to say it would be put to the Chinese later this week.

The governor said he believed the new offer would "address all the expressed Chinese concerns". More money had become available for the project because of Hong Kong's healthy financial position, he added.

The airport and its railway are the centrepiece of a HK\$160bn integrated transport and urban development project agreed with China in September 1991. Since that date the Hong Kong government and China have been in dispute about how to finance the project.

After the government gave its first financial plan to the Chinese in March 1992, Beijing accused it of breaking a 1991 agreement which said the Hong Kong government's debts could not exceed HK\$5bn in 1997, the year of the Chinese takeover.

The Hong Kong government says that aspect of the agreement was never intended to apply to the borrowings of the corporations building the railway and airport.

Armed resistance to S Africa poll feared

By Patti Waldmeir in Johannesburg

This is an ominous week for South Africa. Within days, the odds are that conservative Zulus or right-wing Afrikaners, or both, will begin a campaign to resist April's all-race elections, by force of arms.

In this land of political miracle, where apartheid was ended not through war but through negotiation, a last-minute deal is still possible. But if there is no deal, the right-wing Freedom Alliance, including the Zulu-based Inkatha Freedom party, the white right Afrikaner Volksfront and other right wing groups, will almost certainly commit itself to fight. Thus, South Africa will have taken an irreversible step to a civil conflict which could prevent peace for years to come, and bedevil or destroy its nascent democracy.

South Africans react to the threat variously: some mutter about Bosnian-style civil wars; others dismiss it with disdain, certain a new government will crush the right. It is not easy to gauge the exact magnitude of the threat.

But certain facts are clear: "We don't have any soldiers," says a member of the KwaZulu civil service simply, highlighting the limited military options available to Chief Mangosuthu Buthelezi, head of the KwaZulu government (he denies he

has any military intentions, but warns transparently of the "risk" of civil war). With no army, no heavy weapons such as armoured cars, artillery and aircraft, and with KwaZulu's fragmented geography (it is scattered piecemeal through Natal), it is hard to see Chief Buthelezi fighting an Angolan-style war, using secure bases and quasi-conventional warfare to control large areas.

Still, obtaining sophisticated smaller weapons would not be hard, given Natal's long coastline and the ease with which thousands of automatic weapons enter from neighbouring Mozambique.

Reports already indicate that missiles and rocket launchers have come in that way, and small arms are readily available from supporters of Zulu King Goodwill Zwelithini, who opened fire in Pretoria last month, in a spontaneous show

of militancy, hardly a man among the thousands present did not have a pistol or automatic weapon.

Lack of training would also hamper Inkatha: the 4,000-strong KwaZulu police force is loyal to Chief Buthelezi, but it is hard to know how many would leave the force to fight in the hills once the KwaZulu force is reintegrated into the South African police.

Though two well-placed sources have confirmed white right-wingers are training Zulu self-defence units in sabotage and terrorism, this does not involve large numbers. Funding could prove problematic, though Chief Buthelezi has several rich backers overseas.

If conventional civil war is unlikely, Inkatha could lead a guerrilla conflict which would foster for years, undermining stability in Natal. A new government could probably crush such resistance in the towns, where it is confined to migrant workers' hostels which an ANC government would not hesitate to raze. But in Natal, the already bad security situation could get worse.

"He's got a formidable support base if they remain firm, and that's a chilling thought," one senior Natal provincial official said. "If he decides to be a disruptive force he can create a tremendous lot of havoc. The Zulus potentially



United front: South Africa's black and white right wingers are a formidable obstacle to peace

have far more destructive forces than the white right, because they can afford to make their people cannon fodder, which the right cannot."

South Africa's worst nightmare would be joint resistance by the white and black right, with right-wing whites providing commanders, training, strategic planning, and perhaps even heavy weaponry from SA Defence Force armories, using Inkatha as the "cannon fodder". Such a force could disrupt the crucial rail line to Durban port, the main port for the Johannesburg area.

No one knows how many trained military men the white right could count on for such resistance: the top ranks of the SADF are firmly committed to the new government; but among the various part-time, locally based forces and reservists, which total up to 150,000 men, support is unclear.

Even if most of the right wing's threats are mere bluster, enough true militants probably exist to cause considerable disruption, and to prevent elections altogether in certain areas (the poll will go

ahead nonetheless, and international election observers seem determined to declare the election "free and fair").

So the ANC's choice will be to split the right now, a strategy they have pursued actively for months, or try to crush it after the elections. Either way, prospects are grim. In the words of the police commander for the Natal midlands: "We will have such a mess, if they (the right) do not take part, then it will be, in the words of (former President) John Vorster, too ghastly to contemplate."

Pakistani Senate rejects curbs on central bank

By Farhan Baloch in Islamabad

Pakistan's upper house of parliament yesterday rejected a government-backed bill aimed at curtailing the autonomy of the central bank and reducing powers of its governor.

The victory of an opposition resolution by 25 votes to 11 in the Senate was a setback for the government of Mr Benazir Bhutto, the prime minister. Mr Sarfraz Aizaz, an opposition senator and former finance minister, later called on the government "to show their goodwill now and move towards giving autonomy to the bank".

Senior officials said the government could still sponsor a new bill in the lower house of parliament, but warned that a long controversy would hurt Islamabad's image in the domestic and international financial community.

The government's bill was

intended to replace laws enacted in October by a caretaker government, giving the central bank freedom to set monetary policy. Mr Mohammed Yaqub, a former IMF economist with a reputation as a strict financial disciplinarian, is the bank's governor.

Mr Moeen Qureshi, the caretaker prime minister, regarded the changes in the central bank as crucial to his programme of economic reforms. But the ordinance proposed by Mr Bhutto's government aimed to reduce the governor's term of office while requiring the bank to establish monetary policy in consultation with the government.

Western economists had voiced reservations on the Bhutto government's move, arguing that an independent central bank would be the only solution to excessive government borrowing and uncontrolled monetary expansion.

The government denies its proposed changes would prevent it from improving fiscal discipline.

Mr Bhutto yesterday urged the United Nations Human Rights Commission to investigate human rights abuses by Indian security forces in Kashmir, writes Frances Williams in Geneva.

She told the commission's 30th session: "The situation in Kashmir is intolerable, as is the world's silence." Denying that Pakistan was instigating or assisting the "freedom struggle" in Kashmir, Mr Bhutto said peaceful resolution of the Kashmir issue would pave the way for normalisation of relations between Pakistan and India. She called on India to implement UN Security Council resolutions calling for a UN-supervised plebiscite and to accept UN military observers along the border with Pakistan.

Consumer confidence at 19-year low in Japan

By William Dawkins in Tokyo

Japanese consumer confidence ebbed to its lowest level for 19 years in the final quarter of 1993, it emerged yesterday. Release of the figures increased the urgency for long-awaited income tax cuts, expected tomorrow.

The seven-party coalition appeared yesterday to have settled an internal row over how to fund the tax cut, the main point of an economic stimulus package estimated to be worth at least ¥14,000bn (¥33.55bn). Mr Hirofumi Fujii, finance minister, said ministers had agreed the principle that an income tax cut must include a commitment to raise consumption tax later, to compensate for the drop in revenue.

Prime Minister Morihiro Hosokawa and three senior cabinet ministers hope to put the finishing touches to the package, at a meeting today with Mr Yohsei Kono, president

of the opposition Liberal Democratic party. The meeting is the first in the coalition's new policy of seeking the LDP's co-operation on important matters, a consequence of last weekend's compromise on political reform.

Mr Hosokawa and Mr Kono will also discuss the prime minister's meeting next week with US President Bill Clinton, at which Mr Hosokawa is under domestic pressure to defuse US demands for numerically measured increases in the share of imported goods in the Japanese market.

The problems the government faces in encouraging demand for any kind of product were underlined yesterday by the Economic Planning Agency's consumer confidence index for the three months to December. On a scale from zero to 100, the index sank to 35.6, down from 38.4 in the third quarter.

The index is the only official survey of consumers' spending plans on durables and leisure in the six months ahead; it also covers people's general feelings about financial security and standard of living. Sentiment continued to be gloomy in the New Year, on the strength of a 6 per cent fall in vehicle sales from January 1993 to last month, the tenth monthly fall running.

■ NEWS IN BRIEF

Battle for top post at OECD intensifies

By Peter Norman, Economics Editor

The battle for the succession to the secretary general's post at the Organisation for Economic Co-operation and Development in Paris moved up a gear last night, when Mr Jean-Claude Paye, the incumbent, reaffirmed his candidacy in a rare public statement.

The normally reticent Mr Paye took the unusual step of commenting on the candidacy of Lord Lawson, the former British chancellor, which was announced on Monday, and that of Mr Donald Johnston, a former middle-ranking Canadian economics minister.

He concluded that Lord Lawson's move, which is backed by the British government, was evidence of his own sound stewardship of the OECD over the past 10 years and therefore justified his seeking a third five-year term of office after his present contract expires in September.

"I am happy for the organisation to see that former ministers, and prominent ones at that, are interested in the OECD," Mr Paye said. "This proves that the organisation is in good shape... so no one will be surprised I am among the candidates to succeed myself."

Statistics standardised

A revised system of national accounts (SNA) that sets new standards for countries to monitor economies was unveiled yesterday, writes Peter Norman. The system modifies the accounting framework used for economic and statistical analysis since 1968.

It will be used by former communist countries that once monitored economies using the "material product" accounting system. The US will also use the system.

UN rights chief

Mr Jose Ayala Lasso, 62, Ecuador's UN envoy, was appointed yesterday to the newly-created post of High Commissioner for Human Rights, Reuter reports from New York, prime

Skase arrested

Mr Christopher Skase, the bankrupt Australian entrepreneur who headed the Qimex media group, has been arrested in Spain, according to the attorney-general's office in Canberra, writes Nikki Tait.

Jordan hit by scare over food

By James Whittington in Amman

Claims by a minister that most food and medicines imported into Jordan are unfit for human consumption has sparked a health scare there.

The health minister, Dr Abdul Rahim Malhas, alleged western countries were dumping unfit produce on the local market through corrupt food and food merchants.

The allegations may damage the kingdom's reputation as an exporter. Saudi Arabia, one of Jordan's largest markets, and Sudan have banned the import of Jordanian pharmaceuticals after the scare. Iraq is said to have turned back a shipment of food.

Retailers complain that goods are being left on shelves as panic sets in. European food exporters say containers of perishable goods are stuck waiting for clearance while the government decides what to do.

Today, the lower house of parliament is to hold a special session on the issue. In an interview with a local newspaper, Dr Malhas claimed "the garbage of the industrialised world" was being dumped on Jordan and existing legislation was insufficient to protect the consumer.

European exporters and diplomats admitted there were problems with the quality of consumer goods on the market but that existing regulations for food imports are stricter than normal international specifications.

The government has said it will look into the issue through committees, but privately is fuming at the minister's allegations. The decision by Saudi Arabia and Sudan to ban imports of Jordanian drugs and the increasing frustration from European exporters trying to bring food in have intensified the debate.

Japan braced for US pressure on trade



Hosokawa: fears of cave-in

By Michio Nakamoto in Tokyo

Japanese officials were braced for more pressure from the US over contentious trade and economic issues with the arrival in Tokyo yesterday of two senior US government officials.

Mr Mickey Kantor, US trade representative, and Mr W. Bowman Cutler, deputy presidential assistant for economic policy, arrived in Tokyo yesterday evening for a series of high-level talks with senior Japanese officials aimed at breaking the impasse in the bilateral negotiations to open Japan's markets to foreign goods and services.

They are scheduled to meet Mr Morihiko Hosokawa, the prime minister, and the heads of the foreign, trade and finance ministries in a search for progress in trade negotiations which have been hampered by big differences over the setting of numerical indicators to measure progress in increasing access to Japan's markets.

That Mr Kantor and Mr Cutler have come to Tokyo with no staff - an unusual step - also reflects US hopes that an agreement is more likely to be secured on a political level, rather than through negotiations with the Japanese bureaucracy, whose stance

resistance to numerical targets has already tried the patience of the US negotiating team.

Mr Tsutomu Hata, foreign minister, said the government should look to the private sector to break the deadlock in bilateral talks on trade in vehicles and parts, one of the most contentious issues in the framework negotiations. The government can only act as a go-between in the car talks, which would best be resolved through private-sector negotiations, Mr Hata commented.

Meanwhile, Mr Hosokawa met Mr Shochiro Toyoda, chairman of Toyota, over the weekend. According to Japanese press reports, he asked

Mr Toyoda if there was anything the industry could do to take the negotiations forward and was reminded of the private sector's stance against setting numerical indicators.

Nevertheless, despite reassuring signs from politicians, there is some concern in the car industry that Mr Hosokawa could cave in to US pressure. "Politicians look at it from a different perspective from bureaucrats, who think mainly about what is good for the industry. If the politicians decide that it is important enough for US-Japan relations," they might just agree to US demands, one industry official said.



Kantor: political level

US plans crackdown over financial services

By Nancy Dunne in Washington

The Clinton administration yesterday said the open US financial services market should no longer be "free" to countries which do not give "fair treatment" to US banking and securities firms overseas.

Mr Rufus Yerxa, deputy US trade representative, told a House banking subcommittee the administration would support the proposed Fair Trade in Financial Services Act and use it to supplement efforts to open markets in the Uruguay Round and the Japan negotiating framework talks.

"The US does not intend to target under this legislation

existing operations of foreign companies established within the US," he said. "We believe that any policy should be focused on limiting access to new firms or new opportunities."

An opening of the Japanese huge financial services markets is of particular importance to the expansion and global competitiveness of US firms.

The administration wants the treasury secretary to be able to grant market access to individual companies. The act will be used to complement US multilateral, bilateral and regional efforts to gain access to foreign markets on equal terms with domestic firms.

Western drug companies rushing into China

By Paul Abrahams in Tokyo

American, European and Japanese pharmaceutical groups are rushing into China to exploit what could become the world's largest drugs market and is already one of the fastest growing.

As growth of the developed world's drugs markets decelerates, the Chinese market continues to demonstrate healthy rates of expansion. With its massive population, estimated at more than 1.2bn, and rapid economic growth, the country is beginning to be able to afford western medicines.

RCI, an affiliate of IMS, the specialist market research company, estimates the Chinese drugs market, excluding traditional remedies, was worth ¥19.8bn in 1992, up 52 per cent compared with 1988. The group forecasts the market will more than double by 1997 in local currency terms, although the depreciation of the yuan will affect growth in dollar terms.

Most overseas groups are setting up joint ventures with Chinese state-owned drug factories which are seeking funding from abroad to improve manufacturing facilities to international standards.

Initial ventures, such as Merck's giant antibiotics factory opened last year, concentrated on relatively simple medicines. Similarly, Upjohn of the US, which formed a joint venture in August last year, will make antibiotics and steroids in southern China. The company is investing \$30m (\$23m) to build a factory in Suzhou, near Shanghai. Upjohn owns 75 per cent of the venture, with Suzhou Pharmaceutical Factory No 4 owning the remainder.

However, when Takeda, Japan's largest drugs group, yesterday announced its first joint venture in

China, it revealed the new company will manufacture not only cardiovascular, anti-cancer and anti-inflammatory drugs, but also the latest anti-ulcer treatment Takepron, known in Europe as Losec.

Takeda plans to invest \$14.4m to acquire 75 per cent in the joint venture with Lisheng Pharmaceutical factory, its Chinese partner. The agreement, which includes marketing and manufacturing, involves the construction of a plant in Tianjin province. Raw materials will be imported from Japan. Construction will begin in June and should be completed within

24 months. Takeda expects to generate sales of ¥2bn (\$12.2m) by 1997.

Others have already opened their plants and are generating sales. Last month, Ciba, the Swiss group, completed a \$21m joint-venture factory with Beijing Number 3 Pharmaceutical Factory and Beijing General Pharmaceutical Corporation. The factory, in which Ciba holds a 60 per cent stake, manufactures antidepressants and treatments for epilepsy, rheumatism and cardiovascular disease. The company is also negotiating a \$100m contract for a joint-venture plant in Shanghai.

France in Saudi defence modernisation contracts

By David Buchanan in Paris

France yesterday said it had signed contracts with Saudi Arabia worth FF9.8bn (£1.01bn) to modernise four Saudi frigates, two tanker supply ships and a range of ground-to-air missiles.

Saudi Arabia's cash flow problem had long delayed conclusion of the contracts, and the breakthrough only came last month when Prime Minis-

ter Edouard Balladur visited Riyadh and agreed that France would accept staggered payment for the work to be carried out by DCN, the state shipyard at Toulon, and by Thomson-CSF, Matra, Giat and other French contractors.

Work on Saudi ships and missiles will start "on payment of the first instalment" by Saudi Arabia, the French Defence Ministry said yesterday. This is due by September.

WWF calls for Gatt green plan

By Frances Williams in Geneva

The WWF-World Wide Fund for Nature today wades into the heated debate over Gatt's future work on trade and the environment which threatens to dominate next April's ministerial meeting in Marrakesh to sign the Uruguay Round global trade accords.

The Swiss-based environmental organisation calls, in a position paper, for ministers to approve establishment of a permanent committee on trade and the environment within the new World Trade Organisation, and to accept that Gatt rules will need changing to meet environmental concerns.

These demands are likely to increase many developing countries who regard the enthusiasm of environmentalists for enforcing "greenery" though trade restrictions as opening wide the door to new forms of protectionism. Rich-country proposals for a trade and environment committee were beaten off during negotiations on the WTO which ended in December.

Trade negotiators from the

117 countries taking part in the Uruguay Round did, however, agree to present a trade-environment work programme to ministers in April, and its terms of reference are now the subject of intensive discussion inside and outside Gatt.

US and EU trade and environment officials met last weekend in The Hague, together with a number of non-governmental organisations, to discuss what the work programme might look like. EU officials meet their counterparts from the European Free Trade Association in Vienna today, and a discussion between ministers from rich and poor countries is scheduled for February 17 in Geneva.

WWF says Gatt should work alongside United Nations bodies concerned with environment, trade and sustainable development. "At present, Gatt work fails to address environmental effects of trade and has not tackled the interference of trade rules with environmental policies," says Mr Charles Arden-Clarke, WWF policy analyst.

Bangkok railway project approved

By Victor Mallet in Bangkok

The Thai cabinet yesterday approved a plan by Bangkok Land, the country's biggest property company, to build an elevated passenger railway system designed to ease traffic congestion in the capital.

Bangkok Land's project, costing more than \$1bn (\$800m) is the successor to the ill-fated Skytrain contract won by SNC-Lavalin of Canada. That deal was cancelled in 1992 by a previous Thai government after 17 years of deliberations.

Yesterday's announcement gives Bangkok Land a boost in its effort to implement the project, but the citizens of Bangkok have been disappointed so often in the past that few will believe in any mass transit system until they see it under construction.

In approving the project yesterday, the government expressed reservations about

the environmental impact of the elevated railway and suggested an action plan to reduce environmental damage.

Some politicians, backed by environmentalists, say an underground railway would be better than an elevated system, and Bangkok Land may be obliged to run at least part of the 20km line underground if the project goes ahead.

Among the contractors chosen by Bangkok Land are Thai Lophon and Bouygues Thai, affiliates of the Australian and French groups. Bangkok Land says it intends to issue \$500m in convertible eurobonds to help fund the project.

Mr Chuan Leekpai, the Thai prime minister, has been sharply criticised by his political opponents for failing to tackle Bangkok's traffic jams decisively. Much of the blame lies with his predecessors, who ignored the need for investment in infrastructure.

LEGAL NOTICES

IN THE MATTER OF ADJET LIMITED

IN THE MATTER OF THE INSOLVENCY ACT AND RULES 1986 in accordance with Rule 4, (1)(b), we, John Alfred George Alexander of Parnell Quay, London EC1N 8JA and Barry John Ward of Parnell Quay, London EC1N 8JA, give notice that on 6 January 1994 we were appointed Joint Liquidators of Adjet Limited by a resolution of creditors.

Notice is hereby given that the creditors of the above named company, which is being voluntarily wound up, are required, on or before 31 March 1994 to send in their full and complete statement of their claims and, if the name and address of their solicitors (if any), to the undersigned JAG Alexander of Parnell Quay, London EC1N 8JA and Barry John Ward of Parnell Quay, London EC1N 8JA, Joint Liquidators of the said company, and, if so required by notice in writing from the said Joint Liquidators, are, personally or by their solicitors, to come in and prove their claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution.

Dated 20 January 1994
JAG Alexander, Joint Liquidator

REGENT CORPORATION

A Petition by Regent Corporation Plc whose registered office is at 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

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NEWS: UK

Major rejects demands from Tory right

By Kevin Brown and James Blitz

Prime minister John Major yesterday rejected rightwing demands for changes in his cabinet line-up in an attempt to restore some of his battered authority over the government.

A delegation of MPs from the right-wing 92 Group emerged chastened from Mr Major's Commons office a few minutes after arriving to demand urgent changes in the government line-up.

Buttressed by support from mainstream Conservatives angered by the right's bellicose tactics, Mr Major left

little doubt about his anger over their demands.

The prime minister was said to be particularly angry about publicity given to the meeting by rightwingers, which suggested that he was being offered terms for his survival as leader.

Friends of Mr Major said the meeting broke up only two minutes after the arrival of the deputation, led by Sir George Gardiner, the 92 Group chairman.

The right put a brave face on its defeat, insisting that the meeting lasted nearly 10 minutes, and claim-

ing it had been "deferred" by agreement with the prime minister.

However, Mr Major's robust response was applauded by centrist and leftwing supporters, as well as by some rightwing MPs who believe that the government's problems are rooted in the prime minister's failure to exercise authority over the Conservative party.

The prime minister's robust action will quell speculation about an early reshuffle, which most MPs now believe will be delayed until after the local government and European parliament elections in May and June.

However, the government will try to resolve a raft of other problems this week to allow campaigning for the two elections to begin later this month.

Mr Michael Howard, home secretary, is expected to announce concessions on the controversial police and magistrates bill today, while Mr John Gummer, environment secretary, is also considering a climbdown on proposed local government reforms which have angered many Conservative backbenchers.

In addition, the cabinet is expected to give approval tomorrow to reports

from five pay review bodies giving 1.5m public sector workers pay rises of between 2.5 per cent and 3 per cent.

Mr Norman Lamont, the former chancellor, ruled out an early leadership challenge in a speech to the foreign press association. However, Conservative MPs said Mr Lamont would have received little support.

Ms Jo Richardson, the veteran left-wing Labour MP for Barking and a doughty and fearless champion for women's rights, died yesterday after a long illness. She was 70.

At the last general election she had a majority of 8,388.

Britain in brief



NAO chief warns over accountability

Private-sector managers brought in to run public services often have an inadequate grasp of the importance of accountability to parliament, Sir John Bourn, the comptroller and auditor-general, told a committee of MPs yesterday.

Sir John, who heads the National Audit Office, the public expenditure watchdog, said chief executives from the private sector running government agencies and quangos were often surprised to learn that they were subject to scrutiny for their handling of public money. One chief executive had questioned why his organisation's finances were being investigated by the NAO and why a report was being sent to parliament.

Outsiders could bring new management skills into the public services, Sir John said. But they needed to be briefed on traditional procedures for handling public money to avoid the sort of waste and corruption revealed in last week's report from the Commons Public Accounts Committee.

Sir John was giving evidence to the cross-party Commons Treasury and Civil Service committee along with Mr Robert Sheldon, the PAC chairman. Mr Sheldon challenged the prime minister's claim that the PAC report had contained no evidence of a decline in standards in the public services. "We would not have published the report if we had not been concerned about the number of failings we have discovered in recent years," he said.

SE plan for greater powers

The London Stock Exchange is proposing to give itself powers for the first time to order redress to victims of misconduct and to make it easier to penalise wrongdoers and publish their names.

The proposals are aimed in a consultation document released yesterday on changes to the member firms' rule book.

For the first time a rules committee will be able to consider breaches of rules and set fines of up to £25,000 in addition to ordering member firms to repay victims. Fines for misdeeds over that amount must be considered by the Exchange's disciplinary committee, and the names of those found to have breached rules will automatically be made public.

More pits to close

British Coal yesterday announced the closure or merger of three pits as it began the final phase of a rationalisation programme which will leave the industry with about 15 working pits for privatisation later this year and next.

Two of the three, Goldthorpe

and Silverwood, both in the Yorkshire region, were among 19 pits previously considered core collieries. They were not named for closure in October 1992 when the government wanted to close three-fifths of the industry, but was forced to backtrack by a public outcry.

The announcement will leave the industry with even fewer collieries than British Coal envisaged 15 months ago.

Arthritis drug 'breakthrough'

The most promising clinical results so far in the search for an effective arthritis treatment were announced in London yesterday.

Scientists at the Kennedy Institute of Rheumatology spoke of a "breakthrough" as they published the results of a trial of an experimental drug on 20 patients with long-standing rheumatoid arthritis.

All 20, who had failed to respond to existing drugs, showed a marked and long-standing improvement after treatment at Charing Cross Hospital, London, with the new product, CentTNF. It is an antibody manufactured by Centocor, a US biotechnology company, which blocks the action of tumour necrosis factor, a natural molecule involved in the inflammatory process.

Concern over M-way repairs

More than 300 miles of Britain's motorways, 16 per cent of the total, have less than a year of life remaining, the Automobile Association said yesterday.

The poor state of the motorways is a legacy of under-spending in the 1970s and 1980s, it said in the quarterly AA Magazine. Reconstruction will cost £2m a mile and will take at least four years, it added. The Department of Transport said roads were built to last 40 years but the speed with which they reached the end of their useful lives depended on the volume and type of traffic using each one.

Ulster fund creates jobs

A scheme to help economically deprived areas of Northern Ireland and border regions in the Republic created at least 3,800 jobs last year, it was disclosed today. The International Fund for Ireland was set up by the British and Irish governments seven years ago.

Money from Europe, the US, Canada and New Zealand has assisted more than 3,000 projects, 400 of them last year, according to the fund's annual report. It has resulted in direct expenditure of around £800m.

Nestlé fined over accident

Nestlé, the international food consortium, was fined £12,000 yesterday after it admitted failing to ensure the safety of a worker who fell into a chocolate mixer. Mr Alex Tuvey-Smith fell into a machine he was cleaning at Nestlé UK's factory in York.

He was seriously injured when the mixer's paddles started unexpectedly after staff failed to isolate power to the mixer, York Magistrates Court was told.

Franco-British venture wins submarine deal

By David White, Defence Correspondent

A battle for dominance in the dwindling UK market for naval sonar equipment has been won by the Franco-British joint venture Ferranti-Thomson Sonar Systems with the award of a £180m contract to equip Royal Navy submarines.

The decision, announced yesterday in a Commons written answer by Mr Jonathan Aitken, defence procurement minister, brings to an end a three-year contest with GEC-Marconi, the other main British company in the sector. It is likely to accelerate moves towards a reorganisation of the sonar business into a larger Franco-British grouping.

The contract, which Mr Aitken said would create "a number of new jobs", covers development of a sonar system for nuclear-propelled "hunter-killer" submarines and the supply of equipment for four of the Royal Navy's Trafalgar class vessels.

The Ministry of Defence has abandoned plans to fit the new sonar on its five older Swiftsure class submarines.

However, a further order is expected for other Trafalgar class boats. The navy has seven in total and a decision is awaited on plans for a further production batch.

The submarines currently rely on a Plessey "search and attack" sonar. The Plessey

naval business is now part of GEC-Marconi.

Yesterday's decision tilts the balance in a UK market in which Ferranti-Thomson and GEC-Marconi have had roughly equal shares, and is expected to herald a merger of the two operations.

Ferranti-Thomson's UK shareholder, Ferranti International, has been in receivership since December. Negotiations have been under way on a plan to sell its 50 per cent share to the French partner, Thomson-CSF, which would then sell the holding on to GEC-Marconi.

Thomson-CSF took its share in Ferranti's sonar business four years ago after the UK government was rocked by fraud in its US subsidiary International Signal and Control.

The French company has the right of first refusal on the shareholding, but the Ministry of Defence wants to maintain a UK partner.

If the plan goes ahead as expected, GEC-Marconi would effectively recover the sonar business it has lost in recent years.

Its expected move closely resembles its takeover in 1990 of Ferranti's airborne radar division. A Ferranti-led consortium was at that time on the point of clinching the radar order for the four-nation Eurofighter project. GEC-Marconi was up to then in the rival consortium.

Nissan becomes top car exporter

By John Griffiths

Rover Group, about to pass into the ownership of BMW of Germany, was displaced by Nissan last year as the UK's biggest car exporter.

Nissan shipped 183,207 cars worth nearly £1bn to 36 countries. Rover exported 161,932.

Society of Motor Manufacturers and Traders statistics show Vauxhall came in a distant third with 72,080, even when including production from its GEC commercial and utility vehicles ventures.

Nissan's Japanese rivals in the UK, Toyota and Honda, began production only at the beginning of last year and consequently trailed far behind Nissan. Toyota exported 27,735 cars and Honda 27,121.

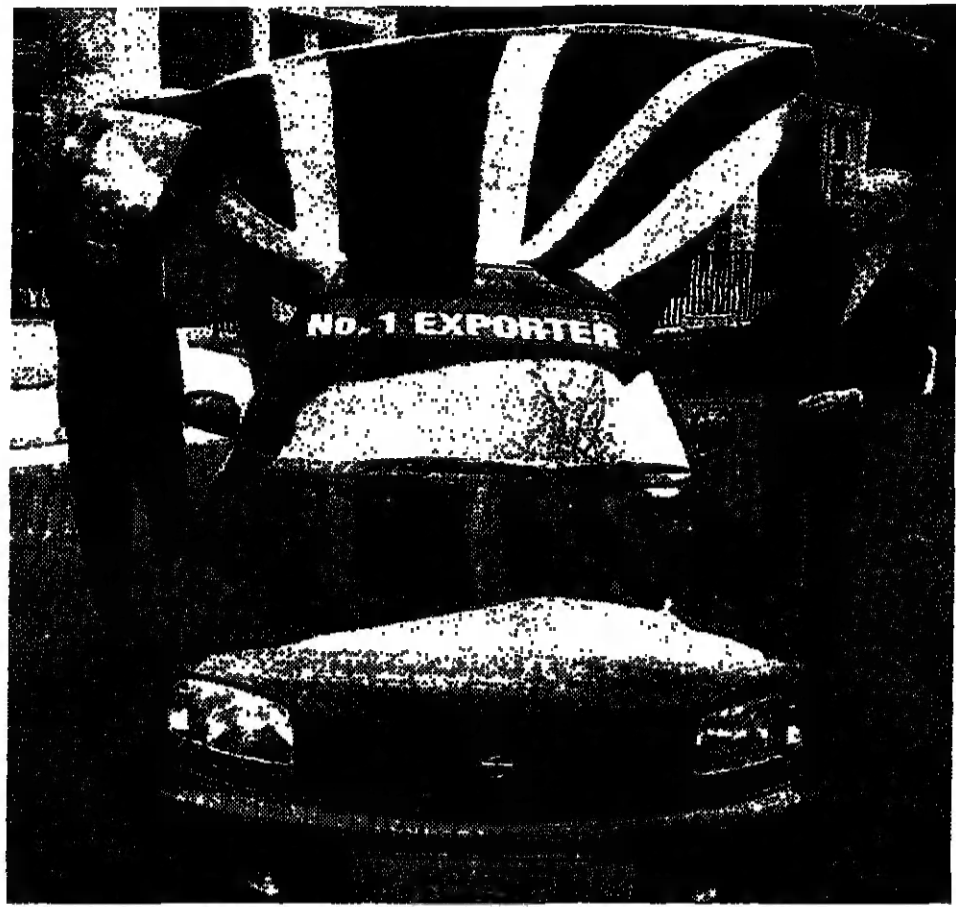
Exports last year at Nissan accounted for 75 per cent of the 245,000 total output at its plant near Sunderland.

However Mr Ian Gibson, Nissan managing director in the UK, warned yesterday that the company's output this year is unlikely to match 1993 levels because of the continuing deep recession in continental European car markets.

He said Nissan was viewing the current year "with caution" and projecting production of between 200,000 and 240,000 units.

The steepness of the decline in continental markets last year was such that Nissan was obliged to introduce single-shift working in the final quarter as well as an "agreed severance" scheme which saw the Sunderland workforce fall from 4,600 to 4,250.

Nevertheless, the plant is to return to two-shift production at the beginning of next month.



Trade minister Tim Sainsbury (right) with Nissan's UK managing director Ian Gibson

and Mr Gibson said employment had stabilised.

This is partly because of the strong recovery in the UK new car market. Figures to be released later this week are expected to show demand in January was 17 per cent higher than in the same month a year ago.

Nissan, which has won two

Queen's Awards for Export Achievement since 1988, has invested £900m in its UK manufacturing operations and claims "local" - European - content of more than 60 per cent in the two models its produces, the small Micra and upper-medium Primera.

Mr Gibson said Nissan's UK operation expects roughly to

break even at the operating level in the 1993 financial year. Nissan Motor Manufacturing (UK), the production subsidiary which is based in Sunderland Tyne and Wear, made a pre-tax profit of £23.6m in 1992. Nissan Motor (GB), the sales and marketing subsidiary, suffered a loss of close to £17m in its first year of operation.

Governor upbeat on prospects for growth

By Peter Norman, Economics Editor

Mr Eddie George, the governor of the Bank of England, last night said prospects for sustained output growth and gradually falling unemployment in Britain were "better than at any time" in his 31-year professional career.

In a speech to the Bankers Club annual banquet in London's Guildhall, Mr George backed up this optimistic view with the observation that UK underlying inflation was lower than for a generation.

But the governor couched his remarks in such a way as to squash any idea that he might argue for a cut in bank base rates from their current 5.5 per cent level when he meets Mr Kenneth Clarke, the chancellor, for their monthly monetary meeting later today.

Mr George spoke of the need to make "sustained, non-inflationary growth a reality over the years ahead". He recalled that the government had the "declared longer-term aim of price stability" and, with the bank, was "making solid progress towards that goal". However, the desired outcome of stable prices, rising output and falling unemployment was "not assured", he said.

Mr George insisted that price stability was necessary for avoiding the exaggerated boom and bust cycles that had caused repeated social and economic damage in Britain.

Stating his position in the debate over independence for the Bank, he criticised those MPs who last Friday voted against a private member's bill to give the Bank more autonomy on the grounds that the government must retain direct control over short-term interest rates. This was hard to understand, given proposals to make the Bank more accountable, "unless the reason is in order that the government should retain the option of debasing the currency".

On the other hand, he said he would not wish the Bank of England to have independence without a broad consensus in favour of price stability.

Watchdog acts to end abuse of gas market

By Robert Corzine

Ofgas, the UK gas industry regulator, has proposed tough new criteria to stop speculators and independent gas companies abusing the system which allocates supplies from British Gas reserves to its competitors.

A consultation paper published yesterday proposes two options for the gas release programme, which was set up in 1992 to stimulate early competition in the mainly industrial and commercial market by selling British Gas supplies to independent gas marketers. They are:

● The introduction of stringent eligibility criteria, requiring applicants to prove they have been active in the market since October and that they have customers.

They would also have to

Shell and Esso are evaluating the use of a floating production and storage platform to develop small oil reserves in the central North Sea.

It is the first time the two partners have considered using anything other than conventional fixed platforms in the North Sea.

The floating production and storage platforms are likely to see more frequent use in UK waters because of their lower capital costs and greater flexibility. New technology allows them to maintain precise positions even in bad weather.

present proof of access to at least 1.5m therms of gas from sources other than the release programme. In addition, recipients of release programme gas could only transfer 20 per cent of their allocations to other suppliers.

The price would be the weighted average cost of gas purchased from British Gas

They figure prominently in plans to exploit smaller reserves which do not justify the expense of building fixed platforms.

Shell and Esso say the use of a floating system should also cut lead times in developing the new fields.

A £12m design contract has been awarded to a Swiss company. The partners will decide later this year whether to go ahead with construction of the vessel. It would cost about £230m and would initially be used in the Teal discovery east of Aberdeen.

plus a wholesaling fee of 0.25 pence per therm.

● A postal auction of 200m therms of gas. Companies would bid for packages of gas, which would vary according to factors such as different entry terminals. All independent gas marketers who can demonstrate a trading track record would be eligible, although no

single bidder could buy more than 20 per cent of the total.

Ofgas last year took over control of the release programme from the Office of Fair Trading after complaints that speculators were dominating the auctions. In 1992, 32 companies qualified for the programme under rules which guarantee them access to 300m

therms of gas during 1994-95.

But 70 new applicants emerged in last year's auction. Many were speculators who simply sold their gas allocations to the established companies at inflated prices. Some marketers also made multiple applications under different names.

The gas release programme was devised as a temporary solution to enable the market to serve industrial and commercial customers while developing their own sources of offshore gas or entering into long-term contracts with gas producers.

Ofgas says it is prepared to look at alternative arrangements if there is no clear support for either of its alternatives. Submissions to Ofgas must be received by February 25.

'Suicidal' construction industry digs its own grave

Andrew Taylor finds too many builders chasing too little work

Construction output has started to climb in the UK after three years of recession, but the improvement is expected to be slight and contractors are still charging "suicidal" prices to win work.

Cement prices, meanwhile, are poised to rise by an average of about 3½ per cent from March 1, the biggest annual increase for two years. This will further increase the building material costs of struggling construction companies.

Developments, forecasts and workload studies announced by the industry in the past few days emphasise the fragile nature of a recovery, which companies say could claim almost as many business failures as during the recession.

The recent collapse of Kentz, UK subsidiary of Kent Corporation, the Republic of Ireland-based mechanical and electrical contractor, may cause yet another cascade of receiverships as the effects of the collapse ripple downwards to subcontractors and suppliers.

The problem for contractors is that there are still too many companies chasing too little work, in spite of recent recoveries and the recent surge in orders.

Mr Martin Laing, chairman

of construction company John Laing, has upset senior executives in the industry by criticising banks for propping up weaker rivals which he says ought to have been allowed to fail to allow much needed rationalisation of the industry.

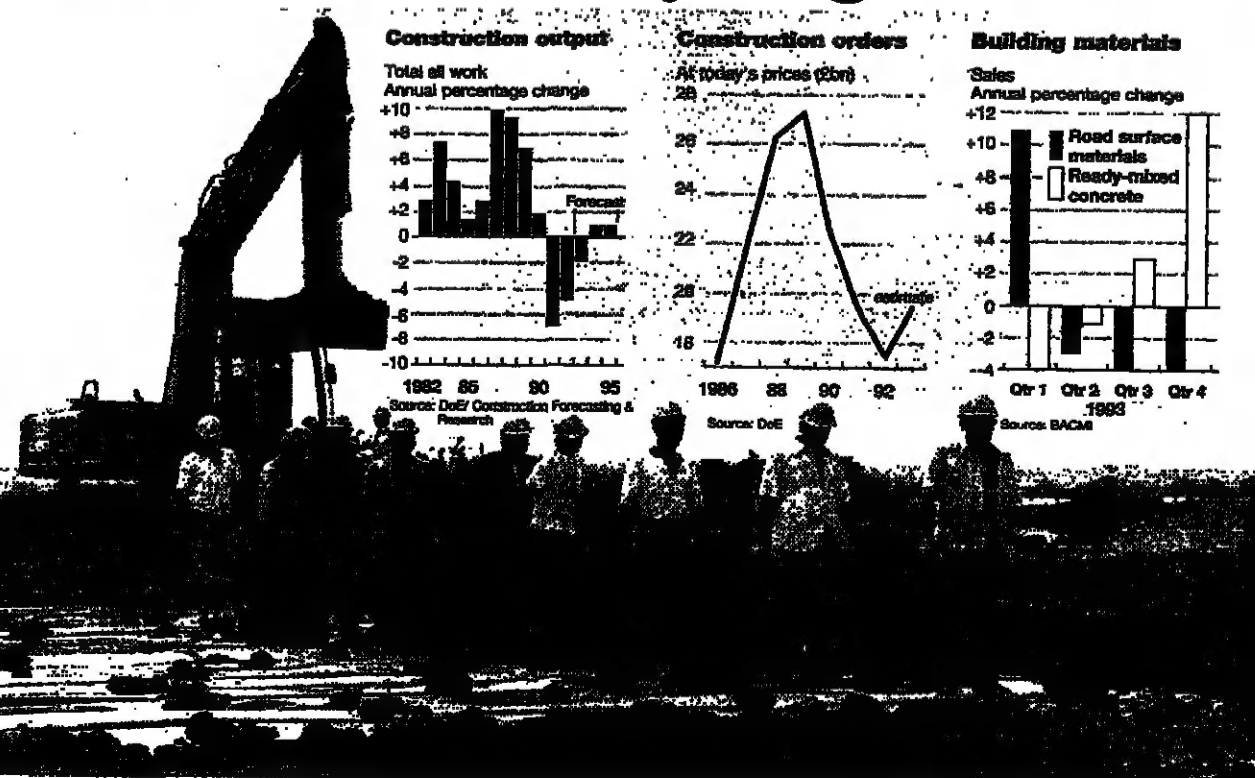
"Prices must get back to economic levels. This cannot happen while there are so many companies competing against each other. Orders have risen a bit but nowhere near enough to allow margins to recover."

Yet industry order books are rising for the first time since 1990.

According to the Department of the Environment the value of construction orders won by contractors in the UK rose by 10 per cent to £18.06bn in the first 11 months of last year compared with the corresponding period in 1992.

Sales of ready-mixed concrete, one of the best guides to construction activity, rose by 12 per cent during the final three months of last year compared with later part of 1992, the British Aggregate Construction Materials Industries trade association says.

Sir Brian Hill, president of the Building Employers Confederation, says too many contractors are quoting "suicidal"



prices. Jobs are being won at cost or even at a loss just to keep cash flowing into weakened businesses.

This could cause serious difficulties on projects such as the £1.9bn Jubilee line extension in London where London Underground is thought to

have negotiated exceptionally keen prices providing little or no profit for contractors.

Construction companies working at cost or worse, typically, try to improve their return as work progresses and design changes are required by the client - particularly if

material cost increases means that they may be facing heavy losses on the original price.

London Underground, to prevent itself from being held to ransom by contractors, has incorporated strict conciliation procedures in contracts. It also required on-demand perfor-

mance bonds allowing it to seize up to 10 per cent of the value of a contract without having to prove default by contractors.

Increasing demands from customers for performance bonds is adding to strains on contractors' finances.

Companies also are concerned that the rise in orders seen in the second half of last year may slow as public spending cuts take effect in the spring and with retailers such as Tesco and Sainsbury planning to reduce store developments.

There is also concern that the housing market recovery, which is expected to lead the industry out of recession, may be set back when tax and national insurance rises are triggered at the end of March.

Construction Forecasting and Research, which previously prepared industry forecasts for the National Economic Development Office, expects the value of output in constant 1985 prices to rise by only 1 per cent this year and by the same amount in 1995.

This is hardly the stuff of a healthy recovery. Government hopes that the private sector will be encouraged to invest in infrastructure to offset public spending are a long way from being fulfilled. Construction prices are likely to remain under pressure.

The Building Employers Confederation believes that job losses in the industry may have stabilised. Even so, a fifth of 600 companies questioned by the confederation last month expected to reduce their workforces further during the next 12 months.

For many the hard times remain, even if the gloom has got a little lighter.

Shouts are not enough

UK companies doing business in the emerging market economies of eastern Europe can now use a service* aimed at helping with the languages spoken in many of the areas, as well as with cultural differences.

The initiative, launched yesterday, is part of a wider government attempt to encourage more language training for exporters. A report last year showed that a third of small UK exporting companies had missed opportunities due to linguistic barriers. In the Netherlands, only 4 per cent of exporters had experienced the same problem. Few Slavonic languages are taught in British schools which is why eastern Europe, which has some of the greatest export opportunities, is now a focus of attention. The new service, backed by the Department of Trade and Industry, is a joint venture between the School of Slavonic and East European Studies, a college of London University, and Communicat, a corporate trainer.

The service offers "language audits" of a company's real language needs for trading in a particular area, followed by tailored, individual tuition. Seminars on cultural, economic and political considerations are available, as well as access to an archive of materials from London University.

"Many British exporters have already realised that shouting loudly in English is no longer enough," said Richard Needham, the trade minister. "They've tackled languages strategically - as part of their business plan - and they're the ones who are cleaning up. The problem is that many more still haven't got the message and are actually losing out."

John Authers

*DTI Languages for Export Campaign, Joint Export Promotion Directorate, DTI, Bay 905, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW. Tel. 071 215 8146/8587.

Performance-related pay is by no means a trouble-free method for determining individual remuneration, as a growing number of UK companies are discovering.

Recent research carried out by the Institute for Manpower Studies over a wide range of companies across industrial sectors suggests many PRP schemes do not motivate workers effectively, fail to reward individual effort and, above all, do not noticeably improve business efficiency.

The latest example of a PRP scheme in trouble also underlines the dangers of introducing one in difficult times if it makes no commercial sense.

British Telecommunications, the telecoms group and Britain's largest private-sector company, last week suspended its 10-month-old PRP scheme for 26,000 managers and professional staff because it threatened to undermine the pay bill.

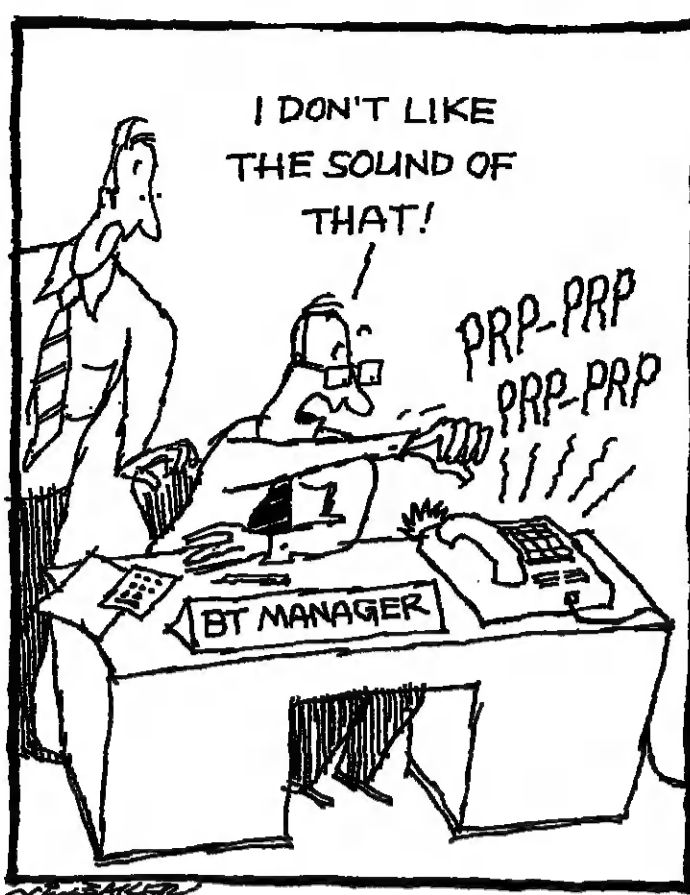
Ironically, BT introduced its scheme last year to control labour costs, but it now finds that the PRP arrangements, if applied, would breach the 3.3 per cent overall increase for managerial staff which it has set for 1994. "This does not provide us with enough money to make our PRP scheme a sensible way of deciding pay rises this year," says David Scott, BT's industrial relations manager.

The company may improve its present overall cash allocation a little in negotiations with the Society of Telecom Executives (STSE), the union representing its management. But it is determined not to apply the PRP system it negotiated less than two years ago.

Under the terms of an earlier deal, the company this year intends to reward only its top 10 per cent of managerial high-flyers with rises of up to 6 per cent, while others can expect unconsolidated payments. Half its managers will get no rise in 1994. But Scott argues pay is not the "main cause for anxiety" this year among BT's managers. "Their job security is the more serious problem," he adds.

The problem for the company though, is not just the short-term one of keeping within a budgetary pay allocation. More fundamentally BT's own pay comparison study, which relates its PRP assessments to outside competitors, indicates that it is already paying its managerial grades from 11 to 14 per cent more than their colleagues in broadly similar jobs in other enterprises.

BT's study covers not just its main telecommunications rivals - Mercury in the UK, Sprint and AT&T in the US - but companies such as Siemens, the German electronics group; Thorn EMI, the UK leisure and electronics group; IBM, the international computer group;



Must try harder

Many companies are having trouble with performance-related pay schemes. Robert Taylor reports on BT

Ericsson, the Swedish telecommunications giant; and Hewlett-Packard, the US electronics group, as well as TSB and National Westminster, the UK high street banks, and large retailers like J. Sainsbury.

The basic earnings of the core of BT's managers, the company says, are in the upper quartile of the market range. Scott says: "We do not want to be upper quartile payers for our managers any more. We want to move down the market."

BT has, therefore, told the union that it needs to bring its managerial salaries more into line with those in the rest of the telecommunications industry if the company hopes to defend its competitive cost base in the medium to long term.

Scott insists BT has not set itself any precise timetable in which to drive down the managerial pay bill but BT's intention to do so clearly cuts across any plan to use PRP to reward improved managerial performance.

He recognises that some of the company's more talented managers might leave as a result of suspending the PRP scheme, but says BT "has to lose managers in the next financial year anyway", as it restructures in the face of competitive pressures and regulatory changes.

The company's hard-nosed attitude towards its PRP scheme this

year has angered many managers. "BT's aim through its PRP scheme has been to penalise managers, not reward them," claims Leslie Manasseh, the union's national organiser. "It took eight months of hard bargaining with BT to reach agreement on a PRP scheme," he adds. "We warned the company not to introduce the scheme if they could not make enough money available to ensure its success."

At the time of its implementation though, the increasingly competitive climate in telecommunications was driving the company towards the PRP option. The full story goes back to just after privatisation 10 years ago when BT took its 7,500 senior managers out of the collective bargaining system and introduced personal employment contracts.

But it continued to pay other managerial grades an annual general cost of living pay rise every spring and, in addition, what BT called a performance-related pay progression increase in the autumn (to be distinguished from the scheme that is now in question). "We had to put a stop to this double hit pay round for our managers," explains Scott.

Last year BT negotiated a single salary increase based on performance assessment, under the new PRP scheme, without a cost of living addition. This enabled it to have its managerial pay bill. The size of the PRP rises was determined through the application of a computer-generated matrix which calculated a salary rise for each manager. This was based on assessments by senior managers using the earlier individual appraisal marking system and a more specific zero to 100 performance score.

From the start the company's PRP scheme aroused widespread anxiety and suspicion. The fears were common to those experienced by employees in other companies in the early stages of a PRP scheme.

"It was not applied consistently. People were not told their assessment score," says Manasseh. "Nearly a third raised grievances over this." In a recent survey, the union catalogued a litany of complaints from BT managers about its first year of operation.

Only 5.5 per cent of the union survey respondents said PRP at BT had brought an improvement in managerial performance, while as many as 63 per cent believed it had been applied unfairly in practice.

Companies which have had trouble with PRP schemes have often refined them to convince employees of their ultimate fairness and this is what BT may well have to do. Even the STSE wants to see BT continue with some form of PRP.

Previous articles on PRP appeared on November 3 and 17.

TQM is about to gain a higher profile, reports Tim Dickson

In search of excellence

A UK quality award - closely modelled on a scheme which has been running throughout Europe for three years - will be launched in London today by Michael Heseltine, trade and industry secretary.

The initiative - backed to the tune of £300,000 from the Department of Trade and Industry plus donations from 70 corporate members of the recently re-born British Quality Foundation - should further raise the profile of the business philosophy known as total quality management.

TQM is the gospel of focusing everyone's attention in an organisation on the customer. It is sometimes criticised for being a complex statement of the obvious, but the approach to business which it represents has taken deep root in the US and Japan and continues to attract interest in the UK and continental Europe.

In common with the famous US Baldrige Award and the European award administered by the European Foundation for Quality Management in Brussels, the new UK scheme has a competitive dimension. But according to Malcolm Franks, the BQF's chief executive, the establishment of domestic role models is a more important objective. "It is our mission to get the message spread across the UK business community, and right down to small businesses."

In an important departure from the EFQM model, the UK scheme will have two distinct categories - one for businesses employing more than 250 people and one for those with fewer. The European entry criteria have been modified by the architects of the UK award, while, contrary to the European practice of having a first prize and runners up, there will be no outright UK winner.

In terms of evaluation, however, the assessment process will be identical to that developed by the organisers of the European award. Thus companies' performance will be judged on the basis of nine weighted criteria, divided into so-called "enablers" (leadership, people management, policy and strategy, resources,



Malcolm Franks spreading message

and processes) and "results" (people satisfaction, customer satisfaction, impact on society and business results).

Franks admits that most of the evidence for improved bottom-line performance via TQM is anecdotal. But he believes that even if people argue about the appropriate weightings it is hard to find a more comprehensive list of ingredients for potential business excellence.

As part of its plan to propagate a TQM the BQF is also publishing a guide* which will help organisations assess systematically their key activities and business results.

To apply for the UK award - open this year to all "for profit" organisations in the private and public sectors, UK and foreign owned - companies must first have undertaken at least one self-assessment. The entry for smaller businesses is £500, for larger ones £1,500. Even unsuccessful competitors will receive a report, prepared by a panel of assessors, which Franks says should form a useful basis for any future improvement plans.

The final date for registering entries is April 18, the closing date for submissions June 18.

*For further information about the award and the guide (price £14 to non-BQF members), contact Kevin Sheppard, director of Awards, British Quality Foundation, Vigilant House, 120 Wilton Road, London SW1V 1JZ. Tel 071 873-8500 or Fax 071 873-8582.

PEOPLE

Former retailer to sell off BR

Although it is the privatisation of British Rail's passenger services which has attracted most attention, a sizeable part of BR's turnover is accounted for by activities such as freight, parcels and maintenance work. Responsibility for engineering the sale of BR's non-passenger businesses has been entrusted to Christopher Campbell, who joined BR yesterday as vice-chairman.

Campbell, 58, has spent most of his business career in retailing at Debenhams. But his particular relevance to BR lies in his experience of handling the break-up of the National Bus Company following the deregulation of the bus industry in

1985. Campbell was chief negotiator handling the sale of NBC companies to the private sector.

The government will be hoping that the privatisation of BR does not lead to the chaos which followed bus deregulation in some provincial cities, where rival companies swamped popular routes and brought city centres to a standstill.

Campbell was educated at Epsom College before qualifying as a chartered accountant with Spicer & Pegler. After 20 years with Debenhams and a spell with National Bus in the late 1980s he went to British Shipbuilders in 1989. He has

also been a director of Harrods Bank since 1991.

His spare-time positions include a governorship of the United World College of the Atlantic, a network of international schools with a strong "outdoor" flavour. He is also a council member of the Music Space Trust, which has established a network of music therapy centres.

Long-time students of British Rail might also identify another strand in his professional career linking him to BR. One of the jobs he held at Debenhams was that of managing director of Hardy Amies, a name once associated with the design of uniforms for BR staff.



Stephen Harris, 47, has been appointed group treasurer at National Westminster bank, though he will also continue in his current position as managing director, global treasury, for NatWest Markets, responsible for the global foreign exchange, money markets and currency option businesses.

A US citizen and graduate of the American University, Washington DC, and the Wharton graduate school of the University of Pennsylvania, Harris started his banking career in 1973 by joining the First National Bank of Chicago. There he held a variety of positions, including by 1981 the post of senior vice president and head of Asia Pacific, based in Japan. In 1989 he moved to London, where he was head of international capital markets.

Poached by NatWest in 1989, Harris joined the British clearing bank as managing director, global treasury, NatWest Markets. His geographical reach in that role extends across not just Europe but also the US and the Asia-Pacific region.

Harris says his new role is "not a completely new function", as Martin Owen, who tempted Harris to NatWest and is chief executive of NatWest Markets, had previously absorbed the group treasury responsibilities within his own role.

But with the growth of NatWest Markets' global foreign exchange operations in the past 18 months - Harris calculates customer volume has increased by as much as 400 per cent since he joined - it seemed sensible to split the functions and for Harris to take on a role more widely dedicated to the bank's expanding global capital markets.

David Straker-Smith has been appointed a director of GERRARD & NATIONAL HOLDINGS; Henry Askew has retired.

Ian Beckman, Matthias Tempel and Peter West have been appointed directors of WEST MERCHANT BANK.

Terry Upsall

Terry Upsall, who has died apparently from a stroke while on holiday, was one of the best known figures in the UK housebuilding industry. He was 56 and leaving a wife and two children, both married.

Upsall was one of the principal architects behind the expansion of Beazer Homes from a small West Country builder to the country's third largest housebuilder. Having become chief executive of Beazer Homes in 1974 two years after joining the company, he subsequently became chief executive, as well as Beazer's US housing and land property interests. In 1991 he assumed additional responsibility for contracting in the UK.

When in that year Beazer

decided to float its UK and European operations, it named Upsall as prospective chief executive of the company - to be named CBH group. The flotation was aborted after the flotation, the UK and US conglomerate made an agreed bid for the whole of the Beazer Group. Hanson recently announced that it intends to float Beazer's UK housebuilding business by the end of March.

Upsall was highly respected as one of the country's most successful housebuilders and in 1990 became president of the House Builders' Federation. He retired from Beazer in 1993 and became a non-executive director of housebuilders Berkeley Group last year.

Last year Nomura, the big Japanese securities house, saw its ranking in the Eurobond league table drop to seventh from second place in 1992.

Now it has poached Simon Howell from Merrill Lynch to run its London-based Eurobond syndicate desk jointly with Andrew Pelling. Howell, 35, is expected to join Nomura in April. His departure has prompted a reshuffle: Mark Garcia will arrive shortly from New York to run the syndicate desk with Paul Richards.

Meanwhile, Jon Greenwood's imminent move from the Eurobond syndicate desk at Goldman Sachs to ABN-Amro Bank in Amsterdam, where his brief is to boost the bank's non-guilder new issues business, also consolidates his personal life. He has married a Dutch woman after a lengthy long-distance romance.

Miller and Timberlake join forces

Tim Miller, formerly marketing director at unit trust company M&G and before that, managing director of Framlington Group, plans to make his own foray into the unit trust business.

He has taken a 52 per cent stake in Portfolio Fund Management, whose leading unit trust is a "fund of funds" called Portfolio Trust which invests in other unit trusts. According to Microcap, which tracks the performance of unit trusts, Portfolio Trust was the top performer of its type last year, and for the two-three and four-year periods since its launch. It will be relaunched under the name Portfolio Fund

of Funds. Richard Timberlake, former managing director of Fidelity Investment Services and currently chairman of Fund Research, will retain a 47 per cent stake in the company and act as investment manager.

Miller, who resigned from the board of Lauto, the self-regulatory body for the life insurance and unit trust industries over its refusal to force fuller fee disclosure, says he is instituting a novel fee structure for his own unit trust. Investors in funds of funds have effectively been double-charged because they pay fees to their own fund manager and to each of the managers of the

unit trusts they buy. First, the fund will negotiate reduced fees on the unit trusts it purchases from others because it will buy in bulk. Second, Miller says, it will offer a US-style fee structure which shrinks as the size of the investment rises and investors buying more than £100,000 of units will pay no up-front charges. Third, if assets under management grow substantially, the economies of scale will be passed on to unitholders.

This is a radical departure from the practice at Miller's former employers where shareholders are the sole beneficiary of growth.

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INVITATION FOR THE SUBMISSION OF SEALED BIDDING OFFERS FOR THE ACQUISITION OF MEMVOR'S SHARES HELD BY ELEVME S.A.
REPEITION OF THE AUCTION HELD ON 22ND NOVEMBER 1993
SUMMARY INFORMATION ON MEMVOR S.A.

NAME: MEMVOR AND INDUSTRIAL MINERALS - MEMVOR S.A.
LOCATION: Assiout, Fed. Thebanes, Egypt
ACTIVITY: MEMVOR is now active in the production and marketing of:
○ Feldspar
○ Quartz
○ Silica sand
○ Gneiss
○ Wollastonite

Based on Balance sheet Dec. 31, 1992

ASSETS	Dr.	Cr.
1. INSTALLATION COSTS		80,812,861
2. FIXED ASSETS		
Intangible assets		56,812,872
Tangible assets		354,334,028
3. PARTICIPATIONS		639,360
4. CURRENT ASSETS		
Inventory		95,986,324
Receivables		65,997,116
Marketable Securities		16,000,151
Cash		12,201,468
5. TOTAL ASSETS		1,138,868
6. LIABILITIES AND EQUITY		
Share Capital		500,000,000
Investment Subsidies		237,187,648
Reserves		13,702,432
Deferred earnings		(18,001,690)
Provisions		86,267
Short-term liabilities		17,473,285
Interest accounts		4,628,822
7. TOTAL LIABILITIES AND EQUITY		835,598,688

- PROCEDURE**
(As per Greek Law 2829/93)
- Potential buyers are invited to register, after signing a confidentiality agreement with ELEVME S.A., the Information Brochure describing MEMVOR's activities. Interested parties shall submit a binding offer, in a sealed envelope, for 250,560 shares (out of a total of 500,000 shares). It is indispensable that the offer be accompanied by a guarantee letter issued by a bank legally operating in Greece for the sum of 25,000,000 Drm which represents 10% of the starting price of the public auction. The guarantee letter, draft of which can be obtained from ELEVME S.A., shall be submitted enclosed in a separate envelope marked "Guarantee Letter". If the bidder is a company, the offer shall be accompanied by documents attesting to its legal status.
 - The offers shall be submitted on Wednesday, 2nd March 1994 between 8 a.m. and 12 noon to the notary public at Langada (Thessaloniki prefecture), Stavroula Antonopoulou, 38 Leoforos E. and by e-mail, tel. fax, Tel. +30-564-255666.
 - The offers shall be opened on the same day at 12.15 p.m. The bidders may witness the opening of the offers.
 - The starting price amounts to 850 Drm per share i.e. a minimum total of 208,074,000 Drm (Decision of Court of Appeal of Thessaloniki No 1187/1993).
 - A binding requirement for participation in the auction is that the highest bidder, on signature of the contract, must pay, in cash, 30% of the minimum starting price.
 - The company is entitled to take out a first mortgage on the company's assets in order to secure any credit on the balance of the selling price the expense of which is to be for the highest bidder account, or to demand from the highest bidder, for the same purpose, a letter of guarantee for the equivalent amount, issued by a bank legally operating in Greece. The seller can also, at its entire discretion, choose other means of securing settlement of the balance of the selling price.
 - All publication expenses will be for account of the highest bidder.
 - The bidder should also submit a letter containing:
 - Their intention in respect of maintaining or not or increasing the number of job positions
 - Any other proposals for further developing the company's activities such as new investments, increasing of exports etc.
- To obtain the Information Brochure as well as additional data on MEMVOR, please interested can apply to the Brokers of ELEVME S.A., 18 Kifissias, Marousi, TEL: (01) 98-4930 and (01) 98-4939, FAX: (01) 98-4937.
- Marousi, 28 January, 1994
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BUSINESS AND THE ENVIRONMENT

Hanging in the personnel offices of the Franklin Park Zoo in Boston is a poster which reads: "Extinction is forever." At the hot dog stand, a message has been taped to the napkin dispenser: "Please conserve. Save a tree." At the African tropical rain forest exhibit, an entire wall is devoted to explaining the ecological dangers facing rain forests in the world.

Welcome to the modern zoo, a hotbed of environmental activism.

Zoos and aquariums have come a long way since the dark days of cramped cages and disregard for animals in the wild. While the image emanating from Hollywood is still negative - the popular children's film *Free Willy*, about a whale, caused an international furor last year when its decrepit real-life living conditions in Mexico City were discovered - most US zoos and aquariums today are highly sensitive to environmental concerns.

Zoos in the US are now seeking to redefine their ecological role in the face of increasing fund shortages. Since many US zoos and aquaria have been privatised, they are more dependent on their own revenue streams, and are under pressure to set priorities. The challenge will be to continue environmental programmes in a cost-effective way.

"Increased co-operation between international zoos will become more important in the face of severe fund shortages," says Michael Wallace, curator of conservation at the Los Angeles Zoo. Animal conservation will continue to be one of the mainstays of zoos' ecological efforts.

"Zoos went through an awakening on animal conservation," says John Linehan, general curator for the Franklin Park Zoo. "In the past, we'd be happy if the animals had a few babies now and then, to attract the public, but that was the extent of our breeding efforts. Then we started noticing that animals were getting harder to find and more expensive. We realised this great resource we had, and that we could become a major player in animal conservation."

A number of species exist only in captivity, and zoos and aquaria breed these species to prevent extinction. Reintroduction of the animals into the wild is the ultimate goal in many cases, and some zoos have chalked up stunning successes in this area.

The Arabian oryx, a large antelope, for example, was extinct in the wild until 1970s began to reintroduce the animal in the 1970s and 1980s. Today, several hundred roam the deserts of Oman. Similarly, the black-footed ferret was successfully reintroduced in Wyoming, and the Sumatra tiger in Indonesia.

There are numerous pitfalls to reintroduction, however. The pro-



Going native: the Arabian oryx was extinct in the wild until 1970s began to reintroduce the animal in the 1970s and 1980s. Today hundreds roam the deserts of Oman

Profits from preservation

As many US zoos are privatised, Victoria Griffith finds them undergoing an ecological awakening

grammes are extremely expensive to administer, so the number of targeted species must be limited. Moreover, many involved in the industry complain that zoos and aquariums are too often the last-ditch effort.

"Reintroduction from zoo populations is usually a last resort, an after-thought," says Michael Hutchins, director of conservation and science at the American Association of Zoological Parks and Aquariums. "Releasing animals back into the wild would be more effective - and less expensive - if we did it before numbers dwindled to a dangerous level. It's a lot easier to boost the numbers of existing populations than to create a population from scratch."

Zoos hope to correct this problem by becoming increasingly involved in "in situ" conservation - that is, conservation in the wild.

Involving local people is the key to an effective reintroduction programme, say conservationists. Forty-stricken people understandably see conservation as a luxury, and will often not hesitate to hunt endangered species, or log forest areas necessary for the species' survival.

Along the Atlantic coast of Brazil, for instance, locals have been employed as guards and monitors for the golden-eyed tamarin. "The people who are dependent on this animal's survival to make a living become staunch protectionists," says Benjamin Beck of the National Zoo.

Zoos and aquaria also see education as a priority in their preservation efforts. According to AAZPA, whose members had a budget of \$235m (\$257m) last year, 105m people visited a zoo or aquarium in the US last year. "That gives us a tremendous potential to reach the public," says Hutchins. As an added advantage, educational programmes are relatively inexpensive to administer.

In addition, aquaria are especially good at incorporating animals into their entertainment mix. Marine animal "acts" often include environmental messages. A sea lion at the New England Aquarium, for instance, makes a show of tossing rubbish into the appropriate recycling containers.

While conservation efforts and education will continue, ecological

fund-raising at many zoos is likely to be curtailed over the next few years. With limited resources, zoos say they cannot afford to raise money for causes other than their own. So benefits for other wildlife organisations are likely to be phased out. Research is also controversial, with many institutions believing funds are too short to stretch themselves far in that area.

Indeed, the availability of funds over the next few years will help determine the number of environmental projects zoos and aquariums involve themselves in. Environmentalism is important, say zoo officials and managers, but they cannot afford to lose sight of their main function, which is to provide entertainment.

"If people don't have fun, they will stop coming," says Ronald Tilson, director of conservation at the Minnesota Zoo, "and that will be the end of our ecological involvement. While we're worrying about environmental issues we have to make sure that our visitors are having a good time with the animals. In the end, that may be the most important message of all."

Green space in the Tunisian desert

British Gas was obliged to ensure minimum pollution from new projects in Sfax, writes Robert Corzine

Tourists seeking a sleepy or swinging Mediterranean resort would be disappointed if they took the turning into the southern Tunisian town of Sfax.

A stinging smog bathes the industrial city, the result of a steady pall of smoke coming from a nearby phosphate plant. A mountain of gypsum, the waste product from the process, dominates the skyline. It is also the source of pollutants which have leached their way through to the nearby sea to kill much of the local marine life.

The casual visitor might think that a new oil derrick or two sticking up above the sprawling town and its hundreds of small metal and furniture workshops and car repair yards would do little to spoil the scenery. Yet local environmental concerns have been one of the strongest influences on British Gas's approach to its second-largest foreign project to date.

The need to persuade sceptical Tunisian officials that British Gas's operations in and around Sfax would not create a new source of pollution to rival the phosphate plant was a constant theme during years of negotiations, according to Jack Barnes, the British engineer who oversaw the company's growing involvement in Tunisia from 1989 until his recent retirement.

British Gas's presence in Tunisia stems from its purchase in 1986 of the international oil and gas assets of Tenneco, the US company. In 1991, it discovered the Rhemoura oil field which underlies Sfax. Offshore oil finds were made in 1992. The company began development work on the \$500m offshore Miskar gas field south of Sfax late last year, and expects the first Miskar gas to flow in 1995.

The company's \$40m investment in oil production in the area is much smaller than the Miskar project, which includes a large land-based processing plant. But the company knew that the way in which it ran its oil operations would influence local officials how it might handle the

much larger and more politically sensitive gas field development.

Producing oil in urban areas has long been a practice in the US, where "nodding donkeys" pumping units can be seen in settings as varied as supermarket car parks and behind false building facades in Hollywood. British Gas engineers studied sites in Texas and Florida to help ensure that the operations in Sfax caused a minimum of disruption.

In Sfax, as elsewhere, public concerns centred around possible inconvenience and safety. British Gas held a series of town meetings to explain its proposals. Gaining the support of the regional governor was also a priority, according to Barnes, especially as one of the first exploratory wells was drilled in a field next

to his official residence.

The long wires needed for seismic testing were laid along streets and alleyways at night and had to be picked up before dawn to avoid people who were going to work. "It was a tedious and cumbersome process," according to William Lehmann, general manager of oil operations.

"We had to be particularly careful when doing the thumping" that sends the seismic waves into the ground.

The complex geologic structure of the latest exploration well now being drilled in Sfax required the use of oil-based mud to lubricate drill bits and to carry rock cuttings back to the surface.

There was no local hazardous waste disposal site, so British Gas had to seek its own solution. The contaminated cuttings are taken to a bio-remediation site the company built south of Sfax, where Joe Frank Dean, a former rodeo cowboy from New Mexico, heads millions of bacteria which eat their way through the toxic

particles. The clean cuttings and nutrient wastes are then tilled into nearby farm land.

The process of convincing the Tunisians that British Gas intended to follow the best environmental practices in all its activities extended to arranging visits by leading Tunisian officials to similar British Gas facilities in the UK.

The company even looked at ways in which the mountain of gypsum could be used, going so far as to find a second-hand plant in the US which could be shipped over to convert the waste into road aggregate. But a shortage of cash in Tunisia put paid to the scheme.

Company officials were determined that no comparisons could be made between the much maligned phosphate plant and its own gas processing facility. A helicopter search of the coast produced a site that promised to be as inconspicuous as possible. The plant, hidden from the main coastal road by a small hill and a belt of olive trees, will occupy only 15 ha of the 69 ha site.

It is at the Hannibal processing site, however, that British Gas's environmental strategy came unstuck, although ironically in a way which is unlikely to raise many local concerns.

The "sour" gas from the Miskar field contains large amounts of sulphur, carbon dioxide, nitrogen, and liquid condensates which require lengthy processing to remove. The extracted sulphur and condensates will be sold separately from the clean gas.

But British Gas engineers were stumped when they looked for economic ways in which to dispose of the carbon dioxide, a suspected greenhouse gas. Re-injection of the gas was considered, but there were serious doubts about the technology involved and worries that the cost would make an already marginal project uneconomic, according to Richard Hart, operations manager.

The result is that 1.10m cu m of carbon dioxide - a "fair amount" concedes Hart - will be released into the atmosphere each day.

There was no local hazardous waste disposal site, so British Gas had to seek its own solution

to his official residence.

The long wires needed for seismic testing were laid along streets and alleyways at night and had to be picked up before dawn to avoid people who were going to work. "It was a tedious and cumbersome process," according to William Lehmann, general manager of oil operations.

"We had to be particularly careful when doing the thumping" that sends the seismic waves into the ground.

The complex geologic structure of the latest exploration well now being drilled in Sfax required the use of oil-based mud to lubricate drill bits and to carry rock cuttings back to the surface.

There was no local hazardous waste disposal site, so British Gas had to seek its own solution. The contaminated cuttings are taken to a bio-remediation site the company built south of Sfax, where Joe Frank Dean, a former rodeo cowboy from New Mexico, heads millions of bacteria which eat their way through the toxic

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Concert

Schumann and Friends

Mini-festivals are not often so neatly planned as "Schumann and Friends", which is the brainchild of Raymond Leppard. Four Baroque concertos with the English Chamber Orchestra, each including one of Schumann's symphonies, filled out with less familiar pieces by him and with a wide variety of music by friends and influential contemporaries: Mendelssohn, Brahms, Weber, Hummel, Berlioz, Paganini. A judicious banquet, in fact.

On Monday the first concert - also broadcast on Radio 3 - showed him in characteristic form. Generally brisk, unhesitating tempo, a strong sense of continuity, a light touch that can become incisive but never strenuous; also a certain shyness about Romantic expression, except where he has decided to mould a passage with deliberate art.

He did that, for example, in the Larghetto of the First Symphony, which sounded spontaneous and slightly arch. The ECO strings, not at their most polished here, might have achieved a more natural flow with an extra rehearsal. On the other hand, his way with the Scherzo was very fetching. Taking Schumann's "molto vivace" at full value, he gave the main dance a headlong sweep, almost falling over itself with excitement (often it seems a more heavily-footed affair), while the contrasted Trio sections were suddenly relaxed, cool, even playful.

As a whole, the symphony boasted a convincing gleam. So too Brahms's evergreen "Haydn" Variations, with any hint of village-band pomposity scrubbed away, enhanced by an uncommon air of delicate introspection - true to Brahms, of course, but usually underplayed in this work.

The novelties in the programme both had the American clarinetist Richard Stoltzman as soloist. Joined by Thea King's husky horn in Mendelssohn's indulgent little *Konzertstück*, Mendelssohn himself described it as "noodles with cream", which is just how it sounded: long, glutinous strands of duetting in thirds, with conventional rousades assigned to each soloist in turn. Charming, it fell pleasantly upon the ear, but once was enough.

Weber's E-flat Concerto offered Stoltzman far more opportunities for displaying his fabulously subtle tone-colours and his genius for imaginative phrasing - most of all in the Romance, which is really a rich concertaria, complete with hushed, dramatic recitative. The concerto also has sustained bursts of mechanically brilliant virtuosity, in which even Stoltzman slipped twice or thrice in the effort of keeping up. But the heart of the performance was in his fanciful expressive insights, and those were breathtaking.

David Murray

Remaining concerts: February 4, 5 & 6

Television/Christopher Dunkley

Some serious questions of taste

Why do we like - no, love - the operas of Verdi and Puccini? Because they convey romantic and engrossing stories at a high emotional pitch, expressed in a succession of glorious, often unforgettable, tunes; tunes which allow opera singers to display their talents in a way that we not only admire but find heart-stoppingly beautiful.

What makes anybody imagine that new operas can reject all this and still be attractive to opera lovers? Or is it not Channel 4's purpose with its series of new 60-minute operas, specially commissioned for television, to attract opera lovers? In which case, who do they want to attract? The first of these new works on Sunday, *The Empress*, looked a bit like a pop video as perhaps the idea was to attract the children who watch the satellite pop channel, MTV. But even pop songs tend to have memorable melodies. The colours were of the primary, paintbox sort which we used to see on *Play School* and the costumes, er, striking. The story, "based on a little known 1890 work, *The Empress of Newfound*", by the German playwright Frank Wedekind, was pretty weird: a princess gets her rocks off by watching a Schwarzenegger type lift increasingly heavy weights; he gets tired of this, steals from her, and flees to a lowlife bar; she pursues him and then cuts her throat with a meat cleaver.

What was there here to entertain? No tunes, no humour, nobody with whom to sympathise, nothing even to like, let alone love. It seems from the production that we are supposed to be terrifiedly impressed with a television channel that commissions original operas (gosh how highbrow) but if this is the result, the money might as well be spent on mindless game shows.

It must be nearly time for this column to take another look at the general condition of television comedy. Judging from BBC2's sequence of pilots, *Comic Asides*, things are in a pretty poor state. Perhaps the creators of *The High Life* about stewards on a Scottish airline, *Woodcock* about life in Nelson's Royal Navy, *The Last Word* about an arrogant journalist, and *The Honeymoon* about a chronically argumentative couple, all slaved night and day to polish their scripts and hone their jokes. That is not the way they seemed, however. Most of them, most of the time, looked like ideas

scribbled down on the back of an envelope in a lunch break and submitted on the off-chance that somebody would be desperate enough to commission a whole series.

The comedy which was much admired here and swept the board at last year's award ceremonies, *Absolutely Fabulous* has returned for a second series. Could it be that because of the huge success and the decision to transfer from BBC2 to BBC1, the creator of the series, Jennifer Saunders, has been given bigger budgets, and could that explain the appearance of crowds of guest "personalities" in the opening episode of Series 2? The first series had not led us to expect Helena Bonham Carter, Mandy Rice-Davies and

We are supposed to be impressed with a TV channel that commissions opera but if this is the result, the money might as well be spent on mindless game shows

Suzi Quatro all in one dream sequence. Fashion slave Ed (Saunders herself) and the gorgeous lush Patsy (Joanna Lumley) are still two of the strongest characters anywhere in current television comedy, and Lumley's hobbling walk when welcoming the reporter from *Hello!* magazine was the funniest sight of the week. But this episode did seem glossier, less like a self-contained mad world than before. Perhaps it is just a question of familiarity.

Even a television critic can hardly spend his wife's birthday stuck on the old green sofa in front of the box, but what is there in the London theatre that would make a suitable outing? *An Absolute Rave* directed by Peter Hall, starring Felicity Kendal and Griff Rhys Jones, recently opened to rave reviews. Sure enough, Kendal is simply splendid, and you can feel the entire male section of the audience falling in love with her. Moreover, although this is an 18-strong cast (enormous in the West End these days) there is not a single

weak link. The art nouveau sets by Gerald Scarfe are far more impressive than his cartoons.

We enjoy ourselves. But so we should: our two seats at the back of the stalls cost £44, which would pay the television licence fee for more than six months. The price of two glasses of wine and a programme take the total above £50. Furthermore, although there is of course the matchless atmosphere of live theatre, to habitual viewers of modern television comedy the plotting here does seem remarkably primitive and the comedy very basic knockabout stuff. True, this was written 88 years ago, but we should acknowledge that style and pace have moved on. The gag rate in *Drop The Dead Donkey* or *Fawlty Towers* is much higher than in *An Absolute Rave*.

One of television's most entertaining new series for a long time is not a situation comedy but an American import on Channel 4 called *The Unpleasant World of Penn and Teller*. Some viewers will loathe this gaff-blowing conjuring programme: live rats caged over a man's face (a trick known as "Room 101") and a white rabbit seemingly being fed through an agricultural shredding machine are not everybody's cup of tea. But if you enjoy American showbiz chutzpah, and find traditional magic series a bit ponderous, you may enjoy the almost contemptuous way in which these two men send up their predecessors and competitors. Last week they showed us how to use a miniature carton of coffee whitener for an "exploding eyeball" trick - and then had the studio audience do it en masse: ghastly, but hilarious.

The trend towards "infotainment" continues with the launch on BBC1 of *How Do They Do That?*, a 45-minute programme on Tuesdays which combines the "Just Fancy That!" element of the old tabloid press with the educational instincts of Victorian boys' books. The opening programme showed us how stunt arrangers achieved the effect of Desmond Lynam, the main presenter, leaping out of a helicopter and crashing through the roof of Television Centre into the studio, how doctors saved back a policeman's hand after it had been severed with a sword, and how Australians spent \$7m on an American lottery to win \$27m. The programme has been greeted with some scorn, but it is well enough done (though I was



Who do they want to attract? Mike Ahearne as the Schwarzenegger type in Orlando Gough's *The Empress*, one of the 60 minute operas commissioned by Channel 4

more baffled at the end of the lottery item than at the beginning). Lynam is a pleasant and highly professional presenter, and - provided the BBC continues to make *Newsnight*, *Horizon*, *Assignment* and other serious

current affairs programmes - it is difficult to see why they should not do this sort of thing if viewers want it. Just don't look for any more reviews on this page.

The grammar in television news

trailers, especially the way in which scenes are used, becomes increasingly absurd. Recently Alastair Stewart announced: "In 50 minutes on *London Tonight* two children are killed by their mother. We ask..."

A composer who takes his time

Max Loppert visits Paris to review the latest work by Pierre Boulez

For Pierre Boulez, composition has in recent years meant as much re-composition as brand-new invention. The few works issuing from this most fastidious of musical pens have all been premiered in a form best described as provisional - either admitted incomplete, or else with an attached health-warning to the effect that further elaborations of the same material should be expected in the future.

There have been two principal ways of viewing this process of slowed-up creation, in an artist who in his younger days seemed the unstoppable figure of French music avant-garde iconoclast and prime minister all in one. The first is that it stood for a creative impasse - which, along with his development into one of the world's most sought-after conductors and his foundation in 1974 of IRCAM (the Paris Beaubourg electro-acoustic laboratory), Boulez was, with his endless compositional self-examination, attempting to circumvent.

The second is that it marked for him a way of freeing himself from that very impasse, itself the product of the avant-garde doctrines, dogmas and prohibitions of the early post-war years - all self-generated - that had threatened to land him in a creative dead end.

It would no doubt be highly improper to use the account of ... *explosantelfixe* ... which this week the Ensemble InterContemporain gave at the Paris Châtelet - in a form announced as "dernière" - to produce a final verdict on the case. The temptation is strong, all the same, for the impact of the music, exquisite, effervescent, and wonderfully beautiful, was not to be related to any artistic cul-de-sac.

A necessarily simplified history of what is now 30 minutes and three

movements long is in order. The work started life, in 1972, as one of the tributes to the recently-dead Stravinsky published in *Tempo* - a page of instrumental solo-parts which could be put together in various ways. Initially, Boulez fixed a

The final version of '... explosantelfixe...' makes nonsense of any notion of sterility

version for three wind-instruments; soon he put together longer ones, more fully scored, and electronic means began to enter into the scheme.

A chain of small pieces composed in the 1980s has now been connected up to the earlier ... *explo-*

santelfixe ... material: *Mémoriale* for flute and small ensemble, *Anthèmes* for solo violin, a piece for vibraphone written for the 80th birthday of the conductor Paul Sacher. The basic original idea was that "explosions" of musical matter, such as the

format. An exotic, weightlessly sensual character - which pairs this "late" Boulez with an early work like *Le Soleil des eaux* - shines equally through the Messiaen-like melodic unisons, with their flicks of oriental decoration, and the witty sprouts of catch-as-catch-can between groups. The electronic element, whose sudden enlargements of perspective arrive with extraordinary subtlety, underpins the basic conceptual contrast. The finale, based on *Mémoriale*, slows for reflection the previous propulsive outpouring.

In sum, the final version of ... *explosantelfixe* ... represents the fruition of a patiently explored idea making nonsense of any notion of Boulezian sterility: in the most flattering Mae West sense, this is a composer who takes his time!

Boulez the conductor, taken ill shortly before the concert, ceded the baton to the excellent David Robertson, the Ensemble's musical director. The London South Bank Centre aims to programme the piece in next year's planned electronic weekend; a long time to wait! I hope those plans also include a slot for the work filling the first half of this Châtelet concert - *La Partition du ciel et de l'enfer* ("The Score of Heaven and Hell") by Philippe Manoury (b. 1952), a 45-minute voyage between precisely depicted spheres symbolising Jupiter, Neptune and Pluto.

In a manner very different from Boulez's - bolder in gesture, more grandiose in instrumental groupings - this piece demonstrated again the best aspect of IRCAM-devised electronics. Indeed, the textural sheen, wide range and sophisticated delicacy of Manoury's musical imagination proved light-years distant from the plink-plonk sounds which too many ordinary music-lovers still associate with the domain of Electronic Music.

INTERNATIONAL ARTS GUIDE

BONN

Oper Tonight, Sun: Gian-Carlo del Monaco's new production of *Les Contes de Hoffmann*, with Marcus Haddock in title role. Fri, Mon: Prokofiev's ballet *Cinderella* staged by Valery Fyrenov. Sat, Tues: Yuri Lyubimov's production of *Janata* (0226-73697)

BORDEAUX

Palais des Sports Tonight, tomorrow: Alain Lombard conducts Orchestre National Bordeaux Aquitaine in a programme of Richard Strauss tone poems. Feb 13-27 at Grand-Théâtre: Die Zauberflöte (0548 5854)

COLOGNE

Philharmonie Highlights of this month's programme include performances by Heinz Holliger tonight, Murray Perahia on Sun, Mon and Tues, Gidon Kremer and Martha Argerich on Feb 18, Simon Rattle and the Orchestra of the Age of Enlightenment on Feb 18, José

Carreras on Feb 23 and Ivo Pogorelich on Feb 24 (0221-2801) Opernhaus Tonight's performance is Harry Kupfer's new production of Shostakovich's *The Nose* (repeated Feb 5, 9, 11, 16). Fidelio is revived on Feb 18 with Ben Hopper as Florestan (0221-221 8400)

DRESDEN

Semperoper Highlights of this month's opera programme are *Elektra* with Gwyneth Jones tonight and Sat, *Der Rosenkavalier* with Felicity Lott next Wed, and a revival of *Fidelio* conducted by Colin Davis on Feb 20, 24 and 27. James Levine conducts a Staatskapelle concert next Tues featuring works by Schumann, Beethoven and Dvorak, with piano soloist Maria Joao Pires. Colin Davis conducts the annual memorial concert at the Kreuzkirche on Feb 13 and 14, the anniversary of the 1945 destruction of Dresden by Allied bombing (0351-484 2323)

DUSSELDORF

Deutsche Oper am Rhein Tonight, Tues: Così fan tutte. Sat, next Thurs: Arabella. Sun: Turandot. Wed: La bohème (0211-880 8211). Duisburg Theatre has Salome tomorrow, La nozze di Figaro on Sat and L'incoronazione di Poppea next Wed (0203-300 9100) Schauspielhaus The main event

this week is the first night on Fri of a new production of Lortz's *The House of Bernarda Alba*, directed by Kazuo Watanabe. Repertory also includes *Die Fledermaus*, *Romeo und Juliet* and *Troilus und Cressida* (tickets 0211-369911 information 0211-162200)

FRANKFURT

Schauspielhaus Tonight, Fri, next Mon and Thurs: William Forsythe's ballet *Allen Action* (069-2123 7444) Alte Oper Tomorrow, Fri: Yan Pascal Tortelier conducts Frankfurt Radio Symphony Orchestra in works by Dukas, Ginastera, Tormis and Berlioz. Sat: André Previn conducts London Symphony Orchestra in Beethoven and Brahms, with violin soloist Frank Peter Zimmermann. Sun: Scottish folk festival (069-134 0400)

HAMBURG

Staatsoper Tonight: new Ravel ballet trilogy, choreography by John Neumeier (repeated Feb 11, 12, 14, 18, 19). Tomorrow, Sat: La bohème with Veronica Villarroel as Mimì. Fri, Sun: chorographies by Selbach, Neumeier, Ek and Van Manen. The next new production is Hans Werner Henze's *Die Bassariden*, first night Feb 20 (040-351721)

LEIPZIG

Gewandhaus This month's

highlights include Gewandhaus Orchestra concerts tomorrow and Fri conducted by Neville Martin, a recital by Montserrat Caballé on Feb 13, and a Liszt and Mendelssohn programme conducted by Kurt Masur on Feb 24 and 25 (0341-713 2280) Opernhaus A new production of Don Giovanni, conducted by Jiri Kout and staged by John Dew, opens on Feb 12. Repertory includes Boris Godunov, Die Zauberflöte and two Uwe Scholz ballets (0341-291036)

LILLE

Nouveau Sidié Tonight: Yehudi Menuhin conducts Orchestra National de Lille in symphonies by Schubert and Beethoven. Sat: Hiroyuki Iwaki conducts Szymanowski and Tchaikovsky, with violin soloist Pierre Amoyal. Sun morning: string quintets by Schubert and Onslow. Feb 12-20 at Opéra: Un ballo in maschera (0212 8240)

LYON

Auditorium Tomorrow: Emmanuel Krivine conducts Orchestra National de Lyon in works by Beethoven, Prokofiev and Schumann (7880 3719) Opéra Fri, Sun, next Wed, Fri, Sun: revival of Louis Elie's arrangement of *Les Contes de Hoffmann*. Tues: Thomas Hampson song recital (tel 7200 4545 fax 7200 4548)

MONTE CARLO

Salle Garnier The Monte Carlo

Opera's next production is *Così fan tutte* on Feb 9, 11 and 13. Salvatore Accardo conducts a staging by Dieter Knebl (tel 9216 2299 fax 9330 0757)

MUNICH

Staatsoper Tonight: Don Giovanni with Thomas Hampson and Jane Eaglen. Tomorrow, Sun: Peter Schneider conducts Tom Cairns' new production of *Un ballo in maschera*, with Julia Varady, Dennis O'Neill and Wolfgang Brendel (repeated Feb 9, 12, 16). Fri: Cav and Pag, starring Agnes Baltsa, Vladimir Atlantov and Piero Cappuccilli. Sat: Peter Wright's production of *Giselle*. Mon, Tues: Michael Tilson Thomas conducts Bavarian State Orchestra in works by Berlioz, Copland and Bartók (089-221318) Gastspiel Tonight, Fri, Sat: Günter Wand conducts Munich Philharmonic Orchestra in Beethoven's First and Third Symphonies. Tomorrow: André Previn conducts London Symphony Orchestra in symphonies by Brahms and Shostakovich. Feb 10, 11: Kurt Sanderling conducts Bavarian Radio Symphony Orchestra (089-4809 8614)

OSLO

Konsertthaus Fri: Ole Kristian Ruud conducts Trondheim Symphony Orchestra, with soprano Pamela Coburn. Next Tues: Dmitri Kitaenko conducts Bergen Philharmonic Orchestra, with cello soloist Truls Mork. Feb 11: Sinopoli conducts

Mahler (2263 3200)

STOCKHOLM

Royal Opera Tonight, next Mon: Cav and Pag. Tomorrow: Così fan tutte. Fri, next Tues: La traviata with Lana Nordin as Violetta. Sat afternoon: Lohengrin with Gösta Winbergh in title role (tickets 08-246240 information 08-203515) Konsertthaus Tonight: Alban Berg Quartet plays string quartets by Haydn, Bartók and Dvorak. Tomorrow, Sat afternoon: Niklas Willén conducts Royal Stockholm Philharmonic Orchestra and Chorus in concert performances of *Die Frau ohne Schatten*, with cast headed by Helena Doesa, Jane Henschel, Thomas Sunnegårdh and Bernd Weild (tickets 08-102110 information 08-212520)

STRASBOURG

Palais de la Musique Tonight: Theodor Guschlbauer conducts Strasbourg Philharmonic Orchestra in works by Weber, Pieni and Mendelssohn. Feb 10, 11: Václav Neumann conducts Dvorak and Brahms (8852 1845)

STUTTGART

Staatstheater Stuttgart Ballet presents its version of the Richard Rodgers musical *On Your Toes* daily till next Tues. Repertory for the rest of the month includes *La bohème*, *Rigoletto*, Don Giovanni and Maurice Béjart's choreographed version of *Die Zauberflöte*. The Kleines Haus has Herbert Wernicke's acclaimed adaptation of *Die Fledermaus* (0711-221795)

ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

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Super Channel: West of Moscow 1230

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WEDNESDAY

Super Channel: FT Reports 1230

THURSDAY

Super Channel: West of Moscow 1230; FT Reports 2130

Euronews 0745, 1315, 1545, 1845

FRIDAY

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Sky News: 0330, 1330

SATURDAY

Super Channel: FT Reports 2230

Sky News: FT Reports 1730; 0430

Edward Mortimer



Three weeks ago in Brussels the leaders of the Atlantic alliance declared that they "expect and would welcome" NATO expansion that would reach to democratic states to our east as part of an evolutionary process. But they neither set a timetable nor named any potential new members.

Instead the alliance, like some *belle dame* of Arthurian legend, invited her suitors to enrol in a new order of knights, to be called "Partnership for Peace" (PfP), and to prove themselves by deeds of valour and chivalry.

Each knight must propose exploits of his own choosing for the alliance's approval. Some knights will offer to host grand tournaments, or "exercises", on their ancestral lands. Others will send young squires to ride behind NATO's seasoned champions and receive instruction in knightly conduct. Others, from the far north, will show off their prowess in peacekeeping. And some will redesign their crossbows and lances to meet NATO specifications. (Those who offer to re-equip NATO's own arsenals at low cost, however, may meet a rather cool reception.)

Which of these exploits, if any, will win the lady's favour? She is not saying. In the best traditions of romance, the knight must be sustained in his ordeal by blind devotion to his chosen dame, not by any certainty of reward.

At first sight, the new Partnership is but the old NACCC (North Atlantic Co-operation Council) writ large. One anomaly has been removed, in that PfP is open to formerly neutral and non-aligned European countries as well as to NATO's former adversaries. Otherwise it is hard to see what can be done under the new heading that could not have been done under the old. PfP, for all the grand rhetoric it has been wrapped in, is transparently a device for gaining time, for postponing invidious choices.

No doubt it is true that would-be NATO members in central Europe are not yet "ready" for membership. That is, their forces are not equipped or trained for service in the integrated NATO command. The political and strategic implications of stationing allied forces

Better part of valour

NATO should discriminate between central Europe and central Asia

on their territory have not been fully considered. Their democracy may be in some respects imperfect and fragile. Some of them have unresolved minority problems, which may render them vulnerable to subversion or embroil them in conflict with their neighbours.

But to suggest that all those problems have to be resolved before a political decision about membership can be taken is to rewrite the history of NATO itself. Few if any of the

present members would have qualified by those standards in 1949.

The leaders of that time, infused with a stronger sense of urgency and purpose than their successors today, took the political decision first. They resolved, in the North Atlantic Treaty, "to unite their efforts for collective defence and for the preservation of peace and security". They agreed that an armed attack against one of their countries should be considered an attack against them all, and that if such an attack occurred each of them would assist the party attacked "by taking... such action as it deems necessary, including the use of armed force".

Only later did they take specific military measures, including the creation of the integrated command, to deal with what they saw as a specific military threat. The treaty pro-

vided a framework within which to do that.

Similarly if NATO were expanded now there would be time for its members, old and new, to sit down together and make a cool, rational assessment of the threats they face, and to devise an effective strategy for countering those threats. The new members would no longer suspect the old ones of minimising the threat in order to avoid taking on new commitments; and the old members would no longer suspect the new ones of maximising it in order to bounce them into a guarantee, since they would already have given one.

The only serious argument against admitting new members to NATO now is the one given by US President Bill Clinton in Brussels on January 9. It would be wrong, he said, "to draw a new line between east and west that could create a self-fulfilling prophecy of future confrontation".

While it might be comforting for those included, it would increase the sense of isolation or alienation among those excluded. This applies not only to Russia, but perhaps even more forcefully to other ex-Soviet republics, which would see themselves thereby consigned to a *de facto* Russian sphere of influence. Ukraine in particular, while sharing the strong sense of insecurity that makes its western neighbours clamour for NATO membership, is quite explicit about its hopes that they will not succeed, since it knows it has virtually no chance of following suit.

Certainly "drawing a line" should not mean renouncing all interest in the area beyond it. The principles of the UN charter would still apply, and no one should imagine that acts of aggression against other ex-Soviet republics by Russia, or any other power, would not have very serious consequences for that power's relations with the west.

But western determination to defend the new-found freedom of central Europe should be of a different order. The countries of central Europe have already been identified, by last year's Copenhagen summit, as future members of the European Union. It should be clear that those countries are now part of the west, and that Russia will never again be allowed to turn them into satellites against their will, no matter how future relations between Russia and the west turn out.

A tough climb in Silicon Glen

James Buxton asks if the Scottish electronics industry is equipped for long-term survival

equipment in South Queensferry. In addition, few of them have significant links with indigenous Scottish suppliers, which have won only 12 per cent of the market for subcontracting and components.

The Monitor report, commissioned by the SDA's successor, Scottish Enterprise, says the Scottish electronics "cluster" is thus weaker than those of some other countries. Unlike, for example, in Singapore or Ireland, the UK government has not picked particular sub-sectors, such as software, and encouraged companies which concentrate on them.

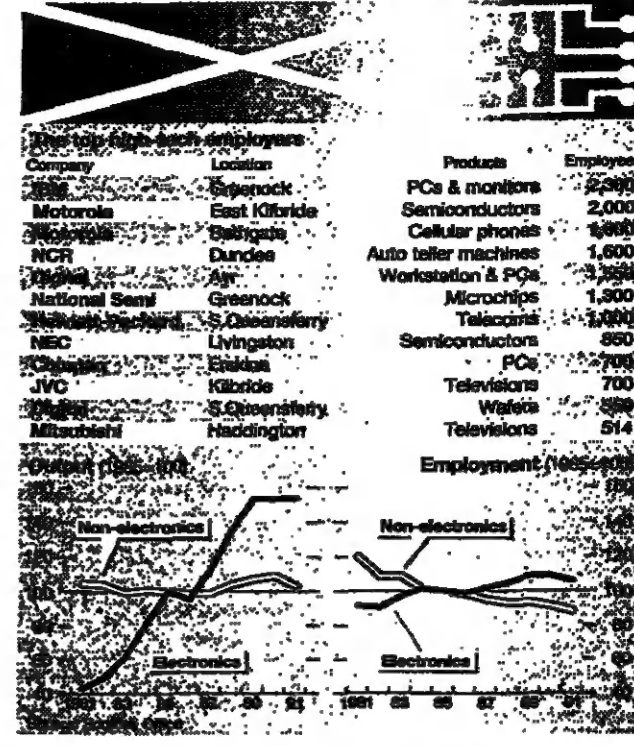
The report adds that companies, universities and investors, such as venture capitalists, have not been integrated in the type of network that has generated innovation in Silicon Valley, California, or Massachusetts. This, it says, has meant the region has lacked the ability to respond to market opportunities.

Further, the consultants believe, global trends are working against Scotland. As product life cycles shorten, software is becoming more important in product design. But Scottish industry is heavily oriented towards hardware.

Not only does the Scottish electronics industry have structural weaknesses, but the report suggests it cannot rely on a fresh influx of investment to fuel future expansion. It will face strong competition from low-cost manufacturing bases in eastern Europe, while development of Scotland's transport and telecommunication links may have lagged behind other parts of western Europe.

The picture, based on research carried out in 1992 and 1993, may be unduly pessimistic. Foreign companies are still setting up in Scotland: Exabyte, which makes computer tape systems, last week announced plans to open a factory employing 100 in Falkirk; central Scotland. In spite of difficulties at its parent company, IBM's Greenock plant is not shedding labour; and Compaq is taking on 250 extra staff at its plant near Glasgow.

Scottish electronics: out of tune



Mr John Dolan, Compaq's head of European logistics, says: "A lot of multinationals have improved their productivity since Monitor came to Scotland, and if it came back now, it would revise its opinion."

A mark of the seriousness with which the Scottish elec-

tronics industry views its problems is an agreement by local branches of multinationals to co-operate with each other and with indigenous companies in setting up the Scottish Electronics Forum in October 1992. Their objective is to strengthen the industry.

Co-operation of this kind is unprecedented in Scotland. But

Mr John Ward, the resident director of IBM in Scotland and chairman of the SEF, says that intensified global competition means that a multinational plant in Scotland must compete for survival against other plants in the same group.

"It is in the interests of a plant in Scotland to strengthen its links with local suppliers and win as much product development work as possible in order to differentiate itself from the company's other plants," he says. "So anything that can be done to improve the Scottish electronics industry should help the SEF's individual members."

The SEF's 30 members include multinationals and smaller local companies. It is addressing problems common to all members - such as occasional blips in the local electricity supply. It is also looking at how members could share training of junior employees to avoid duplication; build better

links between assembly plants and subcontractors; and exploit the research work of Scottish universities.

But despite the goodwill behind the SEF, it is evident that the multinationals may go only a little way towards full co-operation in an attempt to revive the industry. Mr Ward acknowledges that multinationals will make strategic decisions according to their own interests.

If it is up to the indigenous companies to spur a revival, the record is not particularly encouraging. Multinationals provide big opportunities for local companies to assemble products under contract, but only two or three Scottish companies have exploited this market on a large scale.

Many in the electronics industry believe the government itself should do more to remedy the weaknesses of the electronics industry. One is Mr Martin Ritchie, who runs Spider Systems, an Edinburgh-based company with £20m turnover which designs its own computer networking systems. He says government policy is skewed towards encouraging foreign companies to set up new plants.

"I might, with a great deal of effort, be able to get a £100,000 grant from the Department of Trade and Industry to develop a new product. But if I was a foreign company promising to create several hundred jobs in Livingston I might get £2m."

Mr Finlay Mackenzie, a retired manager of Hewlett-Packard's South Queensferry plant, says the government ought to encourage multinationals to put down deeper roots by giving them financial incentives for R&D. He says the Queensferry plant is a good example: "It is dependent on British brains; it is not something that can be whisked away at the whim of someone elsewhere in the company."

So far there is no sign that the government is planning to change its approach to inward investment. Mr Ian Lang, Scottish secretary, says the report is "helpful" but adds that "better founded predictions can be made". He has left it to Scottish Enterprise and the SEF to deal with the specific threats to the industry.

But warnings about the future of Silicon Glen have led many in the industry to believe that the government needs to rethink its attitude to inward investment, to focus less on job creation in the short term and more on building a sustainable industry that can prosper in the longer term.

REPUBLIC OF POLAND
MINISTRY OF PRIVATISATION

INVITATION TO TENDER

In accordance with Article 23 of the Law on Privatisation of State-owned Enterprises, The Minister of Privatisation, acting on behalf of the State Treasury of the Republic of Poland, is extending an invitation to interested parties to negotiate the acquisition of a minimum 10% of shares of the State-owned company

Fabryka Wagonów
(Rail Vehicles Factory)
PAFAWAG Ltd, in Wrocław

Up to 20% of shares shall be offered for acquisition to company's employees on preferential terms and 5% of shares shall remain at the disposal of the State Treasury as the reserve for restitution of private ownership claims.

An information package will be made available to potential investors after their signing of the Confidentiality Agreement, which they shall receive at the moment they submit a written statement expressing their interest in the acquisition of shares. The written statement and the necessary documents should be submitted by 5 pm on February 15, 1994 to the below mentioned representatives of the advising company, acting on behalf of the Ministry of Privatisation:

Creditanstalt Financial Advisers S.A. to: Eugene Kotlarchuk
LIM Center - Marriott Hotel Coen Potters
10 floor, suite 1019 Dariusz Haschka
Al. Jerozolimskie 65/79 Urszula Opalko
00-697 Warszawa, Poland Tel: (+48/2) 630 60 22, 630 60 55
Fax: (+48/2) 630 60 03

or

Creditanstalt Investment Bank A.G. to: Stefan Kriegelstein
Dr. Karl-Lueger Ring 12 Barton Sidles
A-1011 Vienna Tel: (43/1) 531-84-0
Austria Fax: (+43/1) 532 9260

The Ministry of Privatisation reserves the right, at its sole discretion, to reject the offers, to renounce the negotiations, to invalidate or to prolong this invitation and to change the privatisation strategy with no legal or financial consequences.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Rover: defeatism and short-termism

From Mr John Wiltshire.

Sir, Your editorial, "Don't cry over Rover" (February 1), is incredibly complacent and defeatist. It is complacent because if you had bothered to read the article, "A sudden burst of acceleration" adjacent to your editorial you would have noted that one of the sad conclusions of the writer is that the replacement for the Rover 800 will be based on a five-series BMW platform. As a result it is clear that future research and development will be concentrated in Germany, so Rover car production will inevitably become an assembly unit. BMW will concentrate resources in Land Rover since it is clear that it is this aspect of Rover which the German carmaker wants.

You are defeatist in suggesting that Britain does not have a viable future in important areas of products. I find this a disturbing conclusion and would suggest that if, say, General Motors attempted to purchase BMW the whole of Germany would be up in arms and such a proposed sale would never go through.

I have purchased Rover cars for the last 10 years; whether I will continue to buy a German Rover is another matter. John Wiltshire, 193 Burnt Oak Lane, Sidcup, Kent DA15 9BW

From Mr S W de Loze.

Sir, So Rover is to be sold to BMW, just a few years after it was "rescued" by British Aerospace. The statement from BAE at the time of purchase, that there was much synergy between aerospace and car manufacture rang hollow then and subsequent statements that Rover was a core business ring hollow now.

All the talk about BMW investing in Rover and possible resurrection of the "great names" from the past is probably just that: talk designed to minimise the outcry. Take Ford and Vauxhall as examples. Gradually, the engineering and design skills have been moved out of Britain and into Germany/US leaving Britain as little more than a location for low-cost assembly. The trouble with low-cost companies is that there is always another one coming up behind and companies have few qualms about shifting production elsewhere to remain competitive.

Nobody is denying that the history of Rover/BLMC/BLC/BMC is littered with mistakes and gross negligence, nor that much remains to be done (three of its models - the 800, the 200/400 and the Metro - are overdue for replacement). Nevertheless, Rover appears to be sound and worthy of further investment. That it should be starved of such investment by BAE shows up the letter's problems more than it does Rover's. I make no apology for saying that Rover should remain under British control.

Once again, the failings of this administration and of the City are shown up. The mindless pursuit of short-term profit and cash to satisfy the latest five-year corporate plan and "vision/mission statement" is distinctly at odds with managing for the long term. It is left to the Germans, the French and the south-east Asians not only to have a long-term vision but to hold to that vision and to ensure that, come the endgame, they will be around. Regrettably, Britain will not be and I despair of our prospects. S W de Loze, 3 Gables Close, Gerrards Cross, Bucks SL9 0PR

From Mr F K C Pike.

Sir, Some feelings might be soothed if BMW were quoted on the London Stock Exchange, so that those of us who might wish to continue our participation in the good fortunes of Rover could do so. F K C Pike, Brighton House, Ferry Road, Studland, Swanage, Dorset BH19 3AQ

Market fear more likely a phobia

From Dr Joan Cohen.

Sir, Ideas for a new global forum put forward by Mr Peter Sutherland in Davos and reported in your issue of January 29 ("Sutherland urges new global forum") are not dissimilar to those discussed in September 1992 at a conference entitled "Building a new democratic order", held at Air House, near Washington DC.

It was then suggested that the Organisation for Economic Co-operation and Development should be revamped around the nucleus of the existing member countries to bring in fast developing and less devel-

Advice only for more affluent reader

From Mrs Madeleine Meloy.

Sir, Your "Serious Money" article (January 29) suggested that "fee-based advice may be the answer", but this must be a non-starter. Having sung the praises of fee-based independent financial advisers, you imply that other IFAs on commission cannot be trusted and point us to your article about Norton and Partners, headed eye-catching "Bodyguard against share". This is all very well for your

more affluent readers but someone like me, with less than £20,000 to invest, perhaps requiring modest pension arrangements to be set up, would not get a look in with these advisers - they will not touch me unless I earn more than £50,000 per annum and offer up an investment portfolio of around £80,000. Even if you feel that their £800 fee up front followed by similar amounts each year is a good deal, what about poor old me

and many of your other less fortunate readers? Surely you do not think that the cut-price brokers who offer rebates will seriously look after me on an ongoing basis - they will not sit down with me for long to discuss my more modest investments. In the end it seems that there will only be financial advice for those who can afford to buy it. Madeleine Meloy, 3 Hayes Road, Bromley, Kent BR2 9AA

Global forum idea akin to revamped OECD plan

From Mr David Barton.

Sir, Ideas for a new global forum put forward by Mr Peter Sutherland in Davos and reported in your issue of January 29 ("Sutherland urges new global forum") are not dissimilar to those discussed in September 1992 at a conference entitled "Building a new democratic order", held at Air House, near Washington DC. It was then suggested that the Organisation for Economic Co-operation and Development should be revamped around the nucleus of the existing member countries to bring in fast developing and less devel-

oped countries at different levels as previously proposed by the secretary-general, Mr Jean-Claude Paye. Thus the OECD would become the main forum for dialogue between the industrialised world and other groups such as the newly industrialising Asian countries and Latin American countries moving towards greater economic co-operation. The OECD could also help relations between Europe, North America and Japan, the European Union, the North American Free Trade Area and Asian develop into more cohesive

economic areas. As a first step, the revamped OECD would act as a think-tank or policy unit subordinate to the Group of Seven, but with its representatives, including those from the developing world, attending certain sessions of the annual economic summit of the Group of Seven. Among the OECD's priorities would be unemployment among the advanced industrial countries. David Barton, Loafers, Bosham Lane, Old Bosham, West Sussex PO18 8HL

FINANCIAL TIMES

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Wednesday February 2 1994

Mostly wise
on open skies

Yesterday's report on the European airline industry by a committee of "wise men" makes many points. The committee, set up to advise the European Commission, rightly points out that the industry's financial problems are due to poor productivity as well as the recession. And it argues that the Commission should lead with its own policy, which aims to create a competitive market, despite the fact that flag-carriers and their governments are not doing so.

Competition is essential if flag-carriers are to improve their productivity. In long as they are to huddle behind monopolistic barriers receiving drip-feeds of aid, they will have little incentive to cut costs and improve efficiency. Without a competitive market, Europe's airlines will also continue to suffer from prices which are higher than those in comparable routes in the US.

The wise men also make useful points about airport slots and landing slots. In the short term, if competition continues to be difficult, gaining access to take-off and landing slots, last year's liberalisation of the market will have little effect. Equally, the region's antiquated and fragmented air traffic control systems.

For so good, this report is that the wise men spoil their own work by reluctantly agreeing that further subsidies to flag-carriers will be necessary. This is despite their argument that state aid distorts competition and that governments should not intervene for non-commercial reasons in airline operations.

The idea of even such a limited reduction of aid is that it could help the flag-carriers to meet the floodgates in the airline subsidies. The Commission, which is responsible for policing handouts, is already investigating cases involving Air France and Portugal's TAP. Greece's Olympic, Italy's Alitalia and Spain's Iberia could also be in line.

Further disrepute

A new raft of subsidies would undermine the Commission's open market policy, which would not be willing to consider taking legal action to enforce a tougher line.

The politics of
local government

After the 1992 local government election, the government might have been expected to proceed with caution on changes in local government. Caution, however, has been abandoned, however, plans to replace the two-tier structure of county and district councils in most of England with single-tier unitary authorities. Local government reorganisation has been a major political issue for the Conservatives.

Already, there has been an embarrassing legal challenge to the government's plans. Last week, the High Court ruled that Mr John Gummer, the environment secretary, had acted unlawfully by changing the remit of the Local Government Commission which is in charge of the process. Mr Gummer had told Sir John Banham, the commission's chairman, that the two-tier structure should be maintained in all but exceptional circumstances. Sir John had become increasingly prone to recommending the status quo after finding little popular support for reorganisation in many counties.

Now there is the danger of political setbacks. Most Conservative backbenchers supported the idea of sweeping away the new counties such as Avon, Cleveland and Humberside. Introduced in the 1974 local government reorganisation, they have failed to win popular support. The abolition of these artificial counties proved more difficult than expected. There have been many among business leaders, MPs and other interests over the commission's proposals.

Greater heat

Much greater heat is likely to be generated over the abolition of the shire counties such as Kent and Hampshire. If unitary authorities are to be introduced in the country, the counties will disappear in all but name. Abolishing them will be resisted by the Conservative councillors who have run them - usually moderately successful - for much of the last 20 years. Grass-roots Conservatives are beginning to lobby against the whole idea.

And it will take only a handful of Conservative rebels to derail the creation of unitary authorities. The reorganisation plans for each county must be placed before Parliament, where

the market, which was badly damaged by the Commission's approval of Ecu/ton in handouts to steel companies in December, into further disrepute. If the private enterprises find the playing field tilted against them, they will ask whether there is much point in a single market. The wise men recognise the danger and try to guard against it by proposing tough conditions for any subsidies. They say that should be the last time that the government will be allowed only a part of restructuring plans which ultimately lead to privatisation. The Commission also wants the Commission to hire independent analysts to investigate cases and then publish their reports.

Best guarantee

Such measures, which many flag-carriers will certainly welcome, will certainly provide a best guarantee. Meanwhile, publication of independent reports would be a welcome step towards greater transparency. In the past, there have been concerns that the Commission, working behind closed doors, has approved hand-outs by wrongly categorising them as rational investments.

But non-aided airlines will ask why the flag-carriers deserve a last chance. The reason, according to the wise men, is that without aid, flag-carriers could go bankrupt and that would not be politically acceptable.

This argument is too defeatist. The banning of aid could be just what is needed to spur airlines into speedy restructuring programmes - cutting staff, withdrawing from unprofitable routes and disposing of peripheral activities. With radical programmes in place, there would be no need for aid, as financial injections could probably be justified on normal investment criteria.

If the Commission was not willing to oppose aid, it would arguably be in dereliction of its duty under the Treaty of Rome. This outlaws subsidies except in narrowly defined circumstances. Liberal-minded member states should then consider taking legal action to enforce a tougher line.

the government's majority is small and fractious. The probability is that the bill will be increasingly acrimonious and unpredictable.

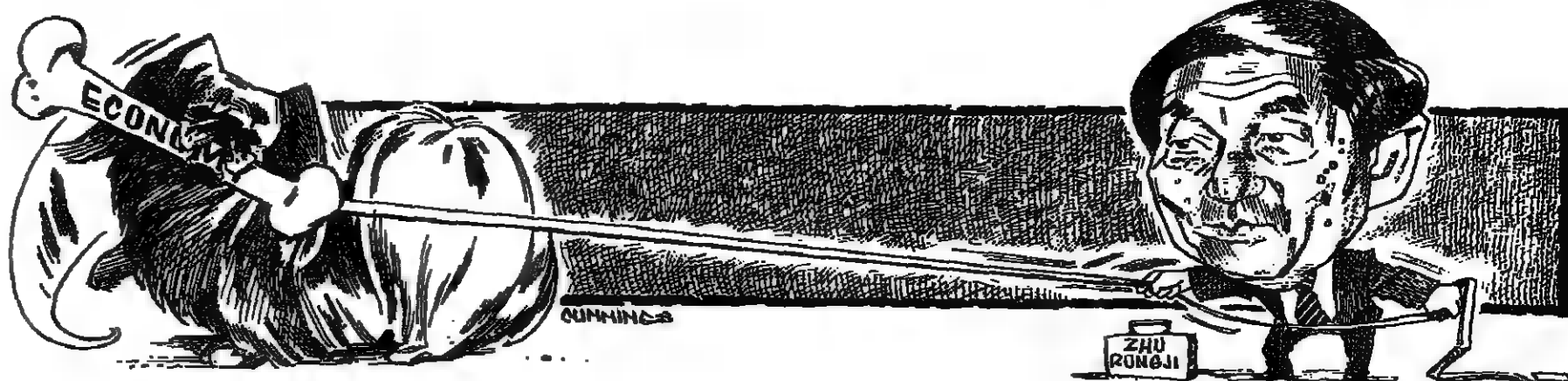
Even where reorganisation goes ahead, the political repercussions will continue. There will be substantial costs incurred in the transition, with some staff redeployed or taking early retirement. The bill will need, along with logos, identities, vehicle licences and all the paraphernalia of modern organisation. The bill is likely to be a drain on the Treasury, one reason why the government's support for reorganisation is waning.

Voters' revenge

Much of the cost, however, will be passed on to the local taxpayer. And since most of the new local authorities will be business in April 1996, the higher council tax bills will arrive in the run-up to the next general election. The higher bills - but with the poll tax, they took their revenge on the government.

Small wonder, therefore, that Downing Street is considering a retreat. The government is already reeling over its tax plans, accusations of public sector corruption and a series of sexual scandals. Ahead lie likely drubbing in local authority elections and elections for the European Parliament. The latter also threaten to reopen the gulf over Europe inside the Tory party. There is no stomach for a long battle over local government reorganisation, with the likelihood of parliamentary defeats.

The government missed an opportunity last summer to scale down the extent of reorganisation. Mr Gummer suggested that the commission should restrict its efforts to local authorities where there was demonstrable support for it. Such a solution now offers the best exit route without complete loss of face. The abolition of Cleveland, Avon and Humberside could then proceed, preferably without creating unwieldy small authorities. In the rest of the country, where some large cities might want unitary status, a petition signed by a substantial proportion of the population would be needed to call in the commission.

Long leash for a
runaway economy

Tony Walker says China's reforms are deepening but inflation is a persistent and worrying threat

Chinese leaders might have reason for self-congratulation as they prepare for the annual Spring Festival holiday with a new batch of economic reforms in place. But worries about inflation, an overheating economy and unrest among peasants and minorities are casting a shadow over the celebrations.

In the forthcoming Year of the Dog, beginning on Thursday next, the leadership's greatest challenge will be to contain a surge of inflation while consolidating the monetary reform. Failure to counter the price spiral would risk further social distress, especially in industrial towns and cities where workers in faltering state industries are suffering considerable hardship.

For Mr Zhu Rongji, the senior vice-premier in charge of the economy, the Chinese New Year brings mixed blessings: financial reform is deepening but inflation is casting a worrying shadow. He cannot be complacent about achieving his oft-stated wish of a "soft landing" for an economy which, judging by the latest industrial production statistics, is continuing to defy efforts to rein it in.

Industrial output in December grew by an astonishing 39.8, according to the State Statistical Bureau, an increase of 11 per cent over November's rate of growth. This acceleration surprised Western economists in Beijing and elsewhere, giving the leadership the benefit of the doubt about gradually bringing the economy under control. "I do see positive developments," said the representative of an international bank. "There has been a switch in policy from emphasis on growth at all costs to stability and consolidation."

While they are entering the New Year on the back of strong economic activity, the trend for this year as a whole will be towards lower growth," he added. Mr Zhu's colleagues have set a growth target of 9 per cent for the

year beyond existing projects. More than anything else, the capital spending spree has contributed to the inflationary pressure.

The leadership is also aware of living increases in politically sensitive rural areas - peasants are in a sour mood about low returns and high input costs - are catching up with those in urban centres. In 1993, the national average increase in the cost of living was 14.5 per cent; the rise was 15.7 per cent in the 35 main urban centres against 13.3 per cent in the countryside. In the past few years, the difference in the cost of living between country and city has halved to about 2 per cent.

The authorities cannot afford to ignore threats to public order in a fractious countryside. The peasant population is estimated at between 150m and 200m, and more than 300 incidents of rural unrest were reported last year. While the grain harvest in 1993 was bountiful, some hard-pressed farmers withheld grain they were obliged to sell to the state in protest at low prices and rising seed and fertiliser costs.

These protests, which coincided with reports that the state was about to raise the price of compulsory acquired grain, spurred a round of panic buying by consumers and steep price increases late last year. Local authorities were obliged to dump government stocks of grain on the market and, in some cases, to introduce rationing to dampen a price spiral.

In light of increasing cover price increases, the authorities have stepped up efforts to curb monetary growth, with Mr Zhu demanding strict controls on new credit as a national leaders' conference in Beijing last month. "You must not expand [loan] limits by even one cent," said Mr Zhu, who is also central bank governor.

Money supply figures for the fourth quarter last year have not yet dribbled out of the Chinese bureaucracy. But they will certainly show a sharp rise in the quarter to the end of September, as a panicked government loosened the purse strings in response to urgent pleas from state industries whose supplies of credit had been choked off.

The rate of M1 growth, the broader measure of monetary growth, had fallen sharply from 14.1 per cent in June last year to 11.1 per cent in September after a mid-year 16-point austerity programme. Banks were urged to recall loans for speculative activities, and new credit was squeezed tight.

Now, the Chinese economic reform programme faces a crucial year, in the view of Western officials. There is no question the leadership has set itself an extraordinarily ambitious programme. It includes sweeping reforms of banking, trade and of foreign exchange management. But the most difficult challenges will be reforms to the tax system and state enterprises.

Tax changes are to include a complex revenue-sharing arrangement between Beijing and the provinces, along with a value-added tax (VAT) system which would challenge the most sophisticated tax authorities. A Western banker said he doubted the bureau who fully understood the new regime.

But Mr Zhu insists the government will muddle through. Senior officials say tax reform will probably be about five years in the implementation. And Chinese and foreign businesses would seem to be justified in their apprehension about dealing with the tax authorities in what promises to be a chaotic initial phase.

Reform is crumbling state enterprises into huge problems, and plans to make the vested issue murky. Officials have announced that enterprises will be singled out for a process of corporatisation. A half-way house to privatisation in which enterprises are detached from state control - but remain under state control - but remain under state control - but remain under state control.

The main question before policy-makers this year will be the extent to which they have in compromise on the central bank of fighting inflation. The issue was expressed by the World Bank in October held good today. "A premature loosening of monetary policy in the present time could jeopardise the hard-fought early gains on inflation and trigger a reversion to high inflationary expectations," wrote the bank's chief economist in Beijing.

Reforms are being implemented rapidly, but in the face of low inflation, Mr Zhu and his colleagues are continuing in the dangerous. They must avoid a loose money policy by inflation or signs of inflation both in the countryside and in urban centres. But there is limited room to manoeuvre between what is politically expedient and the need to maintain strict control on monetary growth. Mr Zhu has shown he is prepared to risk strong opposition in his austerity programme, but he will be sure that he will prevail.

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Stale bun

Big ears

Stay tuned?

History lesson

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History lesson

revenue-sharing arrangement between Beijing and the provinces, along with a value-added tax (VAT) system which would challenge the most sophisticated tax authorities. A Western banker said he doubted the bureau who fully understood the new regime.

But Mr Zhu insists the government will muddle through. Senior officials say tax reform will probably be about five years in the implementation. And Chinese and foreign businesses would seem to be justified in their apprehension about dealing with the tax authorities in what promises to be a chaotic initial phase.

Reform is crumbling state enterprises into huge problems, and plans to make the vested issue murky. Officials have announced that enterprises will be singled out for a process of corporatisation. A half-way house to privatisation in which enterprises are detached from state control - but remain under state control - but remain under state control.

The main question before policy-makers this year will be the extent to which they have in compromise on the central bank of fighting inflation. The issue was expressed by the World Bank in October held good today. "A premature loosening of monetary policy in the present time could jeopardise the hard-fought early gains on inflation and trigger a reversion to high inflationary expectations," wrote the bank's chief economist in Beijing.

Reforms are being implemented rapidly, but in the face of low inflation, Mr Zhu and his colleagues are continuing in the dangerous. They must avoid a loose money policy by inflation or signs of inflation both in the countryside and in urban centres. But there is limited room to manoeuvre between what is politically expedient and the need to maintain strict control on monetary growth. Mr Zhu has shown he is prepared to risk strong opposition in his austerity programme, but he will be sure that he will prevail.

What does a bimbo want with a bakery? Obviously really - to improve its shape. Mexican baked goods outfit Grupo Industrial Bimbo is forming a strategic connection with US bread maker Mrs Baird's Bakeries. Should be a cracker of an alliance.

Stale bun

Big ears

Stay tuned?

History lesson

Teleological technik

Generally speaking

Figure that

What does a bimbo want with a bakery?

Stale bun

Big ears

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History lesson

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FINANCIAL TIMES

Wednesday February 2 1994

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Carmaker aims to maintain Rover's alliance with Honda BMW heads for talks in Tokyo

By Kevin Done, Robert Taylor
and Roland Rudd in London

Mr Bernd Pischetsrieder, chairman of the BMW management board, is to lead a mission to Tokyo next week in a first round of talks aimed at maintaining the alliance between the Japanese carmaker and Rover.

BMW stunned Honda on Monday with its decision to buy a 30 per cent stake in the UK carmaker. Honda still holds the remaining 20 per cent of the equity in the joint venture.

Mr Pischetsrieder is expected to maintain Honda as a partner for Rover in vehicle production and development, at least in the medium term.

Honda and Rover have forged a close relationship in the past 14

BMW is Britain's top car exporter Page 6
Observer Page 11
Why Rover has had to lead a dog's life Page 13
Pischetsrieder's visit Page 14

years, and Mr Pischetsrieder was quick to express dismay at the entry of BMW as the majority owner of Rover.

He said that the BMW takeover had "negated" the long-term efforts of Honda and Rover to establish a firm alliance for Rover as "a British company with its own identity".

Honda's involvement in the way that British Aerospace engineer-

ing the BMW takeover of Rover was also highlighted yesterday when Mr Andrew Jones, the company's UK plant manager, admitted the company was shocked at the deal.

Speaking at the House of Commons select committee on employment and amid early exchanges of the House of Commons, John Smith, leader of the opposition, and Mr John Major, the prime minister, he agreed with a suggestion from MPs that the decision could have been made from investing in the UK.

While Mr Smith maintained that Honda would be committed to its investment in the UK at the Honda plant which employs 1,300, he said it was important to understand the way that Japanese companies approached their corporate relationships.

Mr Jones said they had a long-term view and tried to build their relations on "trust and sincerity".

Any sudden deviation away from a direct path would affect their behaviour, he said.

British union officials, however, reacted favourably yesterday to BMW's purchase after Mr Pischetsrieder gave them the assurance they had been seeking on job security and investment plans in the UK.

"We could not have been anything more positive," said Mr John Allen, the AEU engineering union official for the BMW industry.

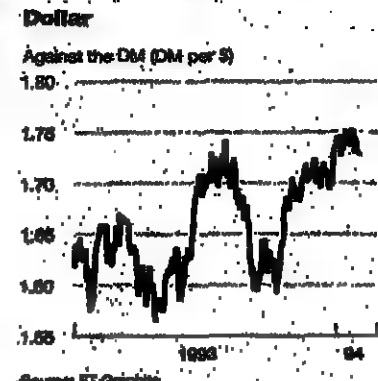
Mr Pischetsrieder told them that BMW would guarantee the future of Rover's plants, maintain its commitment in product development plans and keep current employment levels.

He also stressed BMW's support for the 1992 agreement between the unions and Rover that introduced multi-skilling and training for workers, single shift for blue and white-collar workers, lean production methods and a commitment to no redundancies.

THE LEX COLUMN

Fear of flying

FT-SE Index: 3481.5 (-10.3)



give a better lead, but the balance of expectation must be that the Fed is unlikely to act quickly. Fourth-quarter inflation figures showed inflation well under control, with the high rate of growth is expected to slow. The resignation yesterday of Mr David Mullins will remove another hawkish member from the Fed Board. It is thus more likely that the Fed will eventually tighten, but it will simply nudge rates gently higher.

That is little comfort for those who have been banking on a strong appreciation of the dollar this year. In the short run they also have to contend with worries about the looming trade talks between the US and Japan which may yet see the US side talking the yen up. Expectations of a German rate cut this week are diminishing. There is a chance that the Bundesbank, which likes to surprise, may slip in a cut now that the D-Mark has revived. But there is little longer-term encouragement for the dollar if Germany is only prepared to cut interest rates when its own currency is strong.

Currencies
The foreign exchange markets seem to be having some difficulty discerning which way US interest rates and therefore the dollar are heading. On Monday Mr Alan Greenspan said that the Federal Reserve would have to tighten some time, but gave no indication of when. That looked initially like a reprieve. Yesterday the purchasing managers' index for January turned out stronger than the market expected, especially in the areas of price and delivery times, both of which suggest capacity is beginning to be stretched. If that is so, an interest rate rise originally set amid fears of a crunch seems less appropriate. Friday's employment figures may

Marks and Spencer is, however, touching on some important trends. The company is finally catching on to the large commissions paid on life-related products. Now that these are to be shared, Marks and Spencer will mount a cost charge. That will require a lower cost base, which M&S is in a better position to provide than its rivals. Insurance sales forces, independent of even the banks. The industry may thus move to a much lower cost base.

The other trend is towards simplicity. Whatever the marketing hype of financial management gurus, there can be little need for almost as many unit trusts as there are quoted UK companies. Consumers may place a premium on off-the-peg financial planning and simple products to go with it. This is M&S territory. While purists may quibble, the mass market may be better served by a standardised M&S financial product than the inappropriate personal pensions many have thus far been sold. The only consolation for life companies is that Marks and Spencer's caution leaves a breathing space for the industry.

United Newspapers

United Newspapers' shareholders have waited a long time to see how the company would spend the \$90m raised in last July's rights issue. But the acquisition of a US periodical publisher is unlikely to disappoint. The \$100m purchase price may seem a lot to pay for a \$70m-turnover business. But Harmon will usefully complement United's existing US periodicals business. There appears scope to double Harmon's current operating margin of 9.8 per cent.

Moreover, United will be able to exploit a wrinkle in the new US tax code which should ensure the deal will enhance earnings. By buying Harmon's assets rather than the outright business, United will be able to amortise the goodwill over 15 years, writing it off against tax payments. That effectively gives United some \$8.5m of tax-free income a year considering that goodwill accounts for some 97 per cent of the purchase price.

Shareholders may remain puzzled why United was in such a hurry to raise money last summer, especially since the sale of Eziel for \$74m in December added more to the acquisition pot. But at least they will be patient in the knowledge that United's shares are now 48 per cent higher than the rights issue price.

UK rejects Sinn Féin leader's demands

By Michael Cassell in Belfast and Patrick Harwood in New York

The British government last night rejected demands in New York by Mr Gerry Adams, Sinn Féin president, for an Anglo-Irish joint declaration and for a "peace" in negotiations on a political settlement in Northern Ireland.

In an interview at Stormont Castle, Belfast, yesterday, Mr Patrick Mayhew, Northern Ireland secretary, firmly rejected the British government's refusal to endorse Sinn Féin's demand for a political settlement until there was a full and permanent end to IRA violence.

And in London, British prime minister John Major told a

senior, telling Parliament that the Sinn Féin president's commitment to peace should only be taken seriously after a permanent cessation of violence.

All Sinn Féin's words would be "utterly and completely hollow until they end violence," he said. Mr Adams attacked maximum publicity for the republican cause during his short, but turbulent, visit to the US.

After a briefing to members of the Congressional committee on Irish affairs, Mr Adams said he was anxious to get a proposal to put to the IRA which would enable it to end its conflict. Depicting the British government as the only obstacle to peace, he said: "The ball is firmly in the British court." Mr Adams went on to repeat his calls for action

by the British government when he addressed the national committee on American foreign policy.

But Mr Patrick, who said it was "a pity" that Mr Adams had been given a platform in the US, said that it was Sinn Féin who had the key to a peaceful solution. He said: "The only rational choice for an organisation that has a political objective is to accede to the declaration, and violence and make it clear that you have ended violence, and then make use of what has been offered."

"Sinn Féin has the key. The key is their ability to give up violence. If they put it in the lock now and turn it, the consequences follow which have been spelled out". Referring to the

Sinn Féin president's recent letter to Mr John Major, the prime minister, Mr Patrick said it "did not merit any clarification or explanation of any specific matter at all. It is entirely clear that what he wrote is a renegotiation of the declaration."

He claimed that Mr Adams' continuing refusal to be specific meant that there was no "genuine request for enlightenment and the most likely candidate for an alternative explanation is the desire to play for time".

On a ceasefire, he added: "It has got to be permanent. A temporary ceasefire is no good and I will not, the government will not, negotiate with Mr Adams or anyone else unless and until they have permanently ended violence."

Kuwait looks to boost economy with domestic petroleum sale

By Mark Nicholson in Cairo and Robert Corzine in London

Kuwait is considering privatising parts of its downstream petroleum industry in an effort to revitalise the economy and widen the private sector, according to senior Kuwaiti officials.

A draft report proposing limited sales of mainly domestic petroleum operations has been prepared by a Kuwaiti ministry committee for submission to the Council of Ministers. According to Kuwaiti officials, the recommendations stand a "good chance" of being accepted. However, the officials emphasise that Kuwait has no intention of privatising or even selling shares in its upstream oil production and drilling operations, which the government has considered a strategic asset since Kuwait became the first Arab state to buy control of its oil

operations in 1975.

Officials said the draft plan would allow for privatisation of Kuwait's domestic petrol stations, parts of some refineries and non-core businesses. "The purpose is that the government's downstream operations should be given to the private sector in Kuwait," one official said.

International oil companies would be particularly interested in the refining sector. One executive said: "We would jump at the opportunity to get involved in Kuwaiti refineries, which he said were among the best in the region."

The small size of the Kuwaiti economy means that major downstream operations, such as retailing, are unlikely to attract a great deal of interest. But another executive said: "We are considering the possibility of a 'stepping stone' to more exciting

opportunities in future."

The proposals result from intensified government interest in privatisation since the Gulf war, which ended Kuwait's high budget deficits and left both the non-oil economy and private sector in a largely moribund condition.

According to media reports in Kuwait, the finance ministry committee rejected World Bank suggestions that the state should sell a 25 per cent stake in its main national oil companies, a sale the bank estimated would raise \$2.2bn.

However, the reports said the Kuwaiti government was also proposing that Kuwait should allow foreign companies full ownership of companies in the oil and gas sector with the present requirement that all foreign businesses and through a local partner - a condition that is increasingly being relaxed in other Gulf states.

EU steel cuts plan verges on collapse

Continued from Page 1

get steel industry Germany.

German private steel companies are the capacity cuts plan on paper and that new subsidies are being distributed to state-owned companies as the signs of the private sector.

Steel industry analysts said yesterday that the Italian industry ministry had only just begun to consider how the 1994 targets of proposed cuts would be met from the Italian private sector.

In Italy, matters have been complicated by the government's decision to proceed ahead with the privatisation of IRI, the state steel group.

A central feature of the Italian steel industry deal was that IRI could keep open an extra furnace at Taranto, Europe's largest steelworks, providing equivalent work to that sought in the private sector.

FT WEATHER GUIDE

Europe today

A westerly air current will mean unsettled conditions in western and northern Europe. Ireland, the north-western half of the UK, north-western France, as well as northern Spain and Portugal, will have occasional rain. The central and southern regions of the Alps will have sunny spells due to a ridge of high pressure. However, Scandinavia, Poland and the northern Balkans will have snow or rain. The southern regions of the Alps will have clouds with some rain and snow above 1200 metres. The southern regions will be sunny and dry. The Mediterranean will have some rain and snow above 1200 metres.

Five-day forecast

Depressions over the Atlantic will bring rain and south-western Europe, bringing rain and falling temperatures. This week, rain will spread over Italy and the Alps. Cold air will flow in from the north-west into Spain, bringing snow in the mountains. High pressure over central Europe and the CIS will bring settled conditions and temperatures in Greece, Turkey, and the Balkans will be in the later week.

TODAY'S TEMPERATURES

Abu Dhabi	27	Belgrade	10	Cardiff	10	Frankfurt	4	Glasgow	5	London	5	Madrid	10	Moscow	-1	New York	15	Paris	10	Rome	14	Sao Paulo	22	Singapore	29	Stockholm	-2	Tokyo	12	Toronto	-1	Winnipeg	-10	Zurich	6		
Algiers	24	Bombay	29	Dublin	10	Hamburg	11	Helsinki	11	Hong Kong	21	Kuala Lumpur	25	Lima	22	Los Angeles	15	Manila	22	Mexico City	22	Mumbai	28	Nairobi	24	Seoul	12	Shanghai	12	Sydney	17	Taipei	17	Tel Aviv	17	Yokohama	12

Latest technology in flying: the A340

Lufthansa

German Airlines

No.1

IN EUROCONVERTIBLE ISSUES

Convertible bonds preference shares: 1/1/93-31/12/93

Rank	Issue	US\$	Number
1	Fleming	2,343.10	17
2	Merrill Lynch	1,996.23	9
3	Morgan Stanley	1,841.63	9
4	Nomura	1,845.94	29
5	CSCSP	1,682.74	12
6	Lehman	1,277.61	10
7	SBC	1,245.98	14
8	Yamachi	1,138.87	9
9	Nikko	871.53	12
10	Goldman Sachs	719.98	6
Total		22,746.41	192

Source: IFRSDC

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FLEMINGS

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INTERNATIONAL COMPANIES AND FINANCE

Mergers help Italy's top bank to improve 29%

By Hag Simonian

Bancario Paolo di Torino, Italy's biggest bank, reported a 29 per cent rise in operating earnings in preliminary results issued yesterday. The bank absorbed the big regional banking subsidiaries.

The merger with Lariano Banca Provinciale Lombarda, the banks controlled by the Paolo in the Lombardy region, formally took place on January 1 this year.

However, the bank said Paolo's preliminary results for 1993 had been calculated as if the deal had taken place a year earlier, as related in the transaction were

incurred entirely in 1993.

Operating profit soared 29 per cent to L3,300bn (\$1.4bn), while total financial income under management climbed 29 per cent to L189,500bn. Fee income surged 29 per cent to L5,800bn, reflecting last year's strong growth in earnings from securities. Interest income, meanwhile, rose by just 11 per cent to L4,000bn.

Paolo said the proportion of non-performing loans, including mortgages, which account for about 11 per cent of the loan book, had risen to 1.3 per cent of the total. It said the figure remained little more than half the average for the Italian banking sector, and reflected the impact of the

Lending from the bank's branches was virtually stagnant, with a 11 per cent fall in L78,300bn. The total loan book, including foreign loans, rose 11 per cent to L109,400bn. Deposits of domestic banks rose 11 per cent to L69,500bn.

Consolidated figures for the group - which includes the Credito long-term lending institution, San Paolo's subsidiary, and specialised investment banking - will not be released until April. However, the bank said the expanded parent company maintained its position as Italy's biggest bank, with 125 branches, of which 125 were opened in 1993.

Strong start to second big Italian sell-off

By Hag Simonian

Italy's second big public privatisation was under way in Milan, with heavy oversubscription for shares in the first day of the public offer.

According to the Rome-based financial services group, about 850,000 applications were received from Italian investors on Monday and Tuesday, the first two days of the public offer.

The demand covered about 100 million shares - almost 10 times the amount of shares offered to investors in the first day of the public offer.

The demand was well above the first day's requirement in the sale of shares in the Italian state-owned bank, and suggested the government's privatisation drive is gathering momentum.

The response to the IMI bank's shares was particularly strong, with the bank's shares being a trend-setter, and suggesting the government's privatisation drive is gathering momentum.

Fiat adds prize draw to bond

By Hag Simonian

Fiat, Italy's struggling car giant, is adding a prize draw to its new bond issue, which is being marketed as a "prize draw".

The group, which this week forecast a L1,800bn (\$1.1bn) net loss for 1993, is issuing a L1,000bn bond to bolster its flagging finances. The bond is linked to a "prize draw". One hundred bondholders will win a new sports coupe, while a similar number will be awarded the high performance version of the new Punto small car.

Offering the prizes is a marketing coup. It may even overcome doubts about the group's bullish prediction of a return to break even this year.

Swiss investment group in cash call

By Ian Rodger in Zurich

BK Vision, a Swiss financial investment company, is raising SFr400m (\$327.4m) in its third rights issue in less than two years.

The company also revealed in its 1993 annual report that it had reduced its stake in CS Holding, the financial group built around Credit Suisse, and that Rolex, the Geneva watch-making group, was one of its leading shareholders.

Mr Martin Ebner, chairman, said the rights issue, which follows a SFr200m call last July and a SFr200m one in August,

1992, was a response to demand. BK shares are trading at a 13.5 per cent premium to their net asset value.

The company said proceeds of the one-for-four rights issue of SFr1,600 per registered share, would be used for investment.

Thanks to the strong performance of the bank and its insurance company shares, BK had a spectacular year. The asset value jumped 111 per cent to SFr1.3bn, or SFr1.3m per share, at year-end, while the bearer shares nearly doubled to SFr2,000.

It reduced its stake in CS Holding, which it acquired in an exchange for the Leu Holding shares in November. Mr Ebner said he did not believe it was right for BK to become a substantial shareholder in the large Swiss bank.

In line with last year's amendments to Swiss company law, the annual report revealed that Rolex Holding was the main partner of BK Group in controlling BK Vision. The bank held 77.3 per cent of the registered shares (10 per cent of the total capital). Rolex, owned by the Wilsdorf Foundation, held 11.7 per cent of the investment.

BK continued to build its stake in Credit Suisse, where it is now by far the largest single shareholder with 9.6 per cent of the total equity, worth SFr1.8bn at the end of last year. UBS also held 9.3 per cent of the portfolio.

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M&S plans to offer pensions

By Alison Smith in London

Marks and Spencer, the UK's most profitable retailer, is to offer life and pensions products to its existing financial services.

The company said its financial services would be sold, and would receive no incentive to sell.

It aims to provide the service in its stores from early next year, rising to all by the end of 1995. The first six sites are intended to be in a mix of city centres and out-of-town shops.

The Equitable Life Assurance society will provide the consultancy and systems support, and will also be involved in product development and training plans. M&S has yet decided who should run the fund management.

Mr Keith Oates, joint managing director, said yesterday the company hoped to announce the details of products in the autumn. Its advisers will be recommending only M&S products and will not be able to recommend any other product appropriate to the customer's needs is available. Lex, Page 12

Victoire sale report lifts Suez shares

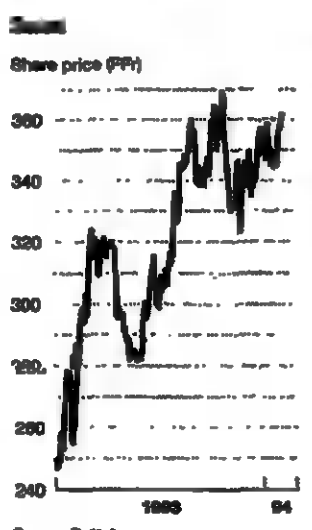
By Alice Rawsthorn in Paris and Richard Lapper in London

Suez, one of France's largest holding companies, yesterday saw its shares rise sharply on speculation that it is selling Victoire, the French insurance company.

The share price rose higher at 10.10 following a newspaper report that BAT Industries, the UK insurance and tobacco conglomerate, was poised to acquire Victoire.

The share price rose higher at 10.10 following a newspaper report that BAT Industries, the UK insurance and tobacco conglomerate, was poised to acquire Victoire. Victoire's ownership had been clouded by speculation about its last autumn's deal whereby BAT took full control of the company by acquiring the minority stake held by Union des Assurances de Paris in part exchange for control of Colonia, the German insurer.

Victoire is the fifth-largest insurance company in France and has two main lines of business: life and non-life. It is a robust member of the recession-resistant French insurance industry, but last year suffered from the problems of France's Generali and Allianz. A sharp fall in expected in Victoire's 1993 net profits, it



has reported a 41 per cent fall in interim profits to FF275m in the first half of the year from FF475m in the same period of 1993.

However, Victoire is well-placed to benefit from the anticipated recovery in the French insurance market this year. Allianz of Germany, Italy's Generali and Allianz of France have been cited, alongside BAT, as possible purchasers for the company.

Fiat adds prize draw to bond

By Hag Simonian

Fiat, Italy's struggling car giant, is adding a prize draw to its new bond issue, which is being marketed as a "prize draw".

The group, which this week forecast a L1,800bn (\$1.1bn) net loss for 1993, is issuing a L1,000bn bond to bolster its flagging finances. The bond is linked to a "prize draw". One hundred bondholders will win a new sports coupe, while a similar number will be awarded the high performance version of the new Punto small car.

Offering the prizes is a marketing coup. It may even overcome doubts about the group's bullish prediction of a return to break even this year.

Volatile comeback for Banesto

The bank's return to the bourse may be premature, writes Tom Burns

The resumption of share trading in Banesto, the troubled Spanish bank, on Madrid's Bolsa yesterday was as volatile as its rescue plan is controversial.

Despite a warning by Mr Alfredo Saenz, Banesto's provisional chairman, that the true worth of the bank's shares was its adjusted par value of Ptas400, down from Ptas700, they opened at Ptas800 amid heavy volume.

"It's an absolute punt, a casino bet," said Madrid broker Mr Robert Maxwell whose firm, Maxwell and Espinosa, had been actively trading Banesto paper in the off-floor "grey" market before the stock was re-listed.

Banesto's existing shareholders, which include US institutions, the US investment bank J.P. Morgan and former members of Banesto's board, were, meanwhile, angered by the prospect that they would be barred from exercising pre-emptive rights in the capital increase that forms part of the bank's rescue plan.

The Corsair Fund, a portfolio managed by J.P. Morgan, invested \$175m in a Banesto rights issue last year, paying Ptas1,900 a share, to acquire some 8 per cent of the bank's equity. The rescue plan's recapitalisation threatens to dilute the Corsair funds stake in Banesto to about 2 per cent.

"At this point in time I have no idea who has and what rights," said a lawyer representing large Banesto shareholders. "I can't understand how the shares are being quoted again when nobody knows the full details of a rescue plan which still has to be approved by Banesto's annual

US congressional investigators have launched an inquiry into the involvement of J.P. Morgan's Corsair Fund with Banesto, and are questioning the overall safety of "vulture funds" that invest in troubled banks, writes George Graham in Washington.

Mr Henry Gonzalez, chairman of the House of Representatives banking committee, wrote this week to Mr Dennis Weatherstone, chairman of J.P. Morgan, and to Mr Alan Greenspan, chairman of the Federal Reserve Board, to demand an explanation of Corsair's links with Banesto and of how the Fed supervises bank rescue funds.

"The Corsair Fund was the first vulture fund approved by the Federal Reserve, and it invested solely in a bank that later failed. The committee wants to know exactly what happened to Corsair's investment in order to determine if future vulture funds should be approved," Mr Gonzalez said.

Morgan describes Corsair as a long-term investor in undervalued banks and financial institutions, not as a vulture fund, which usually buys the securities of companies already in trouble. Mr Gonzalez has already launched an investigation into a \$255m deposit with Banesto made by US Central Credit Union, a Kansas-based institution which acts as a sort of central bank to other credit unions.

The trading volatility reflected the absence of any detailed information about Banesto's problems, and about its future prospects. The bank's board, which was accused of gross mismanagement, was sacked by the Bank of Spain on December 1. The new board, appointed to run Banesto last week, is restoring its balance sheet. This will be done by allocating all its reserves to pro-

cesses, reducing the per value of the individual shares and writing down further provisions over time.

The Bank of Spain and the private banks will contribute to the rescue plan, on an equal basis, non-performing assets that Banesto is unable to sell, at a value of Ptas400. The banks will also finance a Ptas1,000 capital increase for Banesto, which will be underwritten on their behalf by the Deposit Guarantee Fund, FGD.

Under the terms of the rescue plan, the FGD will publicly auction its equity within a year. During the auction, which will take place as early as this summer, the FGD will receive a controlling interest of Banesto shares for sale to a strategic buyer, either a bank or a pool of banks.

A senior official said that only the FGD would underwrite the Ptas1,000 capital increase, paying the par value of Ptas400, because the private banks were taking on a considerable portion of Banesto's bad debts. However, he said existing shareholders might exercise their rights when the FGD auctioned its Banesto equity later this year.

As well as contesting the FGD's monopoly to re-capitalise Banesto, the banks are also contesting the FGD's existing assets, which the new management says have to be written down.

Notice to Holders

CANADIAN OXY

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Retractable Debentures Due 1999

Resetting of Interest Rate

NOTICE IS HEREBY GIVEN that, pursuant to paragraph 4(b) of the Terms and Conditions of the above described Debentures (the "Debentures"), Canadian Occidental Petroleum Ltd. (the "Company") has elected to reset the interest rate in respect of the Debentures for the five year period beginning on 1st March, 1994 at 10.25% per annum above the annual yield equivalent on the bid rate for Government of Canada 5% bonds due 1st March, 1999. The new rate shall be published on 18th February, 1994.

Redemption of Debentures at Debenture Holders Election

The Holder of any Debenture may, pursuant to paragraph 5(c) of the Terms and Conditions of the Debentures, elect to have his Debenture redeemed by the Company on 1st March, 1994, at 100% of its principal amount, in accordance with the Terms and Conditions of the Debentures, such election shall be irrevocable and must be made by giving notice of such election as the prescribed form accompanied by such Debenture to any of the Paying Agents on or before 22nd February, 1994. The prescribed form will be available at the office of each of the Paying Agents set forth below.

Offer to Purchase Debentures by Company

As permitted by paragraph 5(c) of the Terms and Conditions of the Debentures, the Company hereby offers to all Debenture Holders the opportunity to purchase their Debentures on 1st March, 1994 at 102.1% of their principal amount. This offer may be accepted by the Debenture Holders completing the acceptance provisions in the form of the Company's offer available at the office of each of the Paying Agents set forth below and returning it together with the Debentures to be sold to the Company to any of the appropriate Paying Agents on or before 22nd February, 1994.

PRINCIPAL PAYING AGENT
Royal Bank of Canada Europe Limited
71 Queen Victoria Street, London EC4V 4DE, England

PAYING AGENTS

Hambros Bank Limited 100 Broad Street London EC2N 4HA, England	Royal Bank of Canada Royal Bank Plaza Toronto, Canada M5J 2J6
Internationale Nederlanden Bank (Belgium) S.A. Rue de Lognon 1 B-1000 Brussels	ROYAL SAINT GEORGES Bank S.A. 3 Rue Scribe 75440 Paris, France
Royal Bank of Canada (Swiss) Rue Diderot 2 CH-1204 Geneva, Switzerland	Banque Internationale à Luxembourg S.A. 18 Boulevard Royal L-2953 Luxembourg

Coupons which mature on or prior to 1st March, 1994 should be detached and presented for payment in the normal manner.

Any United States person (as defined in the United States Internal Revenue Code) who holds Debentures will be subject to limitations under United States income tax laws, including the limitations provided in sections 1259 and 1259(c) of such code.

Dated: London, 2nd February, 1994.

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EUROPE LIMITED

Three Foundations, established by the Kingdom of Sweden, for Co-operation between University and Industry

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SEMKO AB

(The Swedish Institute for Testing and Certification of Electrical Equipment)

SEMKO offers safety testing and certification of electrical equipment and is internationally active and renowned. The Company, with 290 employees, had a turnover of MSEK 145 (approx. USD 18) in 1993. The income after tax amounted to MSEK 13.8 (approx. USD 1.7).

Parties interested in acquiring the assets and business of SEMKO are invited to contact ABB Aros Formkommission AB, adviser to the owners, no later than February 10, 1994. A complete information memorandum will be made available to those prospective purchasers deemed qualified.

ABB Aros Formkommission AB
P.O. Box 1664
111 96 Stockholm, Sweden
Telefax +46 8 611 90 41

Mr. Torbjörn Gunnarsson
+46 8 723 46 84

Mr. Erik Ohlsson
+46 8 723 46 08

SIA SOCIETE GENERALE ACCEPTANCE N.V.

FRF 300,000,000

CAC 40 INDEX LINKED NOTES

DUE FEBRUARY 2, 1994

In accordance with the Terms and Conditions of the Notes, notice is hereby given that, pursuant to paragraph 10 of the Conditions of "Redemption and Purchase", the Redemption Amount of the Notes will be 158%, calculated by applying the following formula:

$$FRF 1,000 \times \left[1 + 1.45 \times \frac{(CACM - CACI)}{CACI} \right]$$

where "CACI" = 1,580 and "CACM" on January 31, 1994 = 2,222.

Payment of principal will be made on February 2, 1994 in accordance with the "Payments" of the Terms and Conditions of the Notes.

THE PRINCIPAL PAYING AGENT
SOGENAL
SOCIETE GENERALE PARIS GROUP
15, Avenue Emile Reuter - Luxembourg

COMMUNAUTE ECONOMIQUE EUROPEENNE

USD 75 000 000, 10 1/8% - 1993/1995

Bondholders are hereby informed that the redemption installment of USD 7 500 000, due on March 24th, 1994 has been met by a draw by lot on January 26th, 1994 in the presence of Monsieur Roland FUNK, Notary Public, in Luxembourg.

Consequently, the 7 500 bonds of USD 1 000, numbered: 305 to 69 804 inclusive, will be redeemable at par, coupons at March 24th, 1995, as from March 24th, 1994 date at which they will cease to bear interest.

Redemption and payment of the March 24th, 1994 will take place at the following banks:

CREDIT LYONNAIS LUXEMBOURG S.A., Luxembourg
BANQUE INTERNATIONALE A LUXEMBOURG, Luxembourg
MUTUALITE GUARANTY TRUST COMPANY OF NEW YORK, New York
SOCIETE GENERALE, Paris.

Outstanding amount after eighth amortization: USD 7,500,000.

The Fiscal Agent

CREDIT LYONNAIS

Residential Property Securities No. 2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

The rate of interest on the 12 month period 31st January, 1994 to 31st April, 1994 has been fixed at 11.11% per annum. Coupon No. 23 will therefore be payable on 31st April, 1994 at £1,404.44 per coupon.

Aggregate interest charging in respect of Mortgages redeemed during previous periods: £1,765,862.51

Aggregate interest charging in respect of Mortgages redeemed as at 31st January, 1994: £199,638,287.91

The aggregate principal amount of Mortgages outstanding as at 31st January, 1994: £88,600,000.

S.G. Warburg & Co. Ltd.
Agent Bank

Temple Court Mortgages (No. 1) PLC

£175,000,000

Mortgage Backed Floating Rate Notes 2018

The rate of interest for the period 31st January, 1994 to 31st April, 1994 has been fixed at 11.11% per annum. Coupon No. 17 will therefore be payable on 31st April, 1994 at £1,381.11 per coupon.

S.G. Warburg & Co. Ltd.
Agent Bank

REUTERS 1000
24 hours a day - only \$100 a month
LIVE FINANCIAL DATA DIRECT TO YOUR PC
For more information: Support Centre Tel: +44 207 327 3273

Mortgage Securities (No. 1) PLC

£20,000,000

Class A Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the notes, notice is hereby given that for the interest period 31st January, 1994 to 29th April, 1994 the notes will carry an interest rate of 5.7844% per annum.

Interest payable on the relevant interest payment date 29th April, 1994 will amount to £1,264.60 per £100,000 note.

Agent Bank: Bank of Scotland

Mortgage Securities (No. 1) PLC

£20,000,000

Class A Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the notes, notice is hereby given that for the interest period 31st January, 1994 to 29th April, 1994 the notes will carry an interest rate of 5.7844% per annum.

Interest payable on the relevant interest payment date 29th April, 1994 will amount to £1,264.60 per £100,000 note.

Agent Bank: Bank of Scotland

KB IFIMA N.V.

Financieringsmaatschappij N.V.

USD 150,000,000

Guaranteed Floating Rate Notes due 2011

In accordance with the Description of the Notes, notice is hereby given that for the Interest Period from January 31, 1994 to April 29, 1994 the Notes will carry an interest rate of 5% per annum.

The Interest Amount payable on the relevant Interest Payment Date, April 29, 1994 against coupon N° 32 will be USD 122.22 per USD 100 principal amount of the Notes.

The Agent Bank

Kreditbank Luxembourg

INTERNATIONAL COMPANIES AND FINANCE

Tenneco profits double as Case continues recovery

By Laurie Morse in Chicago

Tenneco, the diversified US industrial company, saw operating income double in the fourth quarter as its J.I. Case farm equipment division continued to improve.

The group's natural gas division put in a strong performance but the packaging and automotive divisions were down.

For the quarter, Tenneco reported net income from continuing operations, excluding restructuring charges, of \$150m, or 23 cents a share, compared with 17 cents in the fourth quarter of 1993.

Operating income was \$338m, up from \$311m a year ago. Operating income jumped to \$317m, from \$160m in last year's fourth quarter.

For the year, Tenneco reported income from continuing operations, before special charges, of \$451m, or \$2.59, up from \$360m, or \$2.00, in 1993.

Operating income from the automotive parts division fell to \$29m, from \$31m in the quarter, and to \$21m in the fourth quarter for the year. The packaging side saw fourth-quarter operating income drop to \$21m from \$24m, and to \$18m from \$21m for the year.

The fourth quarter, Case sales of \$1bn, up from \$966m a year ago.

Tenneco Gas recorded operating earnings of \$130m in the quarter and \$411m for the year, up from \$111m and \$360m respectively.

Natural gas sales rose to \$688m in the fourth quarter, from \$688m a year ago, while for the year, sales increased to \$2.9bn, from \$2.1bn last year. Operating income from the automotive parts division fell to \$29m, from \$31m in the quarter, and to \$21m in the fourth quarter for the year. The packaging side saw fourth-quarter operating income drop to \$21m from \$24m, and to \$18m from \$21m for the year.

Euro Disney banks call meeting on rescue deal

By Alice Rawsthorn in Paris

Euro Disney's creditor banks will meet today in Paris for a special summit meeting to map out their strategy for the rescue of the company.

The banks, which include J.P. Morgan, Deutsche Bank and National Westminster, are originally hoped at the meeting to agree on a financial rescue package for the ailing leisure group.

However, KPMG has been unable to finalise the audit allegedly because of Euro Disney's reluctance to release information. It has also prepared a preliminary report.

The final audit is scheduled for completion in two weeks. The banks have asked KPMG to analyse Euro Disney's financial position and to verify requirements to verify information given to them by Disney at a meeting in November.

Banking sources say that so far KPMG's findings do not differ greatly from the Disney figures.

The group has already tabled proposals to halve Euro Disney's FF20.3bn (\$24.4bn) debt by raising FF10bn through a rights issue and debt-for-equity swap.

However, the banks are keen that Disney should share the burden of the rescue. They will today discuss plans to reduce the entitlement to royalties from Euro Disney and possibly to inject capital by purchasing assets. The banks will also be briefed on their legal position by Gide-Loyrette-Nonella, their lawyers.

Meanwhile, Adam, a French pressure group that represents minority shareholders, is lobbying for the convertible bond holders (who hold FF40m of Euro Disney's debt) to see the KPMG report and to be represented in the negotiations.

The talks could be further complicated by continuing sales of Euro Disney debt on the US second-hand loan market. Midland Bank last month sold a FF1.3bn portion of debt for 60 per cent of its original value and a second sale is now under way.

Another sale, planned for last week, collapsed at the eleventh hour following a dispute over the entitlement to voting rights.

Chubb premiums continue to rise

By Richard Waters in New York

Chubb, the US property/casualty insurer, recorded a further increase in premium income in the final quarter of last year, although after-tax profits fell on lower investment income.

The growth in premiums for the year as a whole was driven by a 10 per cent increase in specialty commercial insurance, while personal and standard commercial lines grew at a slower pace.

Net income for the quarter dropped to \$104.5m, or \$1.45 a share, from \$117.5m, or \$1.60 a share, in the third quarter.

\$2.21, the year before, investment gains dropped sharply to \$35.4m from \$77.4m. Chubb further improved its underlying business, with net premiums up 10 per cent from \$1.25bn to \$1.35bn, or 12 per cent to \$3.7bn, after a one-off item.

Lower catastrophe losses contributed to improved underwriting performance for the quarter. The company's combined ratio for the quarter was 104.7 per cent, down from 104.7 per cent.

For the year, the underwriting results were hit by a \$107.5m after-tax charge,

announced in the third quarter, to asbestos-related claims. As a result, the combined ratio for the year rose to 114.8 per cent, or 101.1 per cent before the asbestos charge.

The asbestos charge reduced net income for the year to \$104.5m, or \$1.45 a share, from \$117.5m, or \$1.60 a share, before accounting changes.

This included total post-tax gains of \$107.5m in 1993, up from \$117.5m in 1992. American General, the consumer finance and life insurance group, recorded a net loss of \$107.5m for the last three

months of 1993. It wrote off \$300m of acquired goodwill on two life insurance subsidiaries it plans to sell.

The loss, equivalent to 11 cents a share, compares with a profit of \$134m, or 62 cents, the year before. If the group's three divisions, retirement annuities and consumer finance saw earnings in the period, of \$37m and \$50m respectively, while life insurance earnings dropped to \$72m from \$83m on lower investment yields and a higher tax charge.

For the year, net income was \$104.5m, or 94 cents, down from \$117.5m, or 94 cents, in 1992.

PepsiCo lifted by US growth

By Richard Tomkins in New York

PepsiCo, the US soft drink, snacks and fast-food restaurant group, suffered more results from its international business.

However, strong growth in the US helped the group report a 12 per cent increase in net income to \$442.5m for its fourth quarter, excluding unusual items.

The comparable quarter's net profit included a restructuring charge, and PepsiCo said the figure of \$394.1m, excluding the charge, was a better comparison. On that basis, earnings per share rose to 55 cents from 32 cents.

Mr Wayne Calloway, chairman and chief executive, said the strong volume growth in the US helped the company's fundamental vitality of the business.

International beverage profit



Wayne Calloway, volume growth indicated vitality

pricing in several countries.

Profits from international sales fell 7 per cent to \$104.5m, but international revenue rose 41 per cent to \$1.1bn, due to volume growth and poor results from Australia.

Domestic beverage profits rose 15 per cent to \$150m, through volume growth, lower packaging and ingredient costs, and adjustment for prior years' acquisition-related charges. Domestic snack profits rose 10 per cent to \$221.4m.

For the year, net income rose 16 per cent to \$250m. Net income was \$1.59bn, compared with \$1.43bn last year, but PepsiCo said the increase would have been 18 per cent without the previous year's charges. On that basis, earnings per share rose by 12 per cent to \$2.

No change in prospects for conversion in Taiwan

The government is divided over the pace and scope of financial liberalisation, writes our correspondent

More than four years after the first Taiwanese company to tap the Eurobond market in convertible bonds - via a \$100m, 10-year issue - prospects for conversion into equity remain dim.

This has discouraged international investors, but for now at least, exposure to Taiwan's fast-growing economy.

So difficult is it to buy into Taiwan's equity market that even the vaguest promises of direct access is enough to tempt fund managers.

Neither has it kept Taiwan companies from raising convertible debt.

When YFY's issue in 1989, local companies have issued \$15m and \$21m in "convertible" Eurobonds. Three Euroconvertible issues were issued in last month alone. At least 10 other companies have applications pending.

Last October, Taiwan's central bank agreed to allow conversion of convertible bonds issued overseas, provided the issuer approved the plan.

The measure was also subject to the US Securities and Exchange Commission's revision of regulations relating to overseas investments of corporate bonds.

Analysts say that given the web of controls surrounding foreign investment in Taiwan's stock market, the subject of convertibility poses a myriad of questions for regulators.

To begin with, only foreign institutional investors (FIIs) approved by the central bank may invest directly in shares. Euroconvertibles are not allowed to buy Taiwan shares. Euroconvertibles are traded over-the-counter in the Eurobond market, the central bank has no control

Taiwan may have bonds denominated in foreign currencies, Reuters reports from Taipei. The issues could go ahead next year and would be the first of their kind since 1949.

A finance ministry official said the ministry still needed to discuss the proposal with the central bank, which has recently acted to curb fund inflows into Taiwan to reduce pressure for appreciation of the Taiwan dollar. However, the lifting of curbs on fund inflows is seen as inevitable given Taiwan's hopes of entering the General Agreement on Tariffs and Trade this year, the official said.

Taiwan's foreign debt is less than \$1bn but private Taiwanese companies have been flocking to issue convertible bonds abroad, Reuters says.

The central bank's October statement suggested that bonds held by foreign individuals could be converted into global depository receipts. However, in date just issued, the bank has said that it will not allow conversion of bonds held by foreign individuals into global depository receipts.

Conversion also conflicts with restrictions on foreign ownership of local shares.

The government imposes an overall ceiling of \$5bn on total foreign funds which may be brought into the country to invest in Taiwan shares. There is also a \$200m ceiling per approved FII, a limit of 10 per cent on total foreign ownership in the shares in issue of a particular stock and a 5 per cent limit on ownership by any individual FII.

Deep discord within the government over the pace and scope of financial liberalisation ensures that in spite of longstanding promises to loosen significantly restrictions on foreign investment in Taiwan's bourse, in line with plans to join the General Agreement on Tariffs

and Trade, such measures are unlikely to happen soon.

Meanwhile, Euroconvertible holders are either waiting for the fixed return or profit by trading them. Taiwan share prices are currently viewed as overvalued relative to their regional equity markets.

For issuers, Euroconvertibles represent a cheaper financing than they could obtain at home. Last month's issue carried coupons of 2 per cent, compared with rates of around 8 per cent in the domestic market.

This appears to be a narrow window of opportunity for issuers, but the fact that the local companies are largely unknown quantities abroad.

Even medium-sized companies considering issuing overseas - especially in Switzerland, where such issues are common with issuance

and to raise the Eurobond market and the small-scale pace of reform, Taiwan's curious unconvertible convertible bonds are likely to remain a fixture of the financial landscape for some time to come.

INTERNATIONAL EQUITY ISSUES

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IBM upgrades AS/400 system

By Louise Kehoe in San Francisco

International Business Machines has announced a new performance version of its widely-used AS/400 mini-computer.

The new AS/400 is designed to handle declining revenues in one of its core original markets segments.

Last week, IBM announced that AS/400 revenue fell in the fourth quarter of 1993, mainly because of sluggish European demand.

It added that a 2.5 per cent drop in revenues was "largely due to a decline in

sales of AS/400 software". More than 200,000 AS/400 systems are installed worldwide, running over 20,000 different applications.

The AS/400 "mid-range" product line is IBM's principal offering for large companies that are reducing the size of their computer systems or switching to departmental network "client-server" computer systems, and for smaller businesses upgrading from personal computer systems.

However, IBM says that competition from Hewlett-Packard and other companies offering lower-priced, mid-range systems based on reduced instruction set computing (RISC) technology.

The IBM Model F87, will support IBM workstations, as many as the current top-of-the-line Model F85. Price at about \$1.2m, it provides 100 megabyte power and support up to 32 per cent more disk storage.

Next year, IBM is expected to announce another significant upgrade of the AS/400 family based on the PowerPC chip - a RISC microprocessor developed with Motorola and Apple Computer.

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Partnership with Intel is updated

Intel and IBM have updated their long-standing technology partnership which includes Intel microprocessors in IBM personal computers.

Under the new agreement, IBM will expand its use of Intel-designed microprocessors, the "brains" of IBM PCs. However, IBM has agreed not to manufacture Pentium, Intel's latest microprocessor.

The companies had entered a cross-licensing agreement that expired last year. Intel will pay a "non-material" sum to IBM "to regain exclusive manufacturing rights for Pentium and subsequent microprocessors," Intel said.

IBM's decision not to make the Pentium chip means that IBM will continue to use Intel microprocessors in its IBM PCs. However, IBM has agreed not to manufacture Pentium, Intel's latest microprocessor.

There is no question that PowerPC will compete directly with Pentium," acknowledged Mr James Cannavino, IBM senior vice-president.

However, he said that IBM will continue to develop products based on Intel chips and said the timing of the announcement, shortly before the expected introduction of the Pentium computers, was coincidental.

Intel is "a vital IBM partner and supplier of technologies that fuel a significant part of IBM's business," said Mr Cannavino. "We have a very large and growing business in Intel-based computers."

Mr Cannavino said IBM would have had to invest "hundreds of millions of dollars" in new production technology to produce the Pentium chip.

Molson income static at C\$25.4m

By Robert Gibbons in Montreal

Molson, the international brewing and retailing group, said third-quarter profits held up well and were static at C\$25.4m.

The group's revenue fell to 40 per cent from 30 per cent, its share of brewing profits in the nine months dipped 25 per cent to C\$102m.

Beer exports to the US were up 22 per cent, mainly due to successful new products. New beers were introduced in Canada, the UK and Australia, although domestic market

share slipped slightly. Diversely, the special chemicals unit, improved sales and operating profit in North America, Europe, Japan and Latin America, but suffered from currency fluctuations. Profitability still lags in the US cleaning business.

The Malabar hardware retailing unit held ahead in Canada with volume up 18 per cent and higher operating profit. Sports and entertainment improved profits sharply, mainly because of special

events. The special chemicals unit, improved sales and operating profit in North America, Europe, Japan and Latin America, but suffered from currency fluctuations. Profitability still lags in the US cleaning business.

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events. The special chemicals unit, improved sales and operating profit in North America, Europe, Japan and Latin America, but suffered from currency fluctuations. Profitability still lags in the US cleaning business.

Cominco slides deeper into the red

By Bernard Simon in Toronto

Cominco, the Canadian base metals group, suffered another large loss last year, but reported improvements in production and cost controls in the fourth quarter.

The net loss, including gains on investments, was C\$113.2m (US\$86.7m), or C\$1.46 a share, compared with C\$30.2m, or 42 cents, in 1992. Revenues dropped to C\$982m from C\$1.47bn, due

largely to the spin-off of the fertilizer division. While the operating loss for the year widened to C\$128m from C\$82.5m, it narrowed in the fourth quarter to C\$46m from C\$43.7m. The last figure included a C\$80m inventory write-down, but metal prices last year were below 1992.

Cominco said output of its Red Dog zinc mine in Alaska climbed by 63 per cent in the fourth quarter to 10,000 tonnes from C\$1.47bn, due

to the spin-off of the fertilizer division. While the operating loss for the year widened to C\$128m from C\$82.5m, it narrowed in the fourth quarter to C\$46m from C\$43.7m. The last figure included a C\$80m inventory write-down, but metal prices last year were below 1992.

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We want our relationships to be for life.



And we spend a lifetime building them.

At ScotiaMcLeod, we believe that a lifelong relationship is the best investment you can make.

This commitment was acknowledged twice in International Financing Review's 1993 Annual Survey.

Our competitors chose ScotiaMcLeod Canadian Dollar Bond House of the Year. They also recognized us for pioneering the milestone deal voted Canadian Dollar Eurobond of 1993.

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For the opportunity of investing in a relationship for life.

ScotiaMcLeod
Canadian Dollar Bond House of the Year

ScotiaMcLeod Inc. is a member of Scotia Group

Mortgage Securities (No.3) PLC

Class A1: 100% per annum
Class A2: 100% per annum
Class A3: 100% per annum

Mortgage Securities (No.3) PLC
Interest payable 29 April 1994

Agent: Morgan Guaranty Trust Company
JPMorgan

Nacional Financiera, S.N.C.

US\$150,000,000
Floating rate due February 1994

The notes will bear interest at 4.25% per annum for the interest period 2 February 1994 to 2 August 1994. Interest payable on 2 August 1994 will amount to US\$106.84 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

LEGAL NOTICES

Company Number 08357
ADVERTISING
Notice of Issuance: Office Secretary, Address of registered office: New Castle House, 45 Great Charles Street, Birmingham B3 2JX.

Type of Liquidation: Voluntary.
Liquidator: John Alfred George Alford, 78 Home Orchard, London EC2N 8JA, Barry John Ward, 1000 Kent Street, New Castle House, 45 Great Charles Street, Birmingham B3 2JX.
Office holder: 1000 Kent Street, New Castle House, 45 Great Charles Street, Birmingham B3 2JX.
Date of appointment: 6 January 1994.
By whom appointed: The creditors.
Date: 17 January 1994.

INTERNATIONAL COMPANIES AND FINANCE

Israelis open tender for bank sale

By Julian O'Connell
in Jerusalem

Israel yesterday opened the tender for the sale of 20 to 40 per cent of the shares in Bank Leumi, the country's second-largest banking group, marking a critical turning point in the government's plans to privatise the banks.

The move came as four international and local consortia met a government deadline to submit plans to participate in the sale of United Mizrahi Bank.

MI Holdings, the Israeli body charged with selling the country's banks which were taken into public ownership after a share manipulation scandal in 1983, said local and foreign investors interested in buying Bank Leumi would have to submit proposals by the middle of April and deposit \$100m.

In 1992, Bank Leumi reported consolidated net profits of \$76m from total consolidated assets of \$1.1bn.

Last year the government began selling off shares in

Leumi and other banks. The government still owns 73 per cent of the shares, with the public and Leumi employees holding almost 23 per cent and the original owners, the Jewish Colonial Trust, almost 4 per cent.

The government says it welcomes bids from single investors, holding groups and foreign banks and will allow the Leumi to sell the bank to a controlling stake in Bank Hapoalim, the country's largest bank. The transaction will have to be approved by bank-

ing authorities in the US, UK, Switzerland and other countries in which Leumi has operations.

In the Mizrahi sale, four groups are bidding to buy 25.1 and 51 per cent of the share in a sale expected to be completed by April. The leading group is believed to be the La Mitrani Investment Corporation which includes prominent Israeli businessmen, a former bank and Swiss mutual fund and Israeli Aircraft Industries. In 1992 Mizrahi reported profits of \$40m.

NEWS IN BRIEF

Westfield Trust plans rights issue

Westfield Trust, Australia's largest listed property trust, yesterday announced plans to raise \$225m (US\$202m), via a one-for-seven rights issue, to finance the expansion and redevelopment of Westfield shopping centres.

Indonesia's Lippo Securities, a venture between Lippo group and Bank Bank Corp, will be Indonesia's first security company to go public by offering 13.5m shares, 31.03 per cent of the enlarged capital. Reuter reports from Jakarta. The initial public offering price will range from Rp7,500 to Rp8,500.

New Zealand's ASB Bank, 75 per cent owned by Commonwealth Bank of Australia, posted an unaudited after-tax profit of NZ\$23.66m (US\$13.09m) in the six months to December 31, a 15.5 per cent increase over the previous period, Reuter reports from Wellington.

Benetton may diversify after move to raise L265bn

By Haig Simonian
in Milan

Benetton, the Italian clothing group, may be gearing up for a big acquisition outside its traditional activities.

Mr Aldo Palermi, managing director, said the company had not entered negotiations. However, he indicated it was looking for substantial acquisitions to "accelerate our growth in development".

The comment came against the announcement of a L265bn (\$156m) cash-raising exercise to broaden the appeal of the group's shares.

Benetton will sell 10m new shares, priced at L26.50 each, to international investors, notably in the US, in an attempt to broaden its shareholding base.

"Our shareholders are now concentrated in Europe, especially Italy," said Mr Palermi. "We want to attract new investors from the US, the Far East and Europe."

The move will also increase Benetton's float to about 30 per cent of the total capital from about 25 per cent at present. The remaining stock is controlled by the Benetton family.

Mr Palermi said the decision to float the stock was taken partly in response to big investors, who had called for a more liquid market in the group's stock.

Some potential buyers had been prevented from buying stock because of internal rules prohibiting purchases in companies with a limited float.

The additional cash raised,

along with last year's strong internal cash flow, would leave Benetton poised to take advantage of business opportunities, said Mr Palermi. "We have nothing planned today, but we want to be able to respond from a strong position," he said.

Possible purchases could include other well-known brands, or companies which could help to lift Benetton's image in parts of the world where it is not yet fully developed.

Analysts expect the group, which will report its 1993 results in March, to increase its turnover of about 30 per cent to L2.512bn.

Net profits are expected to increase by more than 10 per cent from the L100m made in 1992.

Net profit rises 22% for Kuwait bank

By Robin Allen in Dubai and
Mark Nicholson in Cairo

National Bank of Kuwait (NBK), Kuwait's largest commercial bank, has reported a 22 per cent rise in net profits for 1993 to KD\$2m (\$1.1m) from KD\$1.6m in 1992.

The bank recorded its strong performance in an otherwise flat banking sector as expansion in its international portfolio management services and bank returns from its international activities. NBK remains the biggest international presence of any of Kuwait's six commercial banks.

Total assets rose by 14 per cent to KD\$3.3bn, while shareholders' equity increased by 13.6 per cent to KD1.95bn. NBK already holds more than 40 per cent of Kuwait's total bank deposits.

An NBK statement said shareholders' equity increased to KD\$1.95bn. The board approved a 20 per cent cash dividend and a 10 per cent stock dividend.

The bank maintained a capital to risk ratio of more than 100 per cent and has consolidated its position as Kuwait's most soundly based bank, according to analysts.

NBK was the sole Kuwaiti

bank to avoid serious damage from the collapse in 1992 of the Saudi Souq al-Manakh stock market. It managed to continue operations during the Gulf war through its London office.

A new and complex law aimed at resolving the legacy of debt left by the crash, along with new debt created by the country's occupation by Iraq, overhangs Kuwait's banking sector. The sector has also been hit by the oil non-export embargo since the end of the Gulf war.

NBK is to expand further its international network with a

representative office in Vietnam, for which the bank won approval in September. Meanwhile, Dubai-based Mashreq Bank, the only commercial bank under government control, announced a 10 per cent rise in net profits for 1993 to Dh260.5m (\$72.4m) from Dh207m in 1992. Operating income increased last year by 6.1 per cent to Dh275.1m (\$74.4m).

Total assets increased 8 per cent to Dh1.1bn, while customer deposits were up 10 per cent to Dh1.1bn.

All of these securities having been sold, this advertisement appears as a matter of record only.

January 1994

15,825,000 Shares



Glimcher Realty Trust

Common Shares of Beneficial Interest

3,165,000 Shares

PaineWebber International

Goldman Sachs International Limited

Prudential-Bache Securities

Smith Barney Shearson Inc.

Barclays de Zeeuw Limited

Credit Lyonnais Securities

Daiwa Europe Limited

Deutsche Bank

HSBC Investment Banking Group Limited

Kleinwort Benson Limited

Salomon Brothers International Limited

J. Henry Schroder Wagg & Co. Limited

UBS Limited

S.G. Warburg Securities

This tranche was offered outside the United States and Canada.

12,660,000 Shares

PaineWebber Incorporated

Goldman, Sachs & Co.

Prudential Securities Incorporated

Smith Barney Shearson Inc.

Alex. Brown & Sons Incorporated

CS First Boston

Bear, Stearns & Co. Inc.

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Brean Murray, Foster Securities Inc.

Crowell, Weedon & Co.

Dominick & Dominick Incorporated

Fahnestock & Co. Inc.

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Gordon, Haskett Capital Corporation

Interstate/Johnson Lane Corporation

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John G. Kinnard and Company Incorporated

The Ohio Company

Parker/Hunter Incorporated

Pennsylvania Merchant Group Ltd

Pryor, McClendon, Counts & Co., Inc.

Ragen MacKenzie Incorporated

Roney & Co.

Spencer Trask Securities Incorporated

Van Kasper & Company

This tranche was offered in the United States and Canada.

Daewoo Motor drives into untapped markets

Daewoo Motor's recent purchase of the Romanian car company Olcit is the latest step in its strategy to operate assembly plants and establish distribution networks in developing countries.

South Korea's third-largest car company, which had a 1993 turnover of \$2.7bn, is gambling that it can achieve higher sales and earnings in the relatively untapped markets of the Third World rather than in industrial countries, where competition among carmakers is fierce.

It is a strategy that has been guided by the parent Daewoo, which built an industrial empire in Korea by taking over and reviving bankrupt companies, and expanding moving into foreign markets from Burma to Sudan.

Woo-choong, the founder and chairman of the Daewoo group, announced last year that he wanted to transform the unprofitable and undercapitalized Daewoo into one of the group's main companies.

The group, Korea's fourth-largest conglomerate, already owns leading shipbuilding, electronics and financial services companies.

He plans to quadruple Daewoo's output from 1.2m vehicles by 2000, with almost half the production located abroad.

Daewoo Motor's purchase last month of 51 per cent of Olcit, Romania's second-largest motor manufacturer, for \$156m

provides it with its first production base in eastern Europe. The move is already regarded as one of Daewoo's biggest overseas markets, accounting for 10 per cent of its exports last year.

This follows the signing of several other contracts for joint ventures car plants abroad last year. They include a \$150m project in Thailand to produce 200,000 vehicles beginning in 1998, and a \$600m assembly plant in Iran that will start operation in late 1998. Daewoo also expects to begin assembling cars in the Philippines and Vietnam. Other projects are being negotiated in Libya.

The South Korean carmaker is focusing on the Third World, reports John Burton

Paris, Pakistan and Tatarstan, Russia.

In China, considered its biggest potential market, Daewoo has established a joint venture factory for bus production, but Chinese officials have indicated that they will not allow new foreign car joint ventures until 1998.

Daewoo Motor's export drive follows the collapse of its eight-year-old 50-50 partnership with General Motors in 1992. Daewoo supplied the Koreans, the US version of the Opel Kadet, to GM on an original equipment manufacturing basis, but is now barred from exporting cars to western Europe and the

US until 1998 under its license agreement with GM.

Daewoo plans to use the Olcit plant as a springboard into western Europe, with production expected to reach 200,000 vehicles by 1998.

But there are other advantages in using developing countries for production. It is able to acquire existing factories at a relatively cheap price, and marketing costs in these areas are low.

"It's probably their last option," said Mr Don Lee, motor analyst for IHS Securities in Seoul. "They don't want a product that is really competitive in the developed world where demand is high."

Although Daewoo's sales in Korea rose by 41 per cent to 210,000 vehicles last year, this was primarily due to extremely favourable consumer financing being offered by the company. Daewoo cars still suffer a quality image problem and the company lacks the established models being produced by its bigger Korean rivals, Hyundai and Kia. Exports increased by 88 per cent to 100,000 vehicles.

But some analysts believe that Daewoo is making a mistake in expanding too quickly abroad. "The money would be better spent in investing at home, because they need to improve their product quality to compete against Hyundai and Kia. If they perform poorly in Korea, export sales will not rise," said Mr Chung Tae, analyst at Jardine Fleming Securities in Seoul.

S African life insurer sells subsidiary to black grouping

By Matthew Curtin
in Johannesburg

Southern Life, one of South Africa's biggest life insurers, has sold a controlling stake in subsidiary African Life to a consortium of prominent black businessmen for R160m (\$47m) in a significant move towards black economic empowerment. Control in African Life, which has assets of R213m, will pass to a new company - it now has a working name of Mamba - to be owned by the consortium and a number of black organisations ranging from the union federation Umtshini to the National Association of Stokvels - community-based

savings organisations - and provident and pension funds.

This aspect of the deal sets it apart from earlier moves towards black economic empowerment. Newly-formed black-owned companies, with such diverse community shareholders, gained an important role in Metropolitan Life, a middle-ranking life insurer, and rival control of the Soweto, the leading black newspaper, in the past year.

Mr Don Pienaar, leader of the consortium and an executive director of Anglo American, which controls Southern Life, said the deal would be the mirror of South African society "with Mamba well-placed to

become a vehicle for foreign investment."

Mamba would acquire 51 per cent of African Life from Southern Life but the company's management would remain in place. The consortium had 120 days in which to raise the money to conclude the deal but had commitments in principle from the community and other groups to buy shares in Mamba.

Mr Ncube said the acquisition was settled only after exhaustive talks with community groups and Southern Life, and a due diligence study of African Life by accountants Arthur Andersen, paid for by the Black Integrated Commercial Support Network.

Auto Funding PLC
£97,500,000
Class A Floating Rate Notes due 1996

In accordance with the provisions of the Trust Deed, I hereby give notice that the interest on the above notes will be payable at 15% per annum. The interest accruing for such three month period will be £188.75 per £100,000 Note on 29th April, 1994 against presentation of Coupon No. 10.

Union Bank of Switzerland
London Branch Agents Bank
2nd January, 1994

HALIFAX BUILDING SOCIETY
Floating Rate Loan Notes Due 1995 (Series A)

Interest Rate: 6.25%
Interest Period: 2nd January 1994 to 2nd February 1994

Interest Amount due 2nd February 1994 per £1,000 of Notes: £27.40
£18,000,000 Notes: £274,000

CS First Boston Agent

THE BANK OF NOVA SCOTIA
(A Chartered Bank)

£100,000,000
Floating Rate Debentures 2000
Issue Price 100.10 per cent

For three months 31st January, 1994 to 29th April, 1994 the Debentures will bear interest of 5.6% per annum and the coupon amount per £10,000 denomination will be £135.01.

Agent Bank
Samuel Montagu & Co. Limited

NOTICE OF NOTEHOLDERS OPTIONAL REDEMPTION
GATC S.A.L.C.F.I.A.
US\$35,000,000, 11% Notes due 1995

Noteholders are advised that in accordance with Condition 5(c) of the above Notes, the Notes may be redeemed at the option of the holder on the interest payment date falling on 28th March, 1994, at a redemption price of 99 3/8% of their principal amount. Payment will be made in accordance with Condition 6 of the Notes against surrender of the Notes, together with all unsecured coupons at the office of any of the Paying Agents listed below. Notes and Coupons will become void unless presented for payment within a period of ten and five years respectively from the Optional Redemption Date. To exercise such option the holder must deposit such Notes, accompanied by a completed form of election with any Paying Agent mentioned below during the period beginning 22nd January, 1994 and ending on 4th February, 1994. The form of election tickets are obtainable from any Paying Agent. Noteholders should take the appropriate tax advice when deciding whether to exercise the option referred to above.

Paribas, Luxembourg
10a Boulevard Royal, L-2093 Luxembourg

Morgan Guaranty Trust Co. of New York
60 Victoria Embankment
London EC4Y 0JF

Morgan Guaranty Trust Co. of New York
Avenue des Arts 25
1050 Brussels
Belgium

COMPANY NEWS: UK

Contract changes fail to halt advance at BAA

By Maggie Urry

A change in important retail contracts distorted the BAA's nine month figures from BAA, the former British Airports Authority. However, pre-tax profits in the period to the end of December were little affected by the change, rising 10 per cent to £21.5m.

At the six month stage, pre-tax profits were up £21.5m to £21.5m.

Sir John Egan, chief executive, said the nine month figures "confirm our confidence in the prospects for the remainder of the current financial year and for the long term". BAA shares fell 10p to £10.55p.

Two of the company's leading retailers, Aldi and Lidl, switched to new contracts last year, under which they paid a management fee with BAA taking their turnover into the revenue figure. This boosted the revenue figure, but also reduced operating costs.

Revenue rose 10 per cent to £873m, including £11m revenue up 51 per cent to £36m. Stripping out the effect of the contract changes, the underlying growth in retail revenue was 8 per cent. Total income, at the six month stage, formed the main source of revenue. Passenger numbers rose 5 per cent to 1.1m, but the RPI minus 8 per cent

pricing formula set by the regulator, retail landing charges fell slightly.

Operating costs rose from £443m to £545m, a comparable basis, Mr Nigel Ellis, finance director, were barely changed.

The net figure included a property write-down of £2.2m (£17.8m). Mr Ellis said that with the property write-down ending he hoped in future to see property write-backs.

The interest charge fell from £49m to £29m, with the debt at £621m, down from £748m a year earlier.

Tax of £77m was provided, based on the estimated rate for the year, leaving earnings per share up 10 per cent at 42.2p.

Northern Rock tops £89m despite heavier provisions

By Alison Brown

Northern Rock building society, the UK's 11th largest, yesterday reported a 29 per cent rise in pre-tax profits, from £69m to £89m in 1993, despite a 10 per cent increase in provisions for bad debts and other losses.

Mr Chris Sharp, managing director, attributed the rise in provisions, from £11.1m to £17.1m, to a number of factors, including a fall in the value of repossessions below the society's expectations.

Other factors reflected adjustments as a result of a switch in mortgage indemnity

guarantee insurance from Commercial Union and the setting up of a general provision fund.

Mr Sharp said that this move was an innovation for the society. "We intend to use highly profitable years, like 1993, to build up funds as a buffer for the future."

Mr John Wrigglesworth, social analyst at UBS, said that although most societies would be reporting markedly lower provisions for the year, the move at Northern Rock seemed a prudent approach. He added that the growth in

profits was particularly impressive as it followed a sharp increase in 1992.

There was also substantial balance sheet growth, despite a year in which mortgage lending and retail savings.

Overall mortgage lending rose by 20 per cent to £8bn (£5bn). Retail receipts rose from £717m to £738m, helped by the popularity of the society's postal account. Total assets grew from £8bn to £7.3bn.

The ratio of assets to liabilities fell to 35 per cent from 38 per cent.

Stronger UK demand helps Gardiner achieve £4.02m

By Emma Baker

Steady growth in UK demand for security helped Gardiner Group, the security and surveillance equipment distributor, announce improved pre-tax profits of £4.02m for the year to October 31.

The company added 44p yesterday to close at 1.50p.

The comparative figure of £380,000 is recorded in accordance with FRIS 3 in the £2.03m exceptional closure costs in the Spanish subsidiary in 1992.

Turnover grew by 10 per cent to £7.8m (£7.8m), though in continuing operations the rise was 10 per cent.

Earnings per share were 0.25p (0.17p) and a final dividend of 0.5p (0.19p) is recommended, making a total of 0.75p (0.36p).

Mr Harvey Samson, chief executive, said the company had restored stability after the difficult

tion caused by the discovery two years ago of falsified accounting which led to the departure of Mr Yashar Turgut, the then chief executive.

Under accounting policies have been adopted for the company's asset valuation, resulting in a reduction of net assets as at October 31 from £13.3m to £11.1m. The change reflects depreciation and other provisions of £2.2m for that year into profits of £280,000.

Gardiner Security, the market-leading UK subsidiary, reported strong sales growth at stable margins. Mr Samson said that rising crime rates offered substantial growth potential in the residential sector where fewer than one in 10 homes had security systems.

The group's French and German subsidiaries both performed well in spite of recession. However, in Belgium and the Netherlands a weak economic climate made trading more difficult.

Stronger fourth quarter lifts Marine Midland Bank to \$173m

By Helen Gapper, Banking Editor

Marine Midland Bank, the US retail banking subsidiary of HSBC Holdings, yesterday closed a 59 per cent rise in post-tax profits to \$173.2m (\$115.4m) for the quarter despite losing \$303m in mortgage servicing contracts.

The bank, continuing its recovery from high levels of debt, reported a fourth quarter post-tax profit of 59 per cent to \$173.2m (\$115.4m) in the quarter, and released provisions of \$115m in the year.

The bank lost \$12m (\$1.1m) in mortgage servicing in

the fourth quarter, suffering from having to write down the value of servicing rights as consumers re-financed their mortgages because of falling US interest rates.

Mr James Cleave, president and chief executive officer, said Marine Midland regional bank operating in New York state, had raised profitability. It had reduced non-accruing loans and mortgage servicing rights to below industry benchmarks.

Allowances for loan losses in the balance sheet fell by 10 per cent to \$115m (\$59.5m), but against non-accruing loans from 75 per cent to 102 per cent. Non-accruing

loans fell by 11 per cent to \$341.4m (\$397.8m).

Interest-earning assets rose by 4 per cent to \$15.2bn (\$14.6bn), and the bank's core capital to risk-weighted assets rose to 10.1 per cent at the year-end from 9.1 per cent at the end of 1992.

Return on common equity for the year rose to 14.1 per cent (13.4 per cent) and return on assets rose to 1.03 per cent (0.99 per cent).

Moody's Investor Services said, following the results announcement, that it was raising Marine Midland's rating from Baa1 to A3.

HSBC shares closed up 10p to \$10.14p.

Sainsbury to announce change in auditors

By Andrew Jack

J Sainsbury, the high street retailer, is expected to announce a change in its auditors from last year.

In a statement likely to be released through the Stock Exchange it will recommend that Clark Whitehill is replaced by Coopers & Lybrand.

The shift, in the UK's biggest firm from a medium-sized to a large one, represents a significant blow for smaller accountancy firms trying to retain large quoted companies and audit clients.

The move reflects Sainsbury's growth and its ambitions towards international expansion, which it believes demands a more well-known accountancy firm with an international network.

The company began considering a change in auditors towards the end of last year, and Coopers won the tender against competition from KPMG Peat Marwick.

Clark Whitehill will continue to act as joint auditors for the coming year, and after that will remain as advisers to the pension fund and provide consulting and tax services.

Mr David Sainsbury, chairman, will state that the firm has provided high quality service in the past. The income from Sainsbury represents about 1.5 per cent of Clark Whitehill's total billings.

Only a handful of large quoted firms are still audited by accountancy firms outside the Big Six, such as PwC, KPMG, Deloitte, and Williams Holdings.

Germany has the highest total motor industry labour costs in the developed world, according to a study by the German auto industry, writes Kevin Done.

Certain costs in 1993 were almost double the UK's level of £12.50 according to figures from the German automobile federation (VDA), which excludes South Korea.

The gap in labour costs between Germany and the UK is part of the strategy behind BMW's takeover of Rover, the leading UK volume carmaker, announced on Monday.

The acquisition gives the German executive and luxury carmaker access, for the first time, to a mass production base in Europe.

As a result of the takeover, BMW has announced its intention to develop a small car for sale in the UK market. It has decided to launch Rover the European market for the production of small and medium-sized front wheel drive cars. They will be under the Rover, rather than the BMW, badge.

The UK position at the bottom of the labour cost league is the result of the very low level of social costs, such as payroll tax or national insurance. UK social costs accounted for only 10 per cent of total wage costs, compared with 18 per cent in Germany.

The appreciation of the D-Mark and the yen against many other European currencies and the dollar have had a substantial impact on the competitiveness of leading vehicle producing countries.

Japanese carmakers have

the highest gross wage levels in the world's auto industry at DM34.3 per hour, compared with £12.50 in Germany, DM18.7 in the UK and only DM12.9 in Italy.

Total Japanese wage costs are still 16 per cent lower than the German level, however, thanks to a much lower social costs.

Japanese carmakers have rapidly built up a large production presence in North America and Europe. Three of the leading Japanese producers, Nissan, Toyota and Honda, have chosen the UK as the location for their first European car plants.

UK car production rose 0.5 per cent last year in contrast to sharp falls in most continental European countries and is forecast to show the strongest increase during the first half of the 1990s chiefly as a result of rising Japanese output.

The biggest improvement in competitiveness in total labour costs last year came in the UK, Spain, Italy and Sweden largely as a result of the devaluation of these countries' currencies against the D-Mark and the yen.

Italy now has the second lowest total labour cost after the UK, but it is still 6 per cent above the UK level, because of much higher social costs, which are more than double the UK level.

Queens Moat talks continue

By Maggie Urry

Talks between Queens Moat Houses, the hotel group, and its bankers over the extension of its standstill agreement were continuing yesterday.

The standstill agreement, which allows Queens Moat to raise £1.3bn of debt, was set to expire at midnight on Monday. Talks were continuing to be constructive, it was said yesterday.

Queens Moat said it was continuing with the steering committee, headed by Barclays Bank, and it could not comment further. Although it is unusual for a standstill agreement not to be rolled over, bankers said that no party was taking precipitate action.

Berisford shares soar to 232p as trading resumes

By Maggie Urry

Shares in Berisford International closed last night at 232p, 104p above the 125p price before trading was suspended before the announcement last month of the firm in buy the Magnet Kitchen and Joinery company.

The share reverse takeover, which is to be financed by a 1-for-3 rights issue at 120p, was approved by Berisford shareholders at a special meeting on Monday.

The volume of trading was high at 12.5m of the existing share and 12.5m of the rights issue. The 125p price was set by the placing of shares in the market by the Pritsker's - Berisford directors - and the share of the 100 per cent stake in the company held by Compagnie Noga, a French group. The shares were placed by Hoare Govett, the broker, at 215p.

It is understood that Berisford International, which had a 17.7 per cent stake, had sold some of its rights but was planning to take up most of the entitlement.

Ashanti shows improvement

By Kenneth Gooding, Mining Correspondent

Ashanti Goldfields of Ghana, which is to be floated on the London and Accra stock exchanges, yesterday reported record gold production and earnings, and output last year rose 18 per cent from 1992 level, from 83,000 to 97,000 ounces, while pre-tax profits jumped by 18.5 per cent from \$76.4m to \$90.3m.

High capital expenditure on Ashanti's expansion programme during the year reduced the tax charge from \$1.1m to \$0.6m, so that profits after tax accelerated by 40 per cent, from \$80.2m. Turnover was up by 15 per cent, from \$275.1m to \$315.1m.

Ashanti has adopted the US dollar for financial statements, as its revenues are in dollars and most of its fixed asset purchases are in currencies related to the dollar.

Ashanti, a 45 per cent-owned subsidiary of London, the international conglomerate, said that

Gartmore launches Latin American growth fund

Gartmore Investment Management is launching a Latin America fund, which will be listed in Dublin from the end of February, hopes to raise about \$100m from institutions.

Indosuez Capital, a network of offices in Latin America, and will provide local research.

DIVIDENDS ANNOUNCED

Company	Dividend	Date of payment	Ex-dividend date	Total	Total
				year	year
Adscene Int	2.5	Apr 6		5	
Bosmore Int	2.75	May 23	2.53		
Calwell Int	0.6125	Apr 6	0.6	1	0.6
Colfax & Fowler Int	0.5	Apr 7	0.5	1	0.5
		Apr 15	0.19	0.73	0.66

Dividends shown pence per share net except where otherwise stated. \$USM stock.

BMW chief enthusiastic about future of the Mini

By Kevin Done, Motor Industry Correspondent

"I personally am sure there is a market for the Mini under the Metro as an up-market small car," says Mr Bernd Pischetsrieder, BMW's chairman and the man who holds the future direction of Rover, the carmaker, in his hands.

With its limited financial resources Rover was never able to make a business case for developing a successor to the 35-year-old Mini, but Mr Pischetsrieder is enthusiastic.

"Sure they will have the resources now," he says, "others can manufacture minicars, but only Rover can manufacture Minis. This car has a unique position in the world outside the US. To give that away would be foolish."

He added that the takeover of Rover by BMW was not a takeover of Rover but of the UK carmaker, which he would draw on BMW's resources

engineering resources. "BMW engineers know what BMW is, but they don't know what a Mini is."

'Others can manufacture minicars, but only Rover can manufacture Minis...'

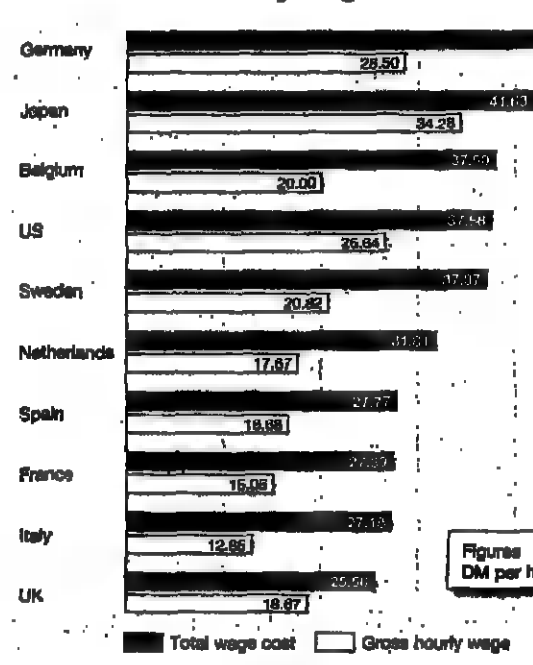
difficulties developing a Jaguar. They would think it was imperfect. If you asked them to develop a competing car they would again develop a BMW."

The BMW chairman still had to discover exactly what he was taking over. "It is a fraction of what we think you need to develop a proper car."

German labour costs almost double UK level

Germany has the highest total motor industry labour costs in the developed world, according to a study by the German auto industry, writes Kevin Done.

World auto industry wage costs 1993



have the highest gross wage levels in the world's auto industry at DM34.3 per hour, compared with £12.50 in Germany, DM18.7 in the UK and only DM12.9 in Italy.

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Ashanti, a 45 per cent-owned subsidiary of London, the international conglomerate, said that

last year proven and probable gold reserves rose from 1.1m to 1.8m ounces.

The only surprise in the results was that, despite the steady climb in the market price of gold last year, the average price Ashanti received for its output was stable from 1992 level. However, the full operating costs, including depreciation and royalty payments, fell from \$2.4m to \$2.35m.

The company reported continued progress with its expansion programme designed to place it among the few large producers more than 1m ounces a year by 1996.

Last year the government of Ghana, which owns 55 per cent of Ashanti, said it would sell 25 per cent of the company via a flotation on its local and the London stock exchanges. The float, which is expected to be completed in March, is likely to be completed in March.

The name change in status, the name is being changed from Ashanti Goldfields Corporation (Ghana) to Ashanti Goldfields Company.

Kalon makes £6.2m purchase

Kalon, the paints group, is expanding its penetration of the specialist decorative products market via the acquisition of the principal and goodwill of Vallance & Co, a subsidiary of Den Braven Sealants, for £6.2m. The purchase includes £3.2m in tangible assets.

Products within the Vallance range include sealants, putties, fillers, fire, adhesive, grouts and liquid nails. The latter has been the fastest growing area.

Den Braven retains its trade name of sealants, however, of this, no profits figure is attributed to the acquired business, though sales have been £12.5m.

Cedardata for market with valuation of £30m

By Paul Taylor

The core of the Cedardata package, which has been developed and based on Oracle's relational database products, is the General Ledger. To this clients can add various other modules to meet their specific accounting requirements. Some 35 modules are currently available.

Since the launch of Cedardata, a Surrey-based accounting and financial management software group, is coming to market through a share placing which is likely to value the company at £30m.

The company, founded in 1983 by Mr Leon Fattal, as a computer bureau services company specialising in payroll and accounts processing, is known for its modular (Commercial and Financial Accounts Systems) software, which was launched in 1987 and now has a strong blue-chip customer base.

company plans to issue £1m to raise an additional £1m after expenses which will be used to fund the future development of Cedardata, working capital and possible acquisitions.

The vendors, who include Fattal, managing director with a holding of 57.6 per cent, and Mr Harry Menasche, sales director with a 10.1 per cent stake, plan to retain about 50 per cent of the enlarged capital.

The listing particulars will be published on February 18 and the shares are expected to begin trading on February 19. The placing is sponsored by Greig Middleton.

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CITYLINE INTERNATIONAL

Placing and open offer to fund acquisition heralds full listing

MY expands via Insight purchase

By Tim Burt

Shares in MY Holdings climbed 10p to 61p yesterday after the specialist packaging company announced plans to buy Insight, the carton manufacturer, for up to £21.3m.

The acquisition, funded by a £23m placing and open offer, is expected to promote the company from the USM to the Official List and more than double its market capitalisation to £45.8m.

Under the transaction, MY is acquiring Insight for £19.3m, pending pre-tax profits of £2.2m in the 12 months to December 31 last year.

MY will pay the Kent-based group a further £1.5m if the pre-tax profits exceed £2.5m this year. In the interim period, the balance of £1.3m will be paid by the placing and open offer.

Mr John Monks, chief executive, said the deal marked the culmination of a two-year search for a substantial acquisition opportunity.

Insight, which reported a 20 per cent increase in pre-tax profits to £2.2m in 1993, would broaden MY's product range and



John Monks deal marked the culmination of a two-year search for a substantial acquisition

profile in the packaging industry, he said. He predicted that the enlarged group, employing more than 100 staff at UK plants, would enjoy a 15 per cent increase in turnover.

Shareholders were promised an interim dividend of at least 0.5p in respect of the year to August.

As part of the deal, Tawney - a wholly owned subsidiary of Malbak, MY's South African parent company - will have up to 11 per cent of the ordinary shares being issued at the same price of 50p.

The remaining £2.3m will be paid on Tawney's entitlement, which is placed with Malbak, which is sponsoring the deal.

Existing shareholders will receive 1.5 new shares for every 10 held, and the company will have a net asset value of 98.4p or more.

On conversion, one free warrant will be issued with every five ordinary shares, to rank equally with existing warrants, which are trading at about 140p.

Expenses for the issue are capped at 1.7 per cent, meaning that the 100p shares will have a net asset value of 98.4p or more.

The existing ordinary shares have been trading at a premium to net asset value of about 3 per cent.

The C share issue was planned to take advantage of the weakness in the Tokyo stock market and buy in cheaply while the Nikkei index was trading at less than half its peak level.

On Monday, the Nikkei climbed 7.5 per cent in one day on news that parliament had passed a political reform package.

However, Mr Patrick Thompson of Fleming Investment Management, said the rally was unlikely to continue at the same rate.

Existing shareholders will receive 1.5 new shares for every 10 held, and the company will have a net asset value of 98.4p or more.

On conversion, one free warrant will be issued with every five ordinary shares, to rank equally with existing warrants, which are trading at about 140p.

Expenses for the issue are capped at 1.7 per cent, meaning that the 100p shares will have a net asset value of 98.4p or more.

The existing ordinary shares have been trading at a premium to net asset value of about 3 per cent.

The C share issue was planned to take advantage of the weakness in the Tokyo stock market and buy in cheaply while the Nikkei index was trading at less than half its peak level.

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Fleming Japanese raising up to £250m

By Stephen Hutton

Fleming Japanese Investment Trust has placed £24.9m of a conversion share issue with institutions, and is seeking to raise up to a further £155.1m through a public offer, closing on February 25.

The trust is the largest in its sector, with net assets of £286m at the end of 1993.

The maximum issue size has been set fairly high at £250m to avoid the necessity of scaling down applications. Conversion of C shares into ordinary shares is due to take place between mid-March and the end of June, once 90 per cent of the new funds have been invested.

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Ex-Lands seeks £20m to fund property buy

By Simon Davies

Ex-Lands, the property and leisure company, yesterday announced a placing and open offer to raise a net £19.85m for the acquisition of a substantial property portfolio.

The group, whose largest shareholding is the Saatchi brothers, is to purchase Londonium Ltd, a property company, for £16.5m, providing it with a number of office and industrial properties.

Ex-Lands is issuing 10m shares at 36p, compared with yesterday's closing price of 42.5p, and £7.05m of 7.5 per cent convertible loan stock.

The shares are being offered to existing shareholders on a 3-for-10 basis and £3 of loan stock for every 50 ordinary shares.

This is the company's first share issue in 18 months. Management describes it as a highly favourable climate for property acquisitions.

In July last year, the company launched a £14.3m open offer and placement to buy for several properties in southern England.

Londonium owns 13 industrial office properties around London, with a gross asset value of £12.5m. In addition, it agreed to acquire several properties in the Great Western Trading Estate, Brantford, for £4.75m.

Ex-Lands will pay £16.5m for the combined assets, of which £10.4m will be utilised to pay off Londonium's existing debt.

Following the acquisition, Ex-Land's gross rental income will be increased to £3.8m, based on current rental rates.

The company is also involved in a number of golf projects in continental Europe.

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Boxmore expands with £13.4m buy

By Tim Burt

Boxmore International, the Ulster-based plastic packaging manufacturer, is expanding into mainland Britain through the acquisition of a pharmaceutical manufacturer of pharmaceutical labels, for a maximum £13.4m.

The deal will enable USM-quoted Boxmore to manufacture and distribute packaging labels and labels for health care products throughout the UK and Ireland.

Mr Harold Eavis, chairman and chief executive, said the companies had agreed

terms after four months of negotiation. Boxmore is paying an initial £10.1m, satisfied by the placing of 3.15m shares at 25p and the allotment of 1.25m shares, 2.94 per cent of the enlarged group.

The vendors are retaining. There will be a profit-related payment of £3.3m, funded by loan notes or shares, to the vendor of £1.06m.

Label reported profits of £1.06m for the year to June 30 on turnover of £4.54m.

Boxmore is also raising £3.31m to help fund capital spending through the placing of

1.25m shares, also at 25p.

Existing shareholders can apply for all the placing shares on a 1-for-5 basis. Credit Lyonnais is underwriting the placing and open offer.

Boxmore has declared a dividend for 1993, in lieu of a final of 2.75p, making 10p (3.55p) for the year. The payment, said Mr Eavis, reflected a strong performance. Pre-tax profits for 1993 are expected to be £2.1m on turnover of £4.54m.

The shares closed up 9p at 250p.

Colefax returns to the black

Trading improvements in its areas enabled Colefax and Fowler Group, the wallpaper and furnishing fabrics maker, to swing from losses of £192,000 in profits of £20,000 pre-tax for the half year to end-October.

The shares responded with an increase of 10p to 110p.

Group turnover improved from £18.1m to £18.1m. A 10 per cent increase by Euro operations overall was largely generated by the Jane Churchill brand.

Earnings per share of 0.15p compared with previous losses of 0.79p.

The interim dividend is a same-again 0.5p.

The book of £200,000 (£210,000) on the sale of a York warehouse will be provided for in the second half.

Mr Alan Smith, executive director of Kingfisher, has been appointed a non-executive director.

Assets swap for Cairn and Kelt

Cairn Energy, the oil and gas exploration and production company, is expanding its onshore activities in the UK with the acquisition of the UK's southern England licence interests.

Consideration for the deal, which is a 28 per cent interest in the Humby Grove and Herriard fields and a 10 per cent holding in the Hornead and Singleton fields as well as seven other licences in the area, is £1.5m cash.

Kelt will acquire Cairn's interests, including a 14.25 per cent share in the Ryedale and fields.

Mr Bill Gammell, Cairn chief executive, said the deal would "give rise to considerable economic benefits in the combined operations".

Little change at Courtyard Leisure

Courtyard Leisure, the USM-traded bar and restaurant operator, incurred losses of £197,893 pre-tax for the half year to September 30.

The company included a loss of £24,907 on the sale of the Jamin Stillingfleet wine bar and compared with last year's loss of £198,050.

Turnover declined to £11.05m and the share emerged at 1.47p (1.88p).

COMMODITIES AND AGRICULTURE

LME zinc stocks surge highlights need for cuts

By Kenneth Gooding, Mining Correspondent

The urgent need for zinc production cuts was emphasised yesterday when the London Metal Exchange reported that stocks of the metal in its warehouses had for the first time moved above 1m tonnes.

Prices responded in early LME trading by dropping below the psychologically important \$1,000-a-tonne level.

The metal for delivery in three months closed last night at \$1,015.50 up 10p.

European producers are present considering a so-called "shut-down" agreement, worked out at recent meetings.

The arrangement would involve one of the European producers being asked to shut down its production for a period of three months.

The European industry for years, stemming from over-optimistic predictions about demand growth in the 1970s.

Mr Jacques Spaas, secretary-

general of Eurometall, Brussels-based organisation that has provided a forum for the shut-down talks.

Today there was no need for further meetings because a formula had been worked out and producers now only had to agree to support it. At that point the European Commission's approval would be sought and, if obtained, cuts could begin.

Some analysts anticipated that the financial problems of two big European groups - Metallgesellschaft of Germany, which owns the Rhurhine smelter, and the Spanish-based controls 50 per cent of Asturiana de Zinc - would prolong negotiations. But Mr Spaas said this turmoil had caused no delay.

The producers are giving no hints about which smelters may close but analysts suggest they have recently been removed from the list of candidates.

Avonmouth in the UK and Bessing in Germany are both recently acquired by MIM of Australia. Both MIP (Imperial Smelting Process) technology capable of treating

the complex lead-zinc concentrate (intermediate material) MIM will be producing at its McArthur River project in Australia's Northern Territory.

The Bodel smelter in the Netherlands, jointly owned by Finsminco, the Australian company, and Billiton, part of the Anglo Dutch/Shell group, recently authorised negotiations with the Dutch authorities about the closure of the plant.

The plant is also thought to be a financial charge when it was acquired by the Dutch.

The other Dutch plant, Noyelles-Godault in France, is also thought to be a financial charge when it was acquired by the Dutch.

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Cocoa prices tumble to 4-month lows

By Alan Williams

Cocoa prices tumbled to their lowest levels for over four months in London yesterday, spurred by heavy selling by the market.

The sharp fall in prices was the result of a large amount of selling by the market, which was looking for a better price for cocoa beans.

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Kazakhstan aims to boost gold output by at least 200 per cent

By Kenneth Gooding

Kazakhstan, formerly part of the Soviet Union, expects a substantial increase in gold output over the next three or four years, according to Mr Abdurakhman Begalov.

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Abdurakhman Begalov hopes for more foreign investment

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African producers set cobalt 'reference' price

By Kenneth Gooding

The sharp rise in the free market price of cobalt - it has doubled since December to about \$22 a pound - has caused Zambia and Zaire, the two biggest western producers, to back away from setting a producer price for the metal.

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Rise in non-member output adds to Opec woes

By Robert Corzine

The Organisation of Petroleum Exporting Countries (Opec) is likely to continue to under-cut Opec's market share and pricing strategy in the next two years, according to a report issued yesterday.

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MARKET REPORT

Aluminium prices resume rally

London Metal Exchange ALUMINIUM prices continued to benefit yesterday from the positive sentiment fuelled by the draft agreement on cutting global production. Speculative buying lifted the metal's price to \$1,105 a tonne, a gain from Monday, with the rise also fuelled by buying of

March and April \$1,300 call options.

The COPPER market, although remaining nervous about the implications of huge losses in futures trading suffered by Codelco, the Chilean state producer, was \$20 higher in the three months position and trying to erode chart-based resistance around

the London GOLD price, which gained 17 cents to \$621.10 a troy ounce and showed like testing resistance at \$620, traders said. The yellow metal closed at \$620.10 an ounce, up \$6.50 on the day.

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COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Metal Exchange)

ALUMINIUM 99.7 PURITY (\$ per tonne)

Cash 3 mths

Close 1242-48 1241-42

Previous 1241-48 1241-42

High/Low 1241-48 1241-42

AM Official 1241-48 1241-42

Kerb close 1241-48 1241-42

Open int. 1241-48 1241-42

Total daily turnover 1241-48 1241-42

ALUMINIUM ALLOY (\$ per tonne)

Close 1103-08 1102-27

Previous 1098-08 1097-40

High/Low 1103-08 1102-27

AM Official 1103-08 1102-27

Kerb close 1103-08 1102-27

Open int. N/A

Total daily turnover N/A

LEAD (\$ per tonne)

Close 508-02 507-15

Previous 507-07 518-19

High/Low 507-07 518-19

AM Official 507-07 518-19

Kerb close 507-07 518-19

Open int. N/A

Total daily turnover N/A

NICKEL (\$ per tonne)

Close 5810-20 5815-30

Previous 5800-08 5790-50

High/Low 5810-20 5815-30

AM Official 5810-20 5815-30

Kerb close 5810-20 5815-30

Open int. N/A

Total daily turnover N/A

ZINC, special high grade (\$ per tonne)

Close 9945-95 10115-16

Previous 9930-00 10100-00

High/Low 9945-95 10115-16

AM Official 9945-95 10115-16

Kerb close 9945-95 10115-16

Open int. N/A

Total daily turnover N/A

COBALT, grade 1 (\$ per tonne)

Close 1804-05 1801-00

Previous 1801-00 1801-00

High/Low 1804-05 1801-00

AM Official 1804-05 1801-00

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz; \$ per oz)

Settle Day's price change High Low

Mar 364.8 +2.5 365.0 364.5 364.5

Apr 366.1 +2.5 366.5 365.5 365.5

May 368.0 +2.5 368.5 367.5 367.5

Jun 369.5 +2.5 370.0 369.0 369.0

Jul 371.0 +2.5 371.5 370.5 370.5

Aug 372.5 +2.5 373.0 372.0 372.0

Sep 374.0 +2.5 374.5 373.5 373.5

Oct 375.5 +2.5 376.0 375.0 375.0

Nov 377.0 +2.5 377.5 376.5 376.5

Dec 378.5 +2.5 379.0 378.0 378.0

Total 379.0

PLATINUM NYMEX (50 Troy oz; \$ per oz)

Mar 581.1 +8.1 582.0 581.0 581.0

Apr 583.0 +8.1 584.0 583.0 583.0

May 585.0 +8.1 586.0 585.0 585.0

Jun 587.0 +8.1 588.0 587.0 587.0

Jul 589.0 +8.1 590.0 589.0 589.0

Aug 591.0 +8.1 592.0 591.0 591.0

Sep 593.0 +8.1 594.0 593.0 593.0

Oct 595.0 +8.1 596.0 595.0 595.0

Nov 597.0 +8.1 598.0 597.0 597.0

Dec 599.0 +8.1 600.0 599.0 599.0

Total 600.0

PALLADIUM NYMEX (100 Troy oz; \$ per oz)

Mar 111.1 +1.1 112.0 111.0 111.0

Apr 113.0 +1.1 114.0 113.0 113.0

May 115.0 +1.1 116.0 115.0 115.0

Jun 117.0 +1.1 118.0 117.0 117.0

Jul 119.0 +1.1 120.0 119.0 119.0

Aug 121.0 +1.1 122.0 121.0 121.0

Sep 123.0 +1.1 124.0 123.0 123.0

Oct 125.0 +1.1 126.0 125.0 125.0

Nov 127.0 +1.1 128.0 127.0 127.0

Dec 129.0 +1.1 130.0 129.0 129.0

Total 130.0

SILVER COMEX (100 Troy oz; \$ per oz)

Mar 327.0 +1.0 328.0 327.0 327.0

Apr 329.0 +1.0 330.0 329.0 329.0

May 331.0 +1.0 332.0 331.0 331.0

Jun 333.0 +1.0 334.0 333.0 333.0

Jul 335.0 +1.0 336.0 335.0 335.0

Aug 337.0 +1.0 338.0 337.0 337.0

Sep 339.0 +1.0 340.0 339.0 339.0

Oct 341.0 +1.0 342.0 341.0 341.0

Nov 343.0 +1.0 344.0 343.0 343.0

Dec 345.0 +1.0 346.0 345.0 345.0

GRAINS AND OIL SEEDS

WHEAT LCE (\$ per bushel)

Settle Day's price change High Low

Mar 217.5 -1.5 218.0 217.0 217.0

Apr 219.0 -1.5 219.5 218.5 218.5

May 220.5 -1.5 221.0 220.0 220.0

Jun 222.0 -1.5 222.5 221.5 221.5

Jul 223.5 -1.5 224.0 223.0 223.0

Aug 225.0 -1.5 225.5 224.5 224.5

LONDON SHARE SERVICE**INVESTMENT TRUSTS - Cont.**

<table> <tr><td>1993/94</td><td>1994/95</td><td>1995/96</td><td>1996/97</td><td>1997/98</td><td>1998/99</td><td>1999/00</td><td>2000/01</td><td>2001/02</td><td>2002/03</td><td>2003/04</td><td>2004/05</td><td>2005/06</td><td>2006/07</td><td>2007/08</td><td>2008/09</td><td>2009/10</td><td>2010/11</td><td>2011/12</td><td>2012/13</td><td>2013/14</td><td>2014/15</td><td>2015/16</td><td>2016/17</td><td>2017/18</td><td>2018/19</td><td>2019/20</td><td>2020/21</td><td>2021/22</td><td>2022/23</td><td>2023/24</td><td>2024/25</td><td>2025/26</td><td>2026/27</td><td>2027/28</td><td>2028/29</td><td>2029/30</td><td>2030/31</td><td>2031/32</td><td>2032/33</td><td>2033/34</td><td>2034/35</td><td>2035/36</td><td>2036/37</td><td>2037/38</td><td>2038/39</td><td>2039/40</td><td>2040/41</td><td>2041/42</td><td>2042/43</td><td>2043/44</td><td>2044/45</td><td>2045/46</td><td>2046/47</td><td>2047/48</td><td>2048/49</td><td>2049/50</td><td>2050/51</td><td>2051/52</td><td>2052/53</td><td>2053/54</td><td>2054/55</td><td>2055/56</td><td>2056/57</td><td>2057/58</td><td>2058/59</td><td>2059/60</td><td>2060/61</td><td>2061/62</td><td>2062/63</td><td>2063/64</td><td>2064/65</td><td>2065/66</td><td>2066/67</td><td>2067/68</td><td>2068/69</td><td>2069/70</td><td>2070/71</td><td>2071/72</td><td>2072/73</td><td>2073/74</td><td>2074/75</td><td>2075/76</td><td>2076/77</td><td>2077/78</td><td>2078/79</td><td>2079/80</td><td>2080/81</td><td>2081/82</td><td>2082/83</td><td>2083/84</td><td>2084/85</td><td>2085/86</td><td>2086/87</td><td>2087/88</td><td>2088/89</td><td>2089/90</td><td>2090/91</td><td>2091/92</td><td>2092/93</td><td>2093/94</td><td>2094/95</td><td>2095/96</td><td>2096/97</td><td>2097/98</td><td>2098/99</td><td>2099/00</td><td>2100/01</td><td>2101/02</td><td>2102/03</td><td>2103/04</td><td>2104/05</td><td>2105/06</td><td>2106/07</td><td>2107/08</td><td>2108/09</td><td>2109/10</td><td>2110/11</td><td>2111/12</td><td>2112/13</td><td>2113/14</td><td>2114/15</td><td>2115/16</td><td>2116/17</td><td>2117/18</td><td>2118/19</td><td>2119/20</td><td>2120/21</td><td>2121/22</td><td>2122/23</td><td>2123/24</td><td>2124/25</td><td>2125/26</td><td>2126/27</td><td>2127/28</td><td>2128/29</td><td>2129/30</td><td>2130/31</td></tr></table>	1993/94	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/60	2060/61	2061/62	2062/63	2063/64	2064/65	2065/66	2066/67	2067/68	2068/69	2069/70	2070/71	2071/72	2072/73	2073/74	2074/75	2075/76	2076/77	2077/78	2078/79	2079/80	2080/81	2081/82	2082/83	2083/84	2084/85	2085/86	2086/87	2087/88	2088/89	2089/90	2090/91	2091/92	2092/93	2093/94	2094/95	2095/96	2096/97	2097/98	2098/99	2099/00	2100/01	2101/02	2102/03	2103/04	2104/05	2105/06	2106/07	2107/08	2108/09	2109/10	2110/11	2111/12	2112/13	2113/14	2114/15	2115/16	2116/17	2117/18	2118/19	2119/20	2120/21	2121/22	2122/23	2123/24	2124/25	2125/26	2126/27	2127/28	2128/29	2129/30	2130/31
1993/94	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/60	2060/61	2061/62	2062/63	2063/64	2064/65	2065/66	2066/67	2067/68	2068/69	2069/70	2070/71	2071/72	2072/73	2073/74	2074/75	2075/76	2076/77	2077/78	2078/79	2079/80	2080/81	2081/82	2082/83	2083/84	2084/85	2085/86	2086/87	2087/88	2088/89	2089/90	2090/91	2091/92	2092/93	2093/94	2094/95	2095/96	2096/97	2097/98	2098/99	2099/00	2100/01	2101/02	2102/03	2103/04	2104/05	2105/06	2106/07	2107/08	2108/09	2109/10	2110/11	2111/12	2112/13	2113/14	2114/15	2115/16	2116/17	2117/18	2118/19	2119/20	2120/21	2121/22	2122/23	2123/24	2124/25	2125/26	2126/27	2127/28	2128/29	2129/30	2130/31	

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Authorised Unit Trusts									
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Guide to pricing of Authorised Unit Trusts
Compiled with the assistance of *Autro 85*

INITIAL CHARGE: Charge made on sale of **HISTORIC PRIZING:** The labor H. Jones

that the managers will normally deal on the price set on the most recent valuation. The

prices shown are the latest available before publication and may not be the current dealing price because of an increase in the market.

price at which units are bought by investors.

Price at which units are sold back by investors. Also called redemption price. The price at which units are sold back by investors.

CANCELLATION PRICE: The minimum cancellation price. The minimum amount between

The offer and bid prices is determined by a formula laid down by the government. It

practical, short-term risk managers quote a much narrower spread. As a result, the bid price is often set above the cancellation price. However, newspapers are the most recent provided by the strangers.

SCHEME PARTICULARS AND REPORTS: The most recent report and

circumstances in which there is a large excess of sellers of units over buyers.

Other explanatory notes are contained in

the last column of the FT Managed Funds Service.

1100 hours: (a) - 1101 to 1400 hours: (b) -
1401 to 1700 hours: (c) - 1701 to midnight:
Daily deadline notices are set on the basis of the

168 New Oxford Street, London WC1A 1QH
Tel: 071-275-0444.

[illegible]

Japan Ship. Cos.	51-1	71.5	72.07	70.87	+2.17	0.80	Ferretail	B	82.83	82.83	80.28
Japan Lin. Cos.	51-2	38.83	39.23	34.14	+5.09	2.86	184 Loading Cos.	B	83.15	83.77	87.84
Japan M.C. Corp.	51-3	64.42	66.57	63.30	+3.27	1.75	Brook Trust				

1-22 Western Ave., Haverhill, MA 01830 603-766-0022

[illegible]

Dragon	52	178	179.0	181.4	+1.3	0.80	181 Screen	6	42.58	43.21	44
Dragon	52	121.7	121.7	121.7	5.09		Worldwide Growth	8	36.99	37.16	38

Personnel	130	141.1	180.1	+1.8	0.62
Uniform Discovery	123.8	128.4	134.5	+0.5	-
Printing Materials	-	-	50.00	-	-

34th Lane From Highway 100 (1-300)H
101, Cannon St London EC4N 6AQ
Admin & Enq: 071-595 4044

Windsor Growth	124.25	124.25	131.1	+5.3	Windsor Growth Ac.	94.5	93.55	93.90	99.24
Windsor Growth	200.0	200.0	213.6	+6.4	Cap Protection Ind.	94.5	94.81	47.43	50.72
Windsor Growth	82.75	82.75	88.05	+5.31	Cap Protection Ac.	94.5	94.40	47.18	49.58

Operating Income	32.73	52.71	58.90	+0.44	0.8%	Extra Growth Acc.	5.4	92.94	97.16	91.36
Special Income	142.0	142.0	144.4	+0.5	3.3%	For Extra Growth Acc.	5.4	92.94	92.64	98.59
Special Items	234.9	234.9	238.1	+2.7	10.8%	Japan Growth Acc.	5.4	108.15	108.15	117.78
Net Profit	284.94	284.94	284.94	0.00	0.0%	Japan Growth Acc.	5.4	121.02	121.02	120.00

Fire & Explosions	25.5	26.2	26.32	+0.08	1.28	Anglo Pacific Income AC	34	35.42	35.42	37.84
Life Policies	87.50	93.08	94.77	+0.89	13.27	Anglo Siam Income AC	34	40.22	40.22	43.02
Life Policies	202.5	205.1	271.4	+1.9	33.02	Anglo Siam Income AC	34	40.22	40.22	43.02
Life Policies	201.8	201.8	207.3	+1.8	33.02	Anglo Siam Income AC	34	40.22	40.22	43.02

100% Bond	SP	177.2	177.2	187.2	-0.4	5.02	Magill High Yield Acc. 54	89.03	89.03	89.22
100% Bond	SP	227.2	227.2	235.4	-0.4	5.55	Magill High Yield Acc. 54	85.21	85.42	81.36

per	Growth	54	175.8	178.2	187.4	+5.6	101.00	101.36	108.47
per	Capital	54	200.9	200.9	213.7	+3.3	37.05	38.59	42.34
per	Share	54	85.42	87.48	90.00	+2.29	57		58.60

Warland	94	58.65	58.66	62.36	+3.71	Public Group Portfolio	54	85	58.06
Warta	94	334.9	334.9	368.3	+3.4	UK Growth Acc	54	85	61.08
Warta	94	318.0	318.0	338.4	+2.1	UK Income Int	94	85	62.20

... ..	54	207.5	284.9	281.8	+7.0	3.71
... ..	54	156.1	196.1	186.1	+1.0	0.50
... ..	54	207.5	284.9	281.8	+7.0	3.71

Net Sales	\$2	890.0	702.0	740.8	+3.9	-	Adrian: 6 Pineyknob Road, Jackson, Brownsville, Easton
Net Sales	\$2	134.3	134.3	142.9	+0.7	+0.54	Equipment: (227) 257-3000
Equity	\$42	200.5	200.5	202.4	+2	1.89	Dealing By

County Econ	71.8	72.30	71.91	+2.67	1.31
County Ag	60.41	51.81	55.12	-0.29	0.67
County Man	153.4	153.6	162.9	+0.5	0.06
County Bus	287.30	282.00	287.20	-5.30	-1.83
County Acc	891.60	892.00	905.40	+3.80	0.43
County Ind	123.40	128.80	133.60	+5.40	4.38
County Tot	1668.51	1668.70	1750.82	+82.31	4.93

1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395</
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MANAGED FUNDS NOTES

Prices are in pence unless otherwise indicated and are designated \$ with no pence rate to U.S. dollars. The prices shown are for the plans subject to capital gains tax and are classified into the following categories:

- Open-ended funds: These funds are available to investors at any time.
- Closed-ended funds: These funds have a fixed number of shares and are traded on the stock exchange.
- Interval funds: These funds have a fixed number of shares and are traded on the stock exchange.
- Fixed income funds: These funds invest in bonds and other fixed income securities.
- Equity funds: These funds invest in stocks and other equity securities.
- Money market funds: These funds invest in short-term debt securities.
- Commodity funds: These funds invest in commodities such as oil, gold, and silver.
- Real estate funds: These funds invest in real estate securities.
- Art funds: These funds invest in art and other collectibles.
- Special dividend funds: These funds invest in stocks that pay high dividends.
- Small cap funds: These funds invest in small capitalization stocks.
- International funds: These funds invest in foreign stocks and bonds.
- Global funds: These funds invest in a mix of domestic and foreign stocks and bonds.
- Multi-asset funds: These funds invest in a mix of stocks, bonds, and other assets.
- Target benefit funds: These funds have a target return and invest in a mix of assets to achieve that target.
- Index funds: These funds track the performance of a specific index, such as the S&P 500.
- ETFs: These funds are traded on the stock exchange and track the performance of a specific index or asset class.

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CURRENCIES AND MONEY

MARKETS REPORT

Dollar under pressure

The dollar traded lower yesterday following Monday's testimony by Mr Alan Greenspan, chairman of the US Federal Reserve, indicating that no tightening of monetary policy was imminent, writes Philip Gawn.

This represented a continuation of the fairly bearish sentiment seen towards the dollar in recent days. The currency has also come under pressure against the yen which strengthened in anticipation of the Japanese government announcing a large fiscal boost to the economy later this week.

With most of the important data bunched at the end of the week, analysts said the main currencies had little to trade.

The dollar closed in London at DM1.737, down from DM1.744 on Monday. It also finished lower against the yen, closing at ¥107.540 from ¥109.005, and was weaker against sterling, commenting on the weakness, Mr Barrow, economist at Chemical Bank, said: "The market has discounted the strong growth story. That is unlikely to give any further momentum to the dollar."

Although Mr Greenspan's comments were seen as giving dollar bulls some support, little support for the dollar was seen in the US where the chairman's speech was by some as preparing Congress for a tightening of policy.

Mr Avnash Persaud, head of currency research at Morgan Stanley, said the market's initial reaction to Mr Greenspan's testimony was that the durable inflation outlook. He predicted, however, that the dollar would be that which suggested policy was currently too accommodative.

The market appeared to take the resignation of Mr David Mullins, vice-chairman of the Federal Reserve, in its stride. "His departure seems to be a political move and not a consequence of any policy rift within the Fed governors or the policy-making Open Market Committee," Mr Mullins, who

Dollar

Against the DM (per \$)



Source: FT Graphix

Feb 1 1.73 1.74 1.75 1.76 1.77 1.78 1.79 1.80 1.81 1.82 1.83 1.84 1.85 1.86 1.87 1.88 1.89 1.90 1.91 1.92 1.93 1.94 1.95 1.96 1.97 1.98 1.99 2.00 2.01 2.02 2.03 2.04 2.05 2.06 2.07 2.08 2.09 2.10 2.11 2.12 2.13 2.14 2.15 2.16 2.17 2.18 2.19 2.20 2.21 2.22 2.23 2.24 2.25 2.26 2.27 2.28 2.29 2.30 2.31 2.32 2.33 2.34 2.35 2.36 2.37 2.38 2.39 2.40 2.41 2.42 2.43 2.44 2.45 2.46 2.47 2.48 2.49 2.50 2.51 2.52 2.53 2.54 2.55 2.56 2.57 2.58 2.59 2.60 2.61 2.62 2.63 2.64 2.65 2.66 2.67 2.68 2.69 2.70 2.71 2.72 2.73 2.74 2.75 2.76 2.77 2.78 2.79 2.80 2.81 2.82 2.83 2.84 2.85 2.86 2.87 2.88 2.89 2.90 2.91 2.92 2.93 2.94 2.95 2.96 2.97 2.98 2.99 3.00 3.01 3.02 3.03 3.04 3.05 3.06 3.07 3.08 3.09 3.10 3.11 3.12 3.13 3.14 3.15 3.16 3.17 3.18 3.19 3.20 3.21 3.22 3.23 3.24 3.25 3.26 3.27 3.28 3.29 3.30 3.31 3.32 3.33 3.34 3.35 3.36 3.37 3.38 3.39 3.40 3.41 3.42 3.43 3.44 3.45 3.46 3.47 3.48 3.49 3.50 3.51 3.52 3.53 3.54 3.55 3.56 3.57 3.58 3.59 3.60 3.61 3.62 3.63 3.64 3.65 3.66 3.67 3.68 3.69 3.70 3.71 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Figure 1. Schematic representation of the experimental design. The subjects were divided into two groups: the control group and the experimental group. The control group was divided into two subgroups: the control group and the experimental group. The experimental group was divided into two subgroups: the control group and the experimental group. The control group was divided into two subgroups: the control group and the experimental group. The experimental group was divided into two subgroups: the control group and the experimental group.

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